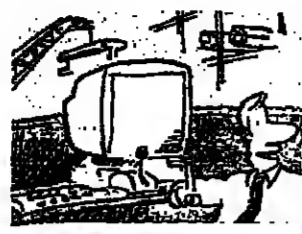
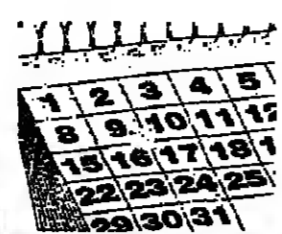


FINANCIAL TIMES



Spectroscopy
Infra-red window on the brain
Technology, Page 6



Preparing for Emu
Must bank holidays be harmonised too?
Page 2

Aids
How Uganda has curbed 'slim'
Page 8



FT Interview
Lord Weinstock on government
Page 8

World Business Newspaper <http://www.ft.com> TUESDAY DECEMBER 31 1996/WEDNESDAY JANUARY 1 1997

Up to 300 dead or hurt in blast on Indian train

Up to 300 people are feared dead or injured in a bomb explosion on a crowded train in India's north-eastern state of Assam. Four carriages and the locomotive of the Delhi-bound Brahmaputra Mail were wrecked as the train left the small town of Kokrajhar. Rescue work was hampered by the remoteness of the location. No organisation had last night claimed responsibility for the attack, but suspicion fell on activists seeking a separate homeland in the isolated state. Page 2

Agreement 'imminent' on Hebron
Israel and the Palestinian Authority said they were on the brink of an agreement on Israeli redeployment from most of the Israeli-occupied West Bank town of Hebron. Israeli defence minister Yitzhak Mordechai (left) said he expected an accord soon if Israeli and Palestinian negotiating teams could resolve the few remaining issues. This would pave the way for a summit meeting between Israeli prime minister Benjamin Netanyahu and Palestinian Authority president Yasser Arafat. Page 3

Kinkel accusing of meddling: Politicians of all UK parties accused German foreign minister Klaus Kinkel of interfering in British internal affairs when he suggested the British people should vote for further European integration in next year's general election. Page 10

Foreign banks may get US tax refunds: Foreign banks and insurance companies could reclaim billions of dollars in overpaid US taxes after a court defeat for the Internal Revenue Service this month threw into question the way it has been assessing tax on branch operations. Page 3

France Télécom in sell-off move: France Télécom is to be transformed from an arm of the French government administration into a company with an initial share capital of FF25bn (\$4.78bn) as a step towards its partial privatisation. Page 11

Italians offered car incentives: Italy's centre-left government introduced incentives for the purchase of new cars, as part of a package designed to raise L4,305bn (\$2.82bn) as part of the 1997 budget. Page 10

Liteo in \$2.5bn merger: Long Island Lighting Company, the quoted US utility that charges the US's highest electricity rates, is set to merge with the neighbouring Brooklyn Union Gas Company in a \$2.5bn deal. Page 11

Aegon makes \$3.5bn US purchase: Shares in Dutch insurance group Aegon rose 11 per cent as it announced the \$3.5bn acquisition of the insurance operations of Provident of the US. The deal lifts Aegon from 17th to 12th among listed life insurers. Page 11; Lex, Page 10

Cheaper US domestic air fares likely: Cheaper air fares for business travellers in the US are in prospect next year when Congress considers replacing a 10 per cent tax on the price of domestic air tickets with fixed user fees. Page 2

'Little prospect' of IRA ceasefire: Sinn Féin chief negotiator Martin McGuinness warned that there was "little prospect" of an IRA ceasefire in Northern Ireland in the short term. Page 4

Morgan Crucible plans Asia expansion: UK engineering and speciality materials group Morgan Crucible plans to accelerate its international expansion with a series of joint ventures and acquisitions in Asia and the Pacific Rim. Page 11

Series is drawn: The second and final cricket test between Zimbabwe and England in Harare was abandoned as a draw after heavy overnight rain meant no play was possible on the last day. The first match of the series had also been drawn.

The Financial Times will not be published on New Year's Day. The next issue will be on Thursday, January 2. We wish all our readers, advertisers and distributors a happy new year.

FT offers the FT web site provides online news, comment and analysis at <http://www.ft.com>

STOCK MARKET INDICES		GOLD	
New York Composite	6,890.13 (+18.22)	New York Gold	\$371.50 (\$71.10)
Dow Jones Industrial Average	6,890.13 (+18.22)	London Gold	\$368.40 (\$69.50)
NASDAQ Composite	1,292.00 (+0.52)		
Europe and Far East		DOLLAR	
DAX	2,918.83 (+11.55)	New York London	1.6505
FTSE 100	4,116.7 (+24.7)	DM	1.6505 (1.6918)
Nikkei	19,367.35 (-7.50)	FF	1.6505 (1.5522)
US LIBOR RATES		FR	1.2205 (1.3468)
3-month	5.13%	Y	115.935
6-month	5.13%		
12-month	5.13%		
OTHER RATES		London	1.6502 (1.6918)
UK 3-12 month	5.13%	DM	1.6505 (1.5522)
UK 10 yr Gilt	5.9%	FF	1.2205 (1.3468)
France 10 yr OAT	105.54 (105.58)	Y	115.935 (115.43)
Germany 10 yr Bund	103.21 (103.18)	Tokyo 3m	Y 116.1
Japan 10 yr JGB	49		
NORTH SEA OIL (Argus)		DM	2.6311 (2.8308)
Brent	\$23.80 (\$23.60)		

Algeria	LSX 075 Gibraltar	03.75 Lithuania Lit	15.00 Qatar	QR13.00
Austria	SEZ 075 Greece	D=00 Lux	L=75 Arabie	SR15
Bahrain	D=100 Hong Kong	HK\$20 Malta	L=070 Singapore	S\$4.00
Belgium	DF 075 Hungary	HUF20 Mexico	M=118 Slovak Pz	SKP5
Cyprus	D=130 Iceland	ISK20 Netherlands	F 175 & Helix	F12.00
Czech Rep	K270 India	INR25 Nigeria	N=125 Spain	PS20
Denmark	D=000 Israel	IS\$4.00 Norway	N=0220 Sweden	SKG20
Egypt	E\$2.00 Italy	L=200 Oman	ORL75 Switz	SP\$3.70
Estonia	Y=28 Japan	Y=80 Pakistan	PK\$20 Syria	SP\$2.00
Finland	FM=100 Jordan	J=175 Poland	P=100 Taiwan	T=100.00
France	FR=100 Kuwait	K=150 Portugal (br/)	PT\$200 Turkey	L=100.00
Germany	DM=100 Lebanon	L=3000	S=205 UAE	DF12.00

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Prices move up in thin end-of-year trading as 10 exchanges follow Wall Street lead

Europe's markets hit new highs

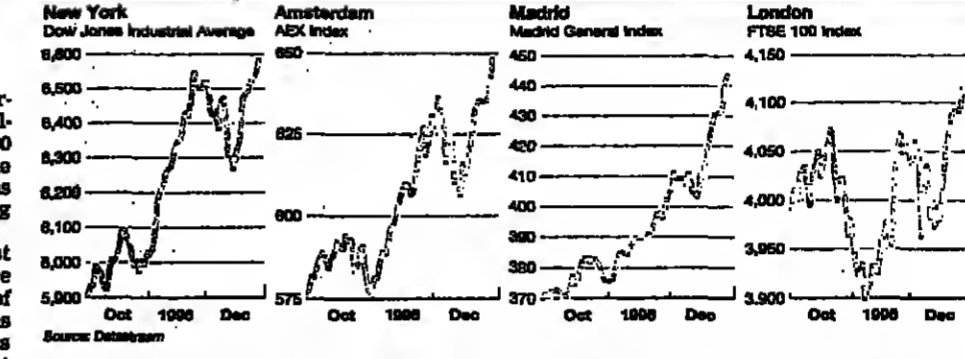
FTSE sets record mark as DAX and CAC lag behind

By Corinne Middelmann in London and Lisa Branstetter in New York

European equity prices sought new heights yesterday, boosted in part by further gains on Wall Street. By the end of trading, 10 markets had reached all-time highs. Amsterdam put on the strongest performance among European exchanges, following the announcement that the Dutch insurance company Aegon had agreed to buy this life operations of Provident Corporation, a US insurer. The AEX index rose 9.15 points, or 1.45 per cent, and closed at 645.54. The UK stock market also had a busy day with the FTSE 100 index hitting a closing record on surprisingly buoyant volume. Gains were spurred mainly by the continuing

strength of the US stock market, as well as a series of bullish forecasts for the FTSE 100 for the coming year. At the close of trading, the index was up 24.7 points at a new closing and intraday peak of 4,115.7. Trading volumes on most European exchanges were thin, however, as is typical of the period between Christmas and New Year. Equity analysts said the gains did not reflect important investment flows. The Spanish market, which has gained 9.5 per cent in December and is up 41.8 per cent on the year, also hit a high as the Madrid General Index rose 0.7 per cent to 443.42. The market has been bolstered by optimism that Spain may be among the first countries joining Europe's single currency in 1999. This convergence theme has driven

Year-end fizz in stock markets



Spanish bond yields sharply lower over recent months. "Convergence brings down interest rates and improves the relative valuation of equities," said Mr James Cornish, European strategist at NatWest Markets. Utility stocks, which offer high yields, and bank shares stand to benefit particularly from falling bond yields in Spain, he said. Scandinavian markets also reached new highs: the Danish KFX index rose 2.1 point to 136.13, up 1.6 per cent on the day. That was followed by Sweden, where the Affarsvariden General Index climbed 24.7 point to 2,402.9, up 1 per cent. In Norway, the Oslo Total index rose 0.8 per cent to 958.37 while Finland's Hex index rose by 0.6 per cent to 2,495.93. Other records were attained in Switzerland, where the SMI rose by 0.7 per cent to 3,948.3, and on the Lisbon and Budapest stock exchanges. Markets in Germany and France lagged slightly behind, having attained their peaks in early December. Germany's DAX index closed 20.85 points higher in after-hours trading at 2,890.07, while France's CAC 40 rose 11.65 points to 2,318.63. Blue chip shares in the US

continued the "Santa Claus" rally begun in mid-December with the Dow Jones Industrial Average moving up 16.19 at 6,577.82 at mid-session. Ms Gail Dudack, chief investment strategist at UBS Securities in New York, said the modest uptick was normal for the end of the year as people invested year-end bonuses and holiday cash. She added that the traditional year-end rally obscured the general tone of the market and that it would be difficult to determine the market's true tone until the middle of January when new data on the economy and flows to mutual funds come out. "It's been an unconvincing rally so far," she said, adding that the Dow was outperforming broader indices perhaps because of the concentration of companies in it that have launched share buybacks. Lex, Page 10 World markets, Page 26

Bargain stake for Yung at Citic Pacific

By John Ridding in Hong Kong

Citic Pacific, Hong Kong arm of Beijing's flagship investment vehicle, has announced that a management group led by Mr Larry Yung, its chairman and the son of China's vice-president, is paying HK\$10.89bn (\$1.4bn) for a 15.5 per cent stake in the company. "This looks like a very generous gift," said a conglomerate analyst at a European investment bank, referring to the HK\$33 per share being paid by management compared with the HK\$43.80 at which the shares closed last Friday. The deal strengthens Mr Yung's position as one of the most powerful businessmen in the territory, giving him a stake of 18.5 per cent in Citic Pacific, a growing conglomerate with interests from infrastructure to aviation and with alliances with some of Hong Kong's leading businesses. Citic Pacific described the move as a performance incentive and said it reflected the personal commitment of senior managers to the future of the

company. It added that the group's Beijing-based parent company, which is selling the shares to Citic Pacific's management, will use the proceeds for mainland projects. But the conglomerate analyst added: "It raises the questions of why they need so much extra motivation, and whether this will cause resentment against Mr Yung." Information provided to the Hong Kong stock exchange showed that Mr Yung accounted for the large majority of the share purchases announced yesterday. Other participants came from a core group of senior managers including Mr Henry Fan, managing director, Mr Vernon Moore, deputy managing director, and Mr Robert Adams, executive director. Shares rose sharply on the news, gaining HK\$3 to close at HK\$45.60. The jump took the increase in the shares to more than 70 per cent this year. Continued on Page 10 Lex, Page 10; Yung tightens grip, Page 12



Students throw snow at each other in a light-hearted moment during an anti-government protest in Belgrade yesterday

Serb army chief fails to endorse Milosevic

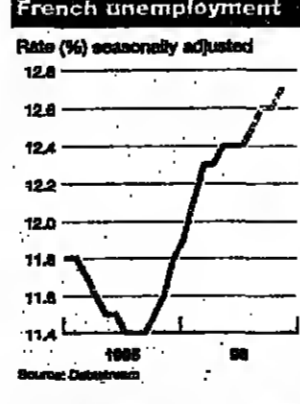
By Paul Wood in Belgrade

Mr Slobodan Milosevic, the Serbian president, yesterday faced increasing signs of discontent within the Yugoslav army as the opposition prepared for a big anti-government demonstration tomorrow in Belgrade, the capital. General Momcilo Perisic, the army chief of staff, slapped down a call from a group of army officers to back the protests. But he pointedly refused to issue a declaration of support for Mr Milosevic, merely saying the army would ensure stability. "There are attempts at speculation, manipulation and unfounded allegations about the role of the army," a statement from the general staff said. "The aim is to draw its members and units into activities that are outside its established social status and constitutional role." The statement added: "The general staff of the army of Yugoslavia and the army in its entirety are united in their consistent execution of the set tasks." The statement appeared to Continued on Page 10

France's jobless rate at new high

By David Owen in Paris

French unemployment hit a post-war record of 12.7 per cent in November, reversing October's downturn and increasing pressure on the embattled government of Mr Alain Juppé, the prime minister. Figures released yesterday by the labour ministry put the total at 3.12m, a rise of nearly 21,000 or 0.7 per cent, after the unexpected 0.4 per cent fall in October. The rate is more than a full percentage point higher than a year ago. Unions reacted furiously to the figures, with the Communist-led CGT threatening to "rise up" against policies conducted in the name of "liberal economics and triumphant capitalism". "Inexorably, month after month, tens of thousands of people join the ranks of the millions of unemployed faced with exclusion and social misery," it said. "Though reaction was otherwise muted in the run-up to



the new year holiday, the figures seemed certain to put the increasingly unpopular government under more pressure to cut interest rates in an effort to stimulate the jobs market, even if it means allowing the franc to depreciate. The government has an opportunity later this week to signal whether any significant Continued on Page 10

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CONTENTS	
News	23
International News	23
UK News	4
Weather	10
Lat	10
Features	8
Leader Page	8
Letters	8
Observer	8
Technology	8
Arts	7
Crossword	14
Companies & Finance	13
UK	13
International	12
Int. Cap Mkt	14
Markets	14
Commodities	19
FTSE Actuaries	22
FT/FAI Val Ind	26
Foreign Exchanges	16
Gold Markets	16
Int. Bond Service	14
Managed Funds	17-18
Money Markets	18
Recent Issues	26
Share Information	20-21
London SE	22
Wall Street	23-28
Source	23-28

NEWS: INTERNATIONAL

Bonn chiefs rush to defend euro

By Peter Norman in Bonn

Germany's political class closed ranks around the euro yesterday following a warning from Mr Gerhard Schröder, the Social Democrat prime minister of Lower Saxony, about the dangers of European economic and monetary union.

Chancellor Helmut Kohl and his chief political rival, Mr Oskar Lafontaine, the SPD leader, used the same language to praise Emu "as an important building block" in creating the "European house".

Mr Klaus Kinkel, at the centre of a controversy yesterday over his remarks about the importance for Europe of the forthcoming UK general election, was characteristically forthright. He likened critics of the single currency to the machine breakers who led a futile campaign against the industrial revolution in the early 19th century.

In an article for today's Handelsblat business newspaper, Mr Kohl said the euro would give a new impetus to European union and act as a "vitamin boost" for Europe's economy.

Mr Lafontaine warned that a delay to the start of Emu, as suggested by Mr Schröder, would throw the entire EU into crisis. Also writing

in Handelsblat, he qualified his enthusiasm by saying that the euro needed supporting through a European-wide "alliance for more growth and new jobs".

He called for a concerted policy among Emu members to promote prosperity, steady growth, a high level of employment, foreign trade in balance and a stable currency. This would entail the creation of "a European economic government", lower taxes and social security contributions, stronger research and development, wage settlements that encouraged employment, harmonised corporate taxation, lower real interest rates and international accords on minimum social and environmental standards.

In a thinly disguised swipe at Mr Schröder, Mr Kinkel challenged "euro-moaners" finally to cease drawing scenes of doom and spreading fear of crisis. Opponents of the euro - variously condemned by Mr Kinkel as "irresponsible", "self-profilers" and "populists" - should say what they proposed instead. The single currency, he said, would attract investment and create jobs. To have 15 national currencies was not the right way for Europe to face regions of dynamic growth in Asia and the Pacific rim.

The chancellor, in a New Year message to be broadcast tonight, warns that Germans "cannot simply go on as before" and urges greater individual responsibility and initiative in 1997 to overcome the nation's social and economic ills.

Monetary union brings bank holiday union in its train

Tradition looks likely to take a back seat to market priorities



Preparing for Emu

When European finance ministers sit down to discuss progress towards the single currency, St Ives generally looms large in their conversations. But, alongside the convergence of macroeconomic policies and the interlinking of national payment systems, the harmonisation of bank holidays such as St Ives Day, observed in Spain, may become one more grain of sand in the gearbox of monetary union.

There is, of course, no absolute requirement for every country to observe exactly the same bank holidays. After all, regional holidays such as St George's Day in Catalonia exist in many European Union countries. But, even without monetary union, many countries are already harmonising national holidays.

Scottish banks have decided this year to open on January 2, traditionally a holiday in Scotland, and close instead on Easter Monday, in line with their English counterparts. That, however, has prompted a row as head of the Bank of Scotland, Insurance and Finance Union.

Anstria, too, is steadily abandoning the Feast of the Immaculate Conception in December, spurred by the flight of shoppers to neighbouring countries at the height of the Christmas season.

According to the Banking Federation of the European Union, only three days are shared as bank holidays by

Emu: who's going to make it

J P Morgan Calculator 30/12/96

	Yesterday	1 week ago	4 weeks ago
Germany	100%	100%	100%
France	100%	100%	100%
Belgium	100%	100%	100%
Spain	85%	78%	85%
Sweden	75%	77%	85%
Italy	87%	85%	87%
Denmark	48%	48%	48%
UK	42%	42%	42%

The Emu calculator provides a weekly snapshot of the probabilities which the financial markets place on selected currencies being adopted and able to form a single European currency in 1998. Currency strategies at investment bank J P Morgan calculate the probabilities from the interest rate swaps market, in which investors swap floating rate interest payments on an investment for fixed-rate ones. Countries are selected if they have a 60% swap market which allows comparable probabilities to be calculated. Finland, Ireland and Portugal will be added to the Emu calculator in the coming weeks. The Netherlands is seen as being 100% certain of joining Emu. Over the past week there has been little change in the market probabilities of Emu entry, though the gap between Spain and Italy has widened.

all member states: New Year's Day, Easter Monday and Christmas Day - although in the UK, Christmas Day is technically not a statutory holiday but a common law feast deriving from the Queen's non-statutory powers as head of the Church of England.

On December 26, all markets except France and Spain are closed, while on Good Friday and May 1 only three markets remain open. On another 51 days, at least one ED market is closed.

But bank holidays are not just a matter of deciding when to stay open. They carry exact legal ramifications on when payments are due. In the UK, for example, bank holidays were created

by act of parliament in 1871, subsequently revised in the Banking and Financial Dealings Act of 1971. Under the law, all bills of exchange falling due on a holiday are payable on the next business day.

Emu working parties are concerned with two bank holiday issues: arrangements for payments due on a holiday, and the need to harmonise trading days in EU financial markets.

On the first issue, the European Monetary Institute noted in a progress report on payment systems this summer that central banks currently use two different arrangements for handling regional bank holidays. Either the system can

be kept open for "passive participation" by local banks, which can receive payments on regional holidays but need not process outgoing payments; or payments can be rerouted to another branch which is not on holiday.

More simply, suggests the Banking Federation, "it could be stated that settlement is postponed to the following day if the standard settlement day is a bank holiday".

The harmonisation of trading days may be more difficult to resolve. The liquidity of the sterling or peseta markets, after all, is not severely affected if Scotland or Catalonia remain closed. The liquidity of the euro market, on the other hand, could be sharply altered by a holiday in Germany, and that could affect interest rates.

A bank in, say, Spain might find it more difficult to obtain funding in the markets on the May 8 Ascension Day holiday, when both Germany and France would be closed for business. Conversely, the Spanish bank might be nervous about leaving its trading desk unmanned on the national holiday on October 12, knowing that interest rates could move sharply that day in trading in Paris and Frankfurt.

But tinkering with traditional holidays runs the risk not just of industrial action but of much wider unrest. If European citizens believe they are being deprived of their holiday rights, the banking strike threatened for Scotland on Thursday may pale into insignificance.

George Graham

INTERNATIONAL NEWS DIGEST

Blast destroys Assam train

Between 100 and 300 people may have been killed last night in a bomb explosion on a crowded train in India's north-eastern state of Assam.

Police said three to four carriages and the locomotive of the Delhi-bound Brahmaputra Mail were destroyed as the train left the small town of Kokrajhar at about 7.15pm. Officials said each carriage was believed to be carrying at least 60 people. Early rescue work was hampered by the remoteness of the location.

No organisation has yet claimed responsibility for the attack but initial suspicion has fallen on activists within the Bodo tribe seeking a separate homeland in the isolated state. An extreme wing of the tribe, the Bodoland Army, has been fighting to establish a separate nation since 1988.

The blast came a day after Bodo rebels blew up a bridge forming the main link between India's north-east regions and the rest of the country. Tony Tassell, Bombay

Austrian bank bid rift grows

Austria's conservative People's party yesterday sparked a coalition crisis in its effort to stop a bid by Bank Austria, the country's biggest bank, for Creditanstalt, the second largest. Mr Andreas Khol, parliamentary faction leader for the junior partner in the government, said his party would introduce a bill on January 14 to force Mr Viktor Klima, Social Democrat finance minister, to make a public stock offering for the government's 70 per cent stake in Creditanstalt rather than carry out his tender plan.

Earlier this month Bank Austria topped a bid for Creditanstalt from an Italian-led consortium when it offered Sch836 a share, valuing the company at Sch18.7bn (\$1.5bn). The People's party had supported the consortium, and rejected Bank Austria's bid as a step towards the re-nationalisation of Creditanstalt; Bank Austria is controlled by the City of Vienna, which is run by Social Democrats. Eric Frey, Vienna

Europe's big freeze kills 90

A Europe-wide cold snap has killed at least 90 people in the past week and has brought road chaos and air traffic delays.

In Romania, about 20 people froze to death in blizzards, according to official sources, while unofficial reports said 24 people - mainly elderly, homeless and beggars - had died in Bucharest alone. Bulgaria was also badly hit, with nine people found frozen in snow storms on Sunday, bringing the toll there to 19 since Christmas Eve.

Poland reported its coldest weather for 10 years, with 17 deaths recorded in the past week. Scandinavia and Russia have seen colder weather and heavier snowfalls than in recent years. Tass news agency reported 10 people dead in Russia with 245 in hospital with frostbite. Up to 300 people have been trapped for days in a tunnel with their vehicles by avalanches in the southerly Caucasus mountains.

In Italy's Alpine north, temperatures were down to -30° C. On the north-east coast, the lagoon on which the city of Venice is built froze over.

Forty flights had to be cancelled yesterday morning from Frankfurt airport in Germany, one of Europe's busiest airports, because of snow on the runways. Ice also brought shipping to a halt on the Elbe river in eastern Germany, on the Main-Danube canal and on the Danube river itself up to Germany's border with Austria. Reuters, London

Beijing expects 10.5% growth

China's economy is expected to grow 10.5 per cent in 1997 compared with 9.7 per cent this year, reflecting an easing of credit restrictions and the government's decision to stimulate economic activity selectively. In its annual review, the State Statistical Bureau forecast inflation would remain near this year's level of 6 per cent.

However, a build-up of inventories and so-called "triangular debt" between enterprises unable to pay each other for goods and services reveals the depth of state sector problems. At the end of October, inventories amounted to Yn540bn (\$85bn), Yn50bn more than in 1995. About 75 per cent of state enterprises have lost money this year, partly due to a lingering credit squeeze. Losses are up 45 per cent to Yn59bn.

China's exports are expected to exceed imports by \$16bn this year after a strong recovery in the second half. Two-way trade reached \$290bn, up 3.3 per cent on last year. Tony Walker, Beijing

Electric taxi venture in China

Peugeot Citroën of France is to help China develop mass-produced electric vehicles, including a taxi and minibus. Under the agreement with the Dong Feng Motor Company in Hubei province, the French group will co-operate in the research, design, production and distribution of electric vehicles, according to a report in the official China Daily.

Development efforts will focus on 20-25 seat minibuses, 3.5 ton vans, smaller delivery vans, five-to-six seat taxis and small vehicles capable of recharging themselves at special powered parking spots. Tony Walker

S Korea unions ease strike

South Korean unions partially eased nationwide strikes yesterday for a New Year break, but warned of worse to come unless the government repealed an unpopular labour law before Friday.

"Subways and some other public sectors are returning to work for the sake of public convenience over the New Year holiday," a union statement said, as Prime Minister Lee Soo-Sung pledged a special law to improve workers' welfare.

The militant Korean Confederation of Trade Unions (KCTU) statement said subway workers in Seoul and Pusan, the southern home city of President Kim Young-sam, had already returned to work. Hospital unionists would resume work tomorrow, the KCTU said.

"But we will intensify our second-stage struggle unless the Kim Young-sam government nullifies the law by January 3," the statement said, demanding the president apologise and sack his cabinet.

The new labour law, rammed through parliament last week, gives management more latitude to sack workers and bans multiple unions for three years. AFP, Seoul

Indonesian trial to continue

An Indonesian court yesterday ruled that a prominent labour union leader should continue to stand trial on subversion charges, dismissing defence lawyers' arguments that the authorities were punishing him for his political views.

Mr Mochtar Pakpahan, chairman of the Indonesian Welfare Labor Union, which is not recognised by the government, was arrested earlier this year for allegedly inciting July's anti-government riots in support of the ousted opposition leader Mr Megawati Sukarnoputri. Prosecutors, however, did not refer to the riots in court.

Apparently finding no direct link between Mr Pakpahan and the riots, prosecution lawyers have now accused him of inciting unrest by publishing a book on the huge income gap between Indonesia's rich and poor and for advocating that President Suharto be charged with abuse of power. Mr Pakpahan faces the death penalty.

His trial comes amid a wider crackdown on political opposition ahead of parliamentary elections scheduled for May. Marnela Saragosa, Jakarta

Big US airlines seek lighter safety burden

By Nancy Dunne in Washington

Cheaper air fares for business travellers in the US and a change in the way the cost of aviation safety is shared among airlines are in prospect next year.

A 10 per cent tax on the price of domestic air tickets, which indirectly helps fund the Federal Aviation Administration (FAA), expires at midnight tonight. At the urging of the seven largest airlines, Congress delayed renewing it and will consider replacing it with fixed user fees.

A recent report from the General Accounting Office, the investigative agency of Congress, concluded that replacing the ticket tax would

save the largest airlines nearly \$600m a year. At the same time, the cost to low-fare and small airlines would increase by nearly \$500m.

The users' fees would lower ticket prices for business travellers and other holders of high-priced tickets and shift costs to cheap ticket holders - mostly tourists and holidaymakers - by replacing a percentage charge with a fixed one.

Since 1970, the ticket tax has been paid into a trust fund, which supports about three-quarters of FAA operations. These include air traffic control, certifications of new aircraft and inspection of old ones. About 87 per cent of fund revenues

come from the ticket tax; it is also financed by a \$6 per passenger charge on international flights departing from the US.

The tax inadvertently lapsed for eight months last year during the budget conflict between Congress and the president. During that time, seven airlines - American, Continental, Delta, Northwest, Trans World, United and USAir - produced their proposal.

The seven argue that the ticket tax, "a relic of the regulation era", favours low-fare competitors unfairly. Under competitive pressures, prices vary widely, even for seats on the same flight, they say. But passengers should not have to pay widely varying taxes for identical FAA safety and air traffic control services.

The coalition has proposed a three-part formula for user fees: a \$4.60 charge per passenger; \$2 per seat on jet aircraft with 71 or more seats and \$1 per seat on jets and turboprop aircraft with 70 or fewer seats; and \$0.005 per non-stop passenger mile.

The GAO noted that most of the main commuter carriers are owned by, or affiliated with, one of the seven. They would thus benefit from the \$1 per seat charge for smaller aircraft. "While the ticket tax might provide low-fare airlines with a competitive advantage, other public policies favour some large carriers," it said. "For exam-

ple, a few large airlines control nearly all the takeoff and landing slots at the four 'slot-controlled' airports in Chicago, Washington and New York."

Mr Ron Ricks, a spokesman for Southwest Airlines, said although the cost of the new fees could be passed on to consumers, no-frills carriers such as his own company would be reluctant to do so for fear of driving away passengers.

According to the GAO, Southwest accounted for 6.3 per cent of airlines' payments under the ticket tax and 7 per cent of the aircraft miles flown in 1995. However, its contribution to the trust fund would rise to 10.3 per cent under the users' fees proposal.

'Dinner for One' hits Germans in the ribs

A British comedy sketch, televised each year since 1971, has assumed cult status, says Peter Norman

Ingrid Matthäus-Maier, the German Social Democratic party's front bench spokesperson on public finance, is a hard working legislator whose areas of expertise is rarely noted as a breeding ground for wit.

But she had opposition and government members of the Bundestag chuckling away merrily during the first reading of the 1997 federal budget when she switched into English to accuse Mr Theo Waigel, Bonn finance minister, of adopting the "same procedure as every year" by running up a huge budget deficit.

Her joke at Mr Waigel's expense alluded to a modest English export that has become a cult in Germany.

"The same procedure as every year" (with lascivious puns on the "every") is the punch line of "Dinner for One", a scratchy 15-minute black and white comedy sketch that will flicker across the nation's television screens tonight just as it has done on every New Year's Eve since 1971.

Made in Hamburg by the NDR broadcasting station in 1963, it stars Freddy Frinton, a British music hall comic who died in 1968, and May Warden, his partner of many years. The plot, if it can be described as such, is touchingly simple.

May Warden plays Miss Sophie, who is celebrating her 90th birthday, just as she has celebrated every birthday in the company of four friends. James, her butler, played by Frinton, serves the food and drink. The catch is that the four friends, Sir Toby, Admiral von Schneider, Mr Pommeroy and Mr Winterbottom are long since dead, so James has to keep circling the table, becoming increasingly inebriated as he acts the part of each guest

and drinks a toast to Miss Sophie with each course of the meal.

James takes in copious amounts of sherry, white wine and port, stumbles frequently over the head of a strategically placed tiger rug and repeatedly asks whether Miss Sophie wants "the same procedure as last year".

The reply, always the same, is "the same procedure as every year". Despite being screened in English, without subtitles, 7.6m Germans watched the sketch last year through to its denouement when Miss Sophie whisks James off to her bedroom in the "same procedure as every year".

Dinner for One will be screened on six regional stations of the third television channel and will be transmitted twice on some.

Despite some overlapping, an enthusiast with access to cable or satellite TV can watch it six times between 7pm and 1am. And such enthusiasts exist, according to Mr Andreas Meinheit, a sociologist with Trendbüro, a strategic planning

consultancy in Hamburg. He tells of "Dinner for One parties", where people gather to watch the film many times over, eating the mulligatawny soup, North Sea shellfish and roast chicken dishes featured in the sketch. "Its simplicity," Mr Meinheit explains, "answers a sense of longing for a simpler and more calculable world."

For Mr Norbert Bolz, professor of communications theory at a university, it is part in the ritual of New Year's Eve: a kind of comfort food that gives people a sense of security. Prof Bolz also says there is "something positive" in the continued popularity of Dinner for One. "It is a sign Germany is becoming a bit more humorous and a bit more ironical in judging itself."

In which case it is a pity that Dinner for One will not be seen in the UK. For while the sketch is in the German Guinness Book of Records as the country's most repeated TV programme, it remains unknown in Britain.



The butler in 'Dinner for One', inebriated after continually toasting his mistress while taking the place of four make-believe guests, negotiates the head on a tiger skin rug.

Yeltsin lines up with Chechnya doves

By Chrystina Frootland in Moscow

Ending the war in Chechnya was one of the year's greatest accomplishments, President Boris Yeltsin said yesterday in a New Year's eve address.

The peace agreement was reached in August, during Mr Yeltsin's prolonged seclusion from active politics following his third heart attack in June.

The accord has been attacked by some of Russia's

most powerful politicians, including Mr Yuri Luzhkov, the mayor of Moscow.

Mr Yeltsin's unambiguous commitment to the peace deal, less than a month before controversial elections in Chechnya for a local president, placed him firmly among the doves and could weaken the hardline camp.

His support comes at a crucial moment. Russia's remaining troops in the region, primarily from the interior ministry, are scheduled to withdraw by the

weekend. That is likely to be a painful moment for Russian society, and for the military. It will effectively leave the breakaway republic in the hands of the separatist fighters the Kremlin set out to crush two years ago.

Subduing inflation and successfully carrying out democratic presidential elections were other achievements cited by the Kremlin leader, who returned to his office in Red Square only last week. The greeting for the New

Year, which is Russia's biggest winter holiday, signalled a continued effort by a Yeltsin, who underwent a quintuple heart bypass operation less than two months ago, to reassure the country that he is again firmly in charge.

Mr Yeltsin said his illness and operation had marked 1996 as a year of personal difficulties.

Now, however, he was "ready to take up the most complicated problems facing Russia", and he vowed

to "make up for lost time". His promise followed another drizzle of bad news for the Kremlin from the provinces, where leftwing opposition candidates have been performing more strongly in gubernatorial polls than the Yeltsin administration had predicted when the regional electoral marathon began in September.

In a weekend run-off, Mr Nikolai Makstuta, a Communist-backed candidate, beat the pro-Yeltsin incumbent in Volgograd in central Russia.

مركزنا من الأصل

Hopes high for signing of Hebron deal today

By Avi Machlis in Jerusalem
Israel and the Palestinian Authority yesterday said they were on the brink of an agreement on Israeli redeployment from most of the occupied West Bank town of Hebron.



Two men accused of helping organise genocide in Rwanda appeared in court yesterday in Kigali. They are Mr Silas Munyagashali, left, Kigali's former deputy prosecutor, and Mr Theodor Ruzibwaba, a former local administrator. Their cases were adjourned.

Billions in US tax refunds in prospect

By George Graham, Banking Correspondent
Foreign banks and insurance companies could reclaim billions of dollars in overpaid US taxes, after a court defeat for the Internal Revenue Service this month threw into question the way it has been assessing tax on branch operations.

US telephone groups circle over Mexican monopoly

A price and advertising war has broken out as foreign competitors muscle into a newly liberalised telecoms market

Mexicans knew telecoms competition was arriving in earnest when "Mr Burton Helms" proclaimed on television he was looking forward to connecting the country's "32 largest villages".



Advertisement for Avantel with text: 'Ahora es bien fácil y barato hablar a Estados Unidos por cobrar' and 'Avantel' logo.

Backing the market: Avantel's advertisement featuring the Broncos country and western group. It reads: "Now it's so easy and cheap to call collect to the US"

Poll worries hit Karachi shares

By Farhan Bokhari in Lahore
Share prices in Pakistan yesterday tumbled by more than 2 per cent amid growing political uncertainty and lack of confidence in the economy.

House of Representatives Speaker may be forced from office after misleading ethics panel

Gingrich's fate hangs on handful of votes

By Jurek Martin in Washington
The chances of Mr Newt Gingrich being re-elected Speaker of the House of Representatives next week now rest on the votes of a handful of Republicans and, to a lesser extent, on tactics employed by the minority Democrats.

1995. A lesser punishment or a hung committee might enable him to survive. A majority of the 435-member House is required to elect a Speaker.

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS. Table with columns for Country, Consumer prices, Producer prices, Exchange rate, Unit labor costs, Real exchange rate. Rows include USA, Japan, Germany, France, Italy, UK.

Leslie Crawford

NEWS: UK

Pressure from underwriters leads to first relaxation of rules since 1936 Spanish conflict

Lloyd's to end bar on land war cover

By Christopher Adams, Insurance Correspondent

Lloyd's of London is to offer land war insurance for the first time in 60 years following an agreement with British insurers to relax the terms of an accord prohibiting this.

The accord has barely been modified since it was signed in 1936 as a reaction to the heavy and unexpected cost to insurers of air raids in the Spanish Civil War.

Rising demand more recently for such cover from risk managers at US multinationals seeking to insure fixed assets in Middle East hotspots and volatile African coun-

tries has encouraged several Lloyd's underwriters to seek changes.

"It's something we've been trying to make the Lloyd's authorities review for some time. Our clients are becoming impatient," said one Lloyd's underwriter.

New modifications agreed between Lloyd's and the Association of British Insurers (ABI) will in effect open up a new market for those specialising in war risk - some underwriters already offer cover for offshore war insurance like attacks on oil tankers. But there will be exclusions.

The risk of nuclear attack and

war between any of the US, Russia, China, Britain and France will not be insured against. No underwriter will be able to dedicate more than 2.5 per cent of its annual premium income to land war cover and land war risk will not form part of another policy.

The changes come as Lloyd's moves to make itself more competitive following completion in September of a recovery plan to reinstate billions of pounds of old liabilities through a new company, Equitas.

During 1988 to 1992, the worst period during its 308-year history, the insurance market suffered

more than \$8bn in losses. Others gained at its expense, with new companies based in Bermuda making inroads into its market share. War risk is one niche market, however, where Lloyd's believes its underwriters have the edge on rivals.

Land war insurance is now provided only by some government-backed agencies such as the Overseas Private Investment Corporation in the US.

Mr Ron Sandler, Lloyd's chief executive, said yesterday there was scope to save up to 10 per cent of the costs of the insurance market's central organisation if this body

continued to perform its present functions. Around £80m out of the £180m running expenses were "amenable to further cost reduction" without transferring costs to the market.

The insurance market has appointed the members of five boards managing new business units at Lloyd's. These were created as part of the efforts to increase competitiveness.

Mr Sandler will take responsibility for insurance services, business development and north America. Mr Nicholas Pawson will chair members' services and Mr Nigel Rogers facilities management.

UK NEWS DIGEST

Regions 'lag in manufacturing'

Only two areas of the UK are in the top 20 manufacturing regions in Europe, ranked by percentage of their workforce employed in manufacturing, the GMB trade union said yesterday.

Top of the league is Baden-Württemberg in Germany with 43 per cent of its workforce in manufacturing. Second is Lombardy in Italy with 42 per cent. Six of the top ten manufacturing regions are in Germany, three in Italy and one in Spain.

The English east Midlands, where 35.4 per cent of the workforce is employed in manufacturing, and the west Midlands with 34.4 per cent, rank 18th and 20th respectively, according to an analysis conducted for the union by the University of Durham's recently opened European database.

Mr John Edmonds, general secretary of the GMB, said the league table illustrated the "dismal failure" of the governing Conservative party's industrial policy. "There was a time when Britain was the workshop of the world and the West Midlands was the workshop of Britain," he added.

SHARE SETTLEMENT

New rules drafted for Crest users

New rules have been drafted for stockbrokers and custodians using the new Crest electronic share settlement system in London and are to be discussed with regulators next month.

The rules are designed to encourage participants in Crest, which has been bedevilled by settlement delays since it started up last summer, to complete their transactions. Eventually, the rules are expected to be enforced by fines, but Crest officials said they have not yet begun to discuss the level of penalties. They will also have to write new software to levy fines automatically from late settlers.

When Crest was created after the collapse of the London Stock Exchange's Taurus project to automate the settlement of share bargains, it was not intended to give it its own rulebook.

The idea was that discipline could be exerted by the exchanges, such as the Stock Exchange, whose trades were settled through the new system. But Crest found that it needed a central set of rules applying uniformly to all participants.

BUSINESS FAILURES

Companies face gloomier outlook

Fewer businesses failed this year than in 1995 but the rate at which bankruptcies are declining has slowed to a trickle, says a survey issued today by Dun & Bradstreet, the business information group.

About 41,107 companies went out of business in England, Scotland and Wales in 1996 compared with 41,303 in 1995, it says. The 0.5 per cent annual drop, the smallest in four years, compared with a fall of 5 per cent in 1995, 22 per cent in 1994 and a drop of 11 per cent in 1993. In 1992, business failures rose 31 per cent to 62,767.

"Things are starting to get worse," said Mr Philip Mellor, senior analyst at Dun & Bradstreet. Companies were often making very competitive bids in an attempt to win business, which in the longer term was hurting them, he explained.

British takeovers in US reach record \$40bn

By Paul Adams in London

Barings headed the league table for banks advising on UK takeovers in 1996, another year of large fees for investment banks. Acquisitions Monthly disclosed yesterday.

It was a record year for UK acquisitions in the US with UK companies buying 145 US companies for just under \$40bn, though half this total came from British Telecom's \$20bn purchase of the remaining 80 per cent of MCI.

It was also a record year for UK bids in mainland Europe where 244 companies were acquired for \$6.5bn (\$10.8bn). BT was also the biggest spender there with its \$1.1bn deal to buy 25 per cent of French telecommunications group Cogtel.

The loss last year of Barings' independence seems to have done no harm to Barings Brothers, the corporate finance arm of ING Barings, which for the second successive year has come top of the league of advisers on public and private transactions ranked by value of deals.

Barings recorded 31 deals in 1996, five more than last year, worth a combined \$11.8bn. They included 11 public takeovers worth \$9.3bn compared with only

Top mergers and acquisitions advisers

1996 Rank	Advertiser	Number of deals	Value \$m
1	Barings Brothers	31	11,800
2	Lazard Brothers	34	11,096
3	ABN-Amro	32	10,220
4	Schroders	32	9,826
5	Wells Fargo	32	9,750
6	Kleinfelder Benson	39	8,987
7	Goldman Sachs	31	7,671
8	UBS	31	7,461
9	JP Morgan	30	7,338
10	Deutsche Morgan Grenfell	35	6,004
11	Wells Fargo	35	5,898
12	Wells Fargo	35	5,898
13	Wells Fargo	35	5,898
14	Wells Fargo	35	5,898
15	Wells Fargo	35	5,898
16	Wells Fargo	35	5,898
17	Wells Fargo	35	5,898
18	Wells Fargo	35	5,898
19	Wells Fargo	35	5,898
20	Wells Fargo	35	5,898

* 1996 full-year rankings include public and private deals. Source: Acquisitions Monthly

eight last year. Its largest deal was advising Royal Insurance Holdings in its \$2.4bn merger with Sun Alliance Group.

A total of 1,689 deals was completed in 1996 with a value of \$55.9bn, a few billion pounds short of last year's record. There were 13 public bids worth more than \$1bn each in 1996 out of a total 83 public deals worth \$23.4bn compared with 84

Final empire honours go to Hong Kong

Several Hong Kong citizens received honours yesterday in the British government's annual New Year awards of honours ranging from knighthoods to membership of what is still called the Most Excellent Order of the British Empire. They were the last such honours to be awarded in Hong Kong, where the British colonial administration will hand over to China in mid-1997.

Mr Anthony Au-Yang Fu, the colony's Commissioner of Inland Revenue, receives a CBE (Commander in the Order), its highest honour in the current crop of awards. Mr Haider Barma, secretary for transport, was made an OBE (officer), the next rank in the order. Other Hong Kong OBEs included Mr Kenneth Fang Hung, bonded for services to industry, and Mr Stuart Harbinson, Hong Kong representative at the World Trade Organisation.

In London, Paul McCartney of the Beatles was knighted, so that he became Sir Paul. Sir Andrew Lloyd Webber, composer of the scores for Evita and Cats, was made a lord. Alan Ayckbourn, the playwright, was

knighted, and Joan Collins, the actress, was made an OBE.

The list of honours in the City of London was headed by Mr Raj Bagri, a multi-millionaire metal trader who has been non-executive chairman of the London Metal Exchange since 1993. He will become Lord Bagri.

Other City figures in the list include Mr David Rowland, chairman of Lloyd's of London, and Mr Michael Jenkins, former chief executive of the London International Financial Futures Exchange and now chairman of the Futures and Options Association and the London Clearing House.

From business and industry, knighthoods went to Mr Robert Horton, chairman of Railtrack; Mr Michael Pickard, chairman of the London Docklands Development Corporation; Mr John Laing, chairman of John Laing, the construction group; and Mr Brian Richards, co-founder of British Biotechnology and now chairman of recently floated Peptide Therapeutics.

Mr Jurek Martin, US editor of the Financial Times, was made an OBE.

N Ireland ceasefire hopes are damped

By Jimmy Burns in London

There is little prospect of an early ceasefire by the Irish Republican Army, Mr Martin McGuinness, chief negotiator with Sinn Féin, said yesterday. Sinn Féin is the political wing of the IRA.

Police fear that the IRA might mark the beginning of 1997 either with an attack on a member of the security forces or with a terrorist incident on the British mainland.

Mr McGuinness was strongly critical of the UK government for what he claimed was its failure to create conditions for an end to conflict.

"No government could be worse than this one; it has been a complete disaster for the peace process," he said. Mr McGuinness appeared to hold out an olive branch to the British Labour party, which is expected to win the 1997 general election.

Describing 1997 as a "defining year" for the "people of Ireland", Mr McGuinness said he hoped Labour would "have enough gumption and common sense to bring all the parties into negotiation".

NOTICE TO THE HOLDERS OF
XCF ACCEPTANCE CORPORATION
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 12% Convertible Subordinated Debentures due 2001

NOTICE IS HEREBY GIVEN that CalFed Inc., a Delaware corporation ("CalFed"), entered into an indenture dated as of February 15, 1996 between CalFed and Manufacturers Hanover Trust Company, as trustee, as amended by the First Supplemental Indenture dated as of December 16, 1996 (the "First Supplemental Indenture") among CalFed, California Federal Bank, A Federal Savings Bank (formerly known as California Federal Savings and Loan Association) (the "Bank"), XCF Acceptance Corporation, a California corporation, a wholly owned subsidiary of the Bank ("XCF"), and The Chase Manhattan Bank (formerly known as Chemical Bank, successor by merger to Manufacturers Hanover Trust Company), as trustee (as so amended, the "Indenture"), with respect to \$125,000,000 principal amount of CalFed's Convertible Subordinated Debentures due 2001 (the "Securities"). The Securities were initially convertible into shares of common stock of CalFed, the Bank was initially a subsidiary of CalFed, XCF, the Bank and The Chase Manhattan Bank, as trustee (the "Trustee"), entered into a Second Supplemental Indenture dated as of December 13, 1996 (the "Second Supplemental Indenture") to amend the Indenture and to amend the terms of the Securities outstanding out of the First Supplemental Indenture, and (ii) a Third Supplemental Indenture dated December 13, 1996 (the "Third Supplemental Indenture") to make certain provisions for conversion of the Securities pursuant to the terms of the Indenture in connection with the merger effective January 1, 1996 of the Bank and California Federal Bank (the "Merger"). A Federal Savings Bank and subsidiary of CalFed Bancorp, Inc., a Delaware corporation ("Bancorp"). Additionally, XCF, Bancorp and the Trustee entered into a Fourth Supplemental Indenture dated as of December 13, 1996 to make certain provisions for conversion of the Securities pursuant to the terms of the Indenture in connection with the proposed merger of CFB Holdings, Inc., a Delaware corporation ("CFB Holdings") and a subsidiary of First National Bank, Inc., a Delaware corporation ("First National Bank"), and Bancorp. Capitalized terms used herein and not otherwise defined shall have the meanings assigned to them in the Indenture.

The Third Supplemental Indenture was entered into in connection with the merger (the "Bank Merger"), effective January 1, 1996, of the Bank with and into the Bank pursuant to an Agreement and Plan of Reorganization dated as of October 16, 1995. In the Bank Merger, the Bank was the surviving corporation and each share of Bank common stock was converted into one share of Bancorp common stock, par value \$1.00 per share (the "Bancorp Common Stock"). Pursuant to the provisions of Section 1311 of the Indenture, as a result of the Bank Merger, the Securities became convertible into the securities received by holders of Bank common stock in the Bank Merger, i.e., shares of Bancorp Common Stock. The Third Supplemental Indenture was entered into pursuant to the authority granted in Section 1311 of the Indenture, under which the issuer and the Trustee are permitted to enter into a supplemental indenture without obtaining the consent of the holders of the Securities "to make provisions with respect to the conversion rights of holders of Securities pursuant to Section 1311" of the Indenture.

The Fourth Supplemental Indenture was entered into in connection with the proposed merger (the "Bancorp Merger") of CFB Holdings with and into Bancorp pursuant to the Amended and Restated Agreement and Plan of Reorganization dated as of July 27, 1996 (the "Acquisition Agreement") and by and among First National Bank, Bancorp and the Bank. Pursuant to the Acquisition Agreement and as a result of the Bancorp Merger, Bancorp will become a subsidiary of First National Bank and each share of Bancorp Common Stock will be converted into \$25.00 in cash (without interest) and one-half of a Secondary Participation Interest (as defined in the Acquisition Agreement), provided that no fractional Secondary Participation Interest will be issued and, in lieu of such fractional interests, holders of Bancorp Common Stock will receive a cash payment to amount determined in accordance with the Acquisition Agreement (the "Bancorp Merger Consideration"). Section 1311 of the Indenture requires that, as a result of the Bancorp Merger, the Securities will become convertible into the Bancorp Merger Consideration. The Fourth Supplemental Indenture was entered into pursuant to the authority granted in Section 801(5) of the Indenture.

If you have any questions, please call the Bank's Investor Relations Department at (415) 854-1180.

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The expressions of interest will assist CDE in the preparation of short list of potential advisors. Those included in the short list will be invited to bid for selection as advisors to CDE in the process. Experience in restructuring processes and transactions involving private participation schemes in state-owned electrical companies of Latin America will weight favorably in the preparation of the short list.

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The expressions of interest should be received at the head office of CDE not later than January 30, 1997 at 18:00 hours.

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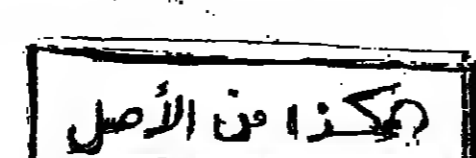
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FT Surveys



Weak government and poor management have let UK industry down, says Lord Weinstock. He continues his reflections on 33 years at the top in discussion with Richard Lambert and Bernard Gray

Britain cursed by cliques and cartels

The thing which strikes me over a span of decades is that there aren't any rules which you can apply generally for successful government intervention in industry.

For example, two major moves occurred in the late 1980s with the intervention of the Industrial Reorganisation Corporation. One was the creation of what became the modern General Electric Company, and the other was British Leyland. I don't see any inherent reason why Leyland had to be a disaster, and I don't see that GEC had to be a success. So it could not have been the government's decision to encourage rationalisation in these industries which was critical, yet the facts suggest that the intervention was important. Maybe if the government had decided to do nothing they would both have gone bust.

Even in the absence of a formal industrial policy, companies are affected by the environment in which they are operating, and the government is preponderantly responsible for that environment.

Looking abroad, I don't think there has been, until very recently, any material change for our continental competitors in the relationship between industry and government, or in the way industry has been treated by government, for as long as I can remember. But now this is changing.

Historically, our foreign competitors were helped much more than we were, particularly in realising their international ambitions. This is notably true in the industries in which GEC operates: industries connected with public utilities and, of course, defence. In these areas, until you have demonstrated a new system you won't get customers for it. And if you can't sell it at home, you are not likely to sell it anywhere else.

The German electricity generating utility ordered a big gas turbine, for instance, so that Siemens could design and build such machines and associated systems for sale internationally. The French behaved similarly, and so on. But the UK didn't. Yet for us at GEC it was essential to acquire big gas turbine technology. That was one of the reasons we started talks with Alstom. We went in that direction not because Paris is a nicer city or the climate is better, but because that was where the technology was.

There are two main reasons for going into such deals: to gain access to markets and to technology. Through their joint venture, Alstom Alsthom and GEC got both. With a single, strong management team, GEC Alstom has lived up to all expectations and blown away the critical nonsense which attended its birth.

On the other hand, when anything helpful was done by government for UK industry, say in export credits, it had immediately to be publicly announced in the House of Commons, sending our overseas

rivals flocking round to their ministries saying: 'Look what the British are doing, give us more help to resist.' Just imagine what the Japanese government must have done over the years to favour Japanese industry without letting on to the world.

Exchange rates

There are some advantages to doing business in Britain. For instance, having a floating exchange rate has allowed the currency to respond to unwelcome but irresistible economic pressures. Yet, if the UK joins in the single Euro-currency, I wonder how these economic pressures will manifest themselves. Indeed, I wonder whether the consequences of joining or of staying out have been considered in any great depth by governments, either in Britain or on the Continent. The debate has been entirely political, which is not unimportant, but we are rather in the dark as to what is actually likely to happen in everyday life. I don't know if there is a convincing argument one way or the other. If there is, I haven't heard it.

Economic management

Looking back to the government's handling of the economy in the 1950s and part of the 1960s, it was a severe disadvantage that government policy was so unstable. This made it impossible to commit to expansionist long-term plans. What passed for government policy in those days was not really any more than reaction. Few politicians seemed to have any positive idea of where the country was going - they only responded to external and internal pressures, as it were, on the hoof. It was simply stop-go, without anyone trying to stop it.

Another weakness at first was the operation of cartels. The electrical industry had earlier been completely dominated by cartels - they even used to fix turbine prices by weight! At one time or another, there must have been a ring for everything powered by electricity, though I never had the luck to be in one! This state of affairs was not finally cleaned up until the 1970s.

I read somewhere that the British are not class-ridden but clique-ridden, and I think I agree with that. There have been union cliques and capitalist cliques, political cliques and masonic cliques. I think all of that has damaged the UK.

Governments

I thought the 1946 Attlee government was a good thing. It had right on its side, insofar as there is a difference between decent behaviour towards the mass of people and indifference to their interests. That government cared about the people. Later, its policies got distorted and a lot of things went wrong, but the original basic intention was sound, if a little on the unrealistic side. Attlee was a man of great



Michael Heseltine is the right sort of minister for a government and a country like ours... and John Redwood would be the wrong sort

common sense and integrity, without hypocrisy, and willing to accommodate people who thought differently from him. I happen to think that Attlee was the best prime minister since the war, and certainly one who had a major effect on attitudes: only Baroness Thatcher has a comparable claim.

The early inspiration of Harold Macmillan, that great character actor, was probably his desire to reverse the working class poverty of his early days in politics. But one cannot help but suspect that later his principal objective was always the maintenance of power for himself and his class. I should have thought his great regret was resigning; when he found out he wasn't going to die, I should think he was very upset.

After Macmillan, there was no period of coherent government until Margaret Thatcher. She produced a policy which was consistent, not always what everybody wanted, but her ideas had the great merit of being simple. Her obvious and most-

acknowledged contribution was to rein back trade union power which had become grossly excessive up to the time of the decisive miners' strike.

But in the end, it was the old thing about power corrupting. Mrs Thatcher's guiding light went out before the end of 1987, and she cut herself off from wise counsel in favour of some pretty awful cronies. No one who has power can afford to be without genuine critics. Critics are of two sorts: constructive and malevolent. You can do without the malevolent ones but the other you must have. They often prevent needless mistakes.

I rather regretted that Neil Kinnock never became prime minister. Until the 1982 election, he would not have made a good PM, but that contest changed him for the better. A decent man, Kinnock is no fool and might have surprised us agreeably. As a commissioner in Brussels, however, he may well turn out to be a pain in the neck.

As for current British politicians, I happen to think that Michael Heseltine is the right sort of minister for a government and a country like ours in these modern times, and John Redwood would be the wrong sort. Michael is intelligent, with energy and charisma to match, he wants to get things done and

he will. Heseltine is a really big man, but perhaps the most consistent and credible operator of the moment at Westminster is Kenneth Clarke. His recent Budget speech was a bravura performance made out of a virtual non-event. He has to be rated a brilliant politician. He has his own clear ideas and is not deflected by arguments to the contrary. I wish I could share his certainty on some issues relating to Europe.

On consultants

Consultants are invariably a waste of money. There has been the occasional instance where a useful idea has come up but the input we have received has usually been banal and unoriginal, wrapped in impressive-sounding but irrelevant rhetoric.

Of course, consultants do vary. The best are those with highly specialist expertise in specific industrial or scientific fields. The worst are the generalists, mostly economists, who are ready - for a fee - to give advice on virtually anything and whose qualifications to do so are virtually nil.

There is an overlap between this sort of consultancy and so-called business education, a subject in which faculties have been widely established in the universities. How business education can be equated with respectable academic disciplines of any sort entirely defeats me. There is no comparison between the quality of intellect called for in, say, the classics, or philosophy, or mathematics, and business methodology.

With the recent excitement in the ethical aspects of corporate governance and allied topics, the management gurus have found a new outlet for their attention, and for the introduction of more meaningless rhetoric.

I read recently a newspaper article by the well-known Dr John Kay, discussing upon the notion of the stakeholder society, an empty and useless term for whose introduction I understand he bears some responsibility. The expression does nothing to increase our understanding of, let alone to change, the nature of the relationships within society or within industry, but now that it has penetrated the political vocabulary it will provide yet another jingle to substitute for the real thought which needs to be given to people's concerns about the way things are.

Companies in the 1950s

They were very sleepy after 5 o'clock, perhaps because their rooms were well furnished with drinks cabinets. The big wheels sat in their offices 'making policy', lurching at the Savoy.

going to trade associations, overseas tours, heaven knows what, but doing little that we would recognise as work.

They weren't doing much to drum up business, and they weren't doing much to push ahead in technology. They weren't under any pressure either. There was a lot of internal warfare in these companies; it was a time when the moral atmosphere was unhealthy. You had repressive levels of taxation, all sorts of exhortations against increasing rewards for workers and managers.

The response was, in the case of the workers, an extraordinarily complicated payments system, which produced either more money, or fewer hours; either way it was higher costs.

Directors' expenses were a scandal. They were far more concerned with the means to get at untaxed money than they were with running their businesses. Yet this was understandable to an extent, because with heavy and artificial restraints on pay and punitive taxation, they had to resort to this sort of thing to maintain standards of living.

Of course, all this is impressionistic, and I can't prove it was happening everywhere. But I would be very surprised if what was going on in a major company like AEI (the engineering company acquired by GEC in 1967) was not being repeated in companies all over the Midlands, let alone in London and the City.

The IRC

In December 1965 my wife had a telephone call from the now Lady Lever, who was at the time in St Moritz. She wanted to arrange a dinner party to take place the following February or March. It seemed extraordinary to do this so far in advance, and from Switzerland to boot. When we turned up at this dinner, George Brown, Labour minister for economic affairs, was among the guests. The others were Marcus Sieff of Marks & Spencer, Ronnie Grierson, the Warburg banker, and Leonard Wolfson of Great Universal Stores.

There was a debate that day in the House of Commons on the creation of the Industrial Reorganisation Corporation. At nearly 10pm, George Brown and Harold Lever went off to the House to vote, not having touched a drop of alcohol, and came back later, the IRC having been started on its way.

Once George was back, the whisky flowed and he told us about the reconstruction of industry which the Labour party was going to undertake. He suggested the men present might help him by joining the IRC board. Ronnie Grierson refused, I

thought on the grounds that he didn't believe in state intervention. No one else was asked directly, except me.

If the government was indeed serious, it was inevitable that GEC would get involved in the restructuring and it would not be helpful if I were a director of IRC. Accordingly, the next day I declined the invitation to join. Ronnie Grierson, on the other hand, became managing director of the IRC having, I believe, been leaned on by Sigmund Warburg to take the job.

Whatever thoughts I have since had about government intervention in industry, I must say I took the idea then very positively. Industry was not in good shape, and things were not happening on their own. Nothing good was likely to emerge from leaving some industries as they were, and I thought we ought to do something to help the process of change along a bit. Certainly, a lot needed to be done in our industry.

It seemed to us that AEI was the principal block. It was apparent that they were portraying a facade of prosperity, when their real position was quite different. What they were really doing was having regular rights issues, out of which they were paying dividends on profits which were declared but not earned.

Talking with Kenneth Bond [Weinstock's right-hand man at GEC] one day about an interview about AEI in the Financial Times, I had the sudden conviction that if we didn't do something soon, there would be nothing with which to do anything. We agreed we had better act rapidly. After discussion with colleagues, we saw Kenneth Keith of Hill Samuel the next day and told him we thought we ought to merge GEC and AEI.

Kenneth Keith went round to see the board of AEI who received him without enthusiasm. We learned later that at the subsequent board meeting the only question discussed was which merchant banks should represent AEI in a defence against a hostile GEC bid!

The City and the media

GEC in my time as managing director has never needed to raise money in the City, which is just as well since such professional services as we have sought there have usually cost fortunes in fees.

Yet what the City and the media say about a company is important. When we are denigrated, irresponsibly and falsely, as we have on occasion been, it gives succour to our rivals at home and abroad. Competitors are always on the

look-out for bits of gossip to turn to their commercial advantage in the struggle for contracts. I'm afraid that in industry, the 11th commandment applies: do unto others before they do unto you. And our competitors will take full advantage of any ammunition supplied by the media, however inaccurate.

Auditors

When I started in business, auditors quite often had a material share stake in their client companies to demonstrate the purity of their interest; the size of partnerships was limited by law to 20; the services offered other than audit were very limited in scope; and the partners were highly respected members of the business community. In this context, I remember with gratitude and affection the important roles played by George Toulton and Bill Ricketts in my early days with GEC.

Over the years, the public perception of the accounting profession and those in it has notably declined. Financial scandals have escaped detection on audit. Poor leadership has resulted in fragmentation, and badly thought-out standards, such as the silly one on inflation accounting, have failed to give confidence. Today, the firms in the profession are huge businesses offering a wide range of services on the back of their statutory auditing responsibilities.

It is not to the credit of their profession that accountants are constantly seeking to shuffle out of responsibility for their audits. The current spasm of concern for corporate governance no doubt owes something to reports of dishonesty on the part of directors, or managers, but it derives no less from the pressure of accountants to free themselves from potential damage from legal action by shareholders and others who can properly claim to rely on their work.

The critical importance of the audit as an essential source of reliable data in corporate affairs indicates that the role and the shape of the accounting profession requires comprehensive reconsideration and discussion, perhaps followed by appropriate legislation rather than reliance on self-regulation.

The idea that current audits produce a 'true and fair view' is either excessively bold or meaningless. Auditors can never know enough to give a true and fair view, but they can comment on a lack of financial controls, exaggerated profits or other possible abuses. They should make more limited and specific claims, and then take legal responsibility for their accuracy.

Thursday: Weinstock the man

Cadbury, Greenbury and Tweediebury

There has to be a certain amount of regulation of the way companies work but some of the new initiatives are dragging us in the wrong direction. At the moment, we have the work of the three committees: Cadbury, Greenbury and Tweediebury, to digest.

Cadbury wants the non-executive directors to monitor the performance of the executives. My first objection is that they can't really do so because they don't have the necessary knowledge. The second objection is that even if they could, the executives would be playing up to their idea of performance which is not the same as doing the job as it should be done. The third objection is that it sows distrust between members of a board.

A great thing in GEC over the years has been the feeling of comradeship among its managerial corps. Non-

executives and executives have worked together in harmony, yet no one could accuse our people of helping themselves to excessive pay or privileges.

The most stupid thing in Cadbury was the idea that a non-executive should be entitled to demand, if he wishes to take legal action in connection with a company's affairs, that the company should pay the cost. You can imagine such actions being started for all sorts of unsatisfactory reasons, including personal ones, and leaving people too busy defending suits to do any proper work.

People say it wouldn't happen in practice; it bloody well could happen in practice. It is no way to contemplate running a business to treat the non-executives as privileged spies able to pursue their own aims at a company's expense. They have no need of any

such remedy to discharge their duties in good conscience.

The Greenbury brief is even more difficult. How much

and in pension? How many share options should he have, and in what circumstances? If he seems to make a success of the business so that the share price rises, how do you impute an additional value to his contribution and how do you know the shares would not have risen anyway?

I didn't happen to see the final arrangement we made with George Simpson [Weinstock's successor at

GEC], and I agree that the threshold figure was silly, but there was nothing outrageous in it. His remuneration is not at all unreasonable for the job, and mostly he only got what Lucas was already giving him. If that is an example of the way Greenbury is meant to work, I'm afraid it doesn't work.

One also has to look back to the origins of the current fuss. The rows about executive pay started in the nationalised industries. The salaries those people are getting for running those businesses are not anything out of the way; they are probably too

about executive pay started in the nationalised industries. The salaries those people are getting for running those businesses are not anything out of the way; they are probably too

small. But it has to be surprising that in all the years those concerned were working on much smaller salaries without anyone outside disturbing their tranquillity.

The conclusion to which one is forced is that if one believes in the market, it is not the salaries which are wrong, but the recipients. If they were worth so much more than they were receiving, why were they not besieged by employers with better offers?

The Tweedie accounting reforms were introduced towards the end of the 1980s when it was generally accepted that the accounting regime had become too lax. Tweedie has set out a framework and introduced some sensible changes. However, these changes have been introduced on top of a ramshackle collection of legislation, with the consequence that

accounts are becoming increasingly difficult to understand.

Management needs to be able to get its story across to its shareholders in a clear and uncluttered document. It is also desirable that accounts should be as far as possible as what they say they are, sticking as close as they can to actual events related to payments and receipts, and eschewing artificiality. The best, cheapest and simplest way to do this is by a system of cash accounting, but that unfortunately is not practicable in businesses dealing with large contracts extending over long periods of time. Maybe we have reached the point where much of the detail should be included in a Securities and Exchange Commission-style filing while a simpler and shorter document is produced for shareholders and others.

'If [executives in the privatised industries] were worth so much more... why were they not besieged with offers?'

TECHNOLOGY

The second stage of labour has just begun. Just a few centimetres of the baby's head are visible at the mother's cervix but already two thin tubes are affixed with a suction cap.

One glance at a monitor connected to the tubes shows the obstetrician that the baby's brain is not getting enough oxygen. The medical staff switch to a caesarean delivery, saving the baby from brain damage or even death, thanks to a new technology called Near Infra-Red Spectroscopy.

Research funding permitting, this could be the stuff of everyday obstetrics in three years' time. "With [the machine] we have a window into the brain," says John Wyatt, consultant neonatal paediatrician at University College London. "No matter how many drugs we had to widen the blood vessels or raise the blood pressure, until now we have been flying blind."

The same technology, which until recently was mainly used for revealing the shape of polymer structures, can also be employed in breast imaging and even predicting early organ rejection after transplants. The system is an inexpensive, non-invasive and harmless way of gathering real-time data at the bedside on oxygen level fluctuations in blood and other tissues.

Near infra-red light can penetrate up to 8cm of tissue depending on the wavelength of the light and the type of tissue illuminated. Like other scanning techniques such as ultrasound or X-ray imaging, NIRS works by extrapolating where the wave has been from the differences between what goes into the body and what comes out.

These differences arise from scattering (part of the wave is reflected and part changes direction) and absorption (the wave loses energy along the way). Scattering occurs at boundaries - skin/skull, blood/vessel, cell/cell, and is relatively constant. Absorption, however, varies with changing oxygen levels.

Oxygen is carried around the body by haemoglobin, a principal constituent and used by tissues via cytochromes in the cells. Both haemoglobin and cytochromes contain a "heme" molecule - an organic pocket holding an iron atom which binds and releases oxygen as necessary. Whether or not the molecules are carrying oxygen alters the amount of near infra-red light that they absorb.

The amount of oxygen present in every tissue can be read like a barometer of its condition. A local increase indicates an organ



Head start: near infra-red spectroscopy provides a 'window into the brain'

See red, save a life

A new device for detecting oxygen in blood and tissue could improve scanning, says Sara Abdulla

at work - an active muscle, a digesting stomach, for example - while a local decrease can mean abnormal circulation, low blood pressure or cell death.

NIRS is most powerful for investigating the fetal brain, as this is less convoluted than an adult brain and is encased in a much thinner skull. The probe described above was developed in the Department of Medical Physics and Bioengineering at UCL and is much more accurate than existing methods of detecting fetal stress during labour, such as ultrasound heart monitoring.

Once perfected, NIRS will also be a way of assessing the extent of serious neonatal brain injury while an infant is too young for existing technology to be used. Apart from birth trauma, the

other leading cause of neonatal brain injury is cardiac surgery. Adre du Plessis of the Department of Neurology at the Boston Children's Hospital is pioneering the use of NIRS to reduce post-operative neurological dysfunction - now suffered by 25 per cent of neonatal patients. Du Plessis has found that oxygenated cytochrome is an index of brain cell (neurone) damage. The surgeon can use NIRS to track imminent neurone death, tailoring therapy accordingly.

But, according to Wyatt, whose funding requests have been rejected by the Wellcome Foundation and the Medical Research Council, neonatal applications are the Cinderella branch of NIRS technology, as funds are sunk into better-funded areas

such as breast imaging and adult brain monitoring. "Neonatal care is not fashionable enough to interest the scientific bodies and industry is too short-termist to realise that there is enormous profit to be made here too," he says.

Sonometrics, Omron, Hamamatsu and Johnson & Johnson Medical are racing to develop cheap, simple equipment to measure brain oxygen levels of adult patients during routine anaesthesia. Dave Delpy, the Hamamatsu Professor of Medical Photonics at UCL, describes the potential market - "American clinicians eager to protect themselves from medical negligence claims" - as huge.

The main focus of industry investment is NIR breast imaging. Philips has experimental equipment in its Eindhoven labs in the Netherlands, as does General Electric in its Schenectady Research and Development Centre in New York state. Carl Zeiss and Siemens are running clinical trials in some German hospitals and both hope to have their machines on the market within three years.

NIR breast imaging works on the principle that a tumour is surrounded by more blood vessels and greater blood flow than normal, which leads to unusual light absorption. Unlike X-ray imaging, NIRS is cheap, portable, comfortable to use, harmless and sensitive to tumours less than 1cm in diameter. Moreover, the damaging ionising effect of X-rays is cumulative, but NIR imaging can be used as often as necessary with no ill-effects.

Thomas Moesta of the Robert Roussel Klinik in Berlin believes that with some improvements to minimise false-positive diagnoses, "NIR imaging will be a powerful adjunct to X-ray technology. It will make a significant contribution to reducing the risk of breast cancer by offering a breakthrough in detecting interval tumours" - those which arise between X-ray scans or are too small to be picked up by them.

There is some way to go before NIRS makes the transition from research tool to clinical aid. Mass production will lower costs, but at present only an expert can interpret the data. Researchers must start building a database of normal tissue oxygen values, explained Delpy at a recent Ciba Foundation meeting on the future of clinical NIR.

Sara Abdulla is science writer in residence at the Ciba Foundation

The next Technology feature will appear in *Business & Environment* page will appear on Wednesday, January 8.

Warehouse without the human touch

An automatic steel storage system in Germany cut damage and improved delivery, says Peter Marsh

In the gloom of one of the world's biggest metals warehouses, huge mobile cranes glide with a whoosh along rails at ferocious speed. Their job is to lift hefty steel coils in and out of a system of storage lockers as high as the nave in St Paul's Cathedral.

The installation, in Bremen, Germany, is among the most advanced examples of automated warehousing for the metals industry, aimed at smoothing as far as possible the flow of products to the customer.

The storage system is aimed at tackling an increasingly important problem for managers across a range of sectors: how to maintain close control of raw materials and finished goods, both to reduce stocks and to meet the rising demands from customers for just-in-time delivery.

In the case of the installation at Bremen, which is owned by Bregal, a three-way partnership forming one of Europe's biggest producers of galvanised and coated steels, there was a further reason for going ahead with the DM15m (£5m) installation.

Coating steels is a highly intricate process, in which the raw steel must be protected from dust and other impurities before the treatment process, and the finished coil must also be handled very carefully to minimise the risks of some of the coating being chipped during storage.

According to Stephan Fittkan, assistant manager for the storage installation at Bregal - a joint venture between the Luxembourg-owned steel company Stahlwerke Bremen, the Finnish steel producer Rautaruuki and Japanese trading house Itochu - specifying the storage system was driven partly by the need to remove manual operators as far as possible from the process to cut the risk of contamination and chipping.

The system, which has been in place fully for about two

years, has achieved good results, says Fittkan. The proportion of product that is spoiled during handling is close to zero, while in the conventional warehouse which uses lift trucks to handle materials the figure might be expected to be about 5 per cent.

With the system, "we always know where our products are and we think it has helped our operating efficiency," says Fittkan. The storage unit was constructed by Siegmag Transplan, a specialist German materials handling company which is part of Siegmag Siegener Maschinenbau, a large privately owned machinery group.

Each of these can be filled by coils weighing up to 40 tonnes. The maximum amount of steel it can hold at any one time is about 60,000 tonnes.

The three huge stacker cranes in the warehouse rush up and down its two aisles at up to 3m a second, taking steel in both its raw and finished form to and from the different units. The cranes act as the transport mechanisms for sending the coils, depending on whether they are in a raw or finished form, to and from customer delivery stations at the front of the warehouse or to the galvanising plant for processing.



It was built as part of the DM420m galvanised steel plant which takes raw steel and converts it to a coated form at the rate of 450,000 tonnes a year, making it among the world's biggest plants of this kind. Customers for the coated steel are from a diversified range of industries, including white goods, automotive and construction.

The storage unit itself is a concrete construction 60m tall and 200m long. It has 4,500 storage compartments - high-tech versions of the luggage compartments found in

On average a crane picks up a coil every six minutes for transferring it elsewhere in the plant. No one is allowed inside the warehouse except for repairs or maintenance - this is both to remove the potential problems of humans upsetting the process and because of the risks of being crushed by the cranes and the associated automated handling mechanisms.

The entire storage system is operated by three people a shift who sit well away from the concrete pigeonholes in a control room.

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KPMG Corporate Recovery

LEGAL NOTICES

PROXY VOTING 1996
UNITED CUTLERS LIMITED
4th Administrative Receiver
NOTICE IS HEREBY GIVEN pursuant to Section 48 of the Insolvency Act 1986 that a meeting of the shareholders of the above named Company will be held at The Friends Meeting House, James Street, Sheffield S1 2ER on 6 January 1997 at 11.15am for the purposes mentioned in Section 48 and 49 of the said Act. Copies of the notice on which you are invited to attend may be obtained from the Administrative Receiver on request to the undersigned. Other notices are hereby invited to vote.

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10,000 ZAGREB, Margaretska 3, Republic of Croatia
Telephone: (385)-1-425-666/05 Facsimile: (385)-1-429-012

In accordance with Section 5 of the Regulation stipulating the procurement of goods and services and contracting of works ("National Gazette" no. 25/96, 26/96 and 32/96) the Croatian Institute for Health Insurance opens and announces the following:

INVITATION TO BIDS
to select the most favourable bidder for orthopedic and other aids, drugs and consumer and component supplies

The Croatian Institute for Health Insurance (hereinafter referred to as: Institute) opens the invitation to bids to select the most favourable bidder to supply the following:

- I. Orthopedic and other aids for insured beneficiaries of the Institute:
 - A. orthopedic and other aids
 - prostheses for arms and legs
 - orthoses and electronic devices
 - wheel chairs
 - orthopedic shoes and orthopedic insoles
 - B. eye and ophthalmological aids
 - eye aids
 - contact lenses
 - eye prostheses
 - ophthalmological aids
 - C. hearing and audiological aids
 - D. aids permitting loud talking
 - E. other aids (weights, abdominal supports, aids for moving, seating and lying, walking aids, antioducal aids, artificial breasts, wigs, aids for digestive, urogenital and endocrine systems, supplies for hemodialysis and peritoneal dialysis, consumer sanitary supplies).
2. Drugs classified in groups for medical institutions:
 - A. drugs having effect on digestive system
 - B. drugs having effect on blood and circulatory system
 - C. drugs having effect on heart and vascular system
 - D. drugs having effect on skin
 - G. drugs having effect on sensory systems and sex hormones
 - H. drugs having effect on endocrine glands system (excluding sex hormones)
 - J. drugs having effect on infections (including infections caused by parasites)
 - L. drugs treating malign diseases and immunosuppressants
 - M. drugs having effect on skeleton and muscular system
 - N. drugs having effect on nervous system
 - P. drugs treating infections caused by parasites
 - R. drugs having effect on respiratory apparatus
 - S. drugs having effect on sensory organs
 - V. miscellaneous
 - pharmaceutical substances and packing materials for preparation of pharmaceutical preparations
3. Component and consumer supplies for medical institutions
 1. otoprotectors
 2. prostheses
 3. solutions for dialysis
 4. radiographic films
 5. chemical developers
 6. reagents for laboratory diagnosis (radioisotopes and hemo-microbiological)
 7. aids for urogenital system
 8. aids for digestive system

The bidders may be legal or physical persons, registered for manufacturing or trade of orthopedic and other aids, stated in article 1, groups of drugs stated in article 2 and component and consumer supplies stated in article 3 of this invitation. In the Republic of Croatia or abroad. The bidders are to attach the registration documentation to their bids.

- The bid must comprise:
1. Registration documentation.
 2. Authorization to represent foreign manufacturer.
 3. Statement accepting the bid.
 4. Bank Guarantee for bid security.
 5. Final price for ultimate user, expressed in US\$ and kuna (including all depending costs in respect of import and legal obligations).
 6. Terms of payment.
 7. Terms of delivery.

Bidding documentation, especially for each of supplies stated in articles 1, 2 and 3 of this invitation, may be obtained by prospective bidders from January 2nd, 1997 at the following address: Croatian Institute for Health Insurance, Management, Zagreb, Margaretska 3, 2nd floor, room no. 16, from 10.00 am to 14.00 pm (from Monday through Friday), upon the presentation of record of payment of 300 US\$ for each bidding documentation stated in articles 1, 2 and 3 of this invitation. The payment should be effectuated to the foreign exchange account at Privatna banka Zagreb, number: 30101-620-37-7022-0682800-3838 or if in kuna (local currency), at its equivalent amount according to the rate of exchange of the national Bank of Croatia, effective on the day of payment, to the transfer account number: 30102-640-609 for the benefit of the Croatian Institute for Health Insurance, Management, Zagreb, Margaretska 3.

The bids, together with bank guarantee for bid security, in the amount of 2% of total bid value, should be submitted not later than at 10.00 am on February 3rd, 1997 at the following address: Croatian Institute for Health Insurance, Management, Zagreb, Margaretska 3/II, room no. 13, in closed and sealed envelope bearing the following text:

- "BID FOR:
- bidding package 1/orthopedic and other aids, stating type of aid/
- bidding package 2/drugs, stating group of drugs/
- bidding package 3/consumer and component supplies, stating type of supply
DO NOT OPEN"
stating the name, address and telephone number of the company.

Only those bids which will be submitted within the prescribed period of time in this invitation and which will include correct bidding documentation will be taken into consideration. Bids submitted after the stated deadline or not written on bidding documentation will not be taken into consideration.

The opening of bids will be public. The schedule and terms of public opening of bids will be stated in the bidding documentation.

System Freestyle Limited

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- Blue chip customer base
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Circus Maximus 2031

A short story, by Michael Thompson-Noel

Garvin Rodenbeck knew that the caviar on his plate had been grown on the Moon, then snatched to Earth, but he was awestruck, nevertheless, by the price they charged for it at Monsieur Neanderthal, one of London's starriest restaurants. Still, what the hell. No-one questioned Rodenbeck's expenses. He was the prime minister's special counsellor, and it was important that his guests this evening were handled skilfully. He wanted their support for a plan that had been devised to bolster the government's popularity. They could have all the Moon-grown caviar they wished. Seated opposite Rodenbeck was David Weiss, a 29-year-old former champion javelin thrower who had won two Olympic gold medals, the second of which had been gained three years ago at the Tel Aviv Olympics of 2028.

In large measure, Weiss had been raised by computers. From the age of six, computers had supervised his upbringing and training. Even now, Weiss had an implant in his cerebral cortex. Via this implant, the computers still advised and protected him, especially now that he represented the Central Sports Council on the small, secretive committee that supervised the distribution of the vast sums raised by Megalot, Britain's national lottery. "You look preoccupied, David," said Rodenbeck. "Are your computers whispering to you? What are they telling you?" Astonishingly, Weiss blushed. It had not occurred to Rodenbeck that an Olympic champion who had been trained from childhood towards physical and psychological perfection could blush. "Sorry," said Weiss. "The computers have been telling me stuff about Monsieur Neanderthal, as well as things I didn't know about Mrs Summerell." He glanced at the woman seated between them. This was Ella Summerell, the Central Arts Council's representative on Megalot's cash-distribution committee. "There must be things about Ella," said Rodenbeck, "that even your computers don't know." Summerell looked levelly at Rodenbeck, then turned to Weiss. "I doubt whether there is much they don't know about me, David," she said. "Increasingly, people have got used to the idea that computers know everything about them." Fiftyish, or more, Summerell had had all the regenerative treatments money could buy. She was ash-blond and full-figured, and was wearing a simple evening gown woven from an iridescent, zero-gravity fabric. "Right," said Rodenbeck. "This need not take long. All I want to do is tell you about the government's plan - my plan: the prime minister's gratitude is palpable - for a reallocation of the funds raised by Megalot, our beloved national lottery. "Megalot is still providing enormous quantities of money for the arts and for sport, both of which it has subsidised since the mid-1990s. But for the last few months our tracking polls have shown a fall-off in Megalot's popularity. This worried the prime minister. As you know, Megalot and its affairs are of intense public interest. Megalot is Britain's most important institution. But the prime minister is bappy again now that I've determined how to restore Megalot's popularity and tackle the moribundity of British arts and sport." Weiss did not flinch, but Summerell was angry. "Moribundity?" she mimicked. "Yes," said Rodenbeck. "The arts in Britain are enfeebled. Everyone says so. And the problem is money. For nearly 40 years Megalot has pumped money into the arts. The same goes for sport, where our prestige is diminishing for exactly the same reason: Megalot's billions. But we are getting ahead of ourselves." Rodenbeck asked a waiter to bring more wine. "As quickly as I can, I want to

take you back to Megalot's origins - to remind ourselves of its development. Unless I do so you may not empathise with my plan for redistributing Megalot's billions. In its earliest days Megalot, prosaically, was called the National Lottery. But those were primitive times. The science of marketing was pre-amoebic. It wasn't until 2011 that they christened it Megalot. "Anyway, they launched the

The whole thing is orchestrated most precisely. "Second, modern surveillance and demographic techniques mean that Megalot has become - imaginative. We haven't rigged Megalot. Yet from time to time it picks its own jackpot winners. It doesn't bother about the smaller prizes, but it fuses over the biggest ones - 100m Eurocredits or more - fastidiously. "Some months ago, for example, it found a 19-year-old unwed mother in the Liverpool slums, three of whose four children had died in a bedroom blaze. Megalot examined its marketing expenditure, ticket sales and prize-distribution data for Liverpool, and then it waited. Five weeks ago Megalot awarded the tragic-yet-pretty young mother one of its biggest-ever jackpots, 320m Eurocredits. You heard about it, I'm sure. The media loved the story. I'm told that Megalot, whose consciousness is fast expanding, enjoys nothing more than rattling their chains. For a few days, lottery sales picked up, but the improvement hasn't lasted." Rodenbeck paused. His guests had stopped eating. Summerell was drinking champagne. Weiss, who had eaten caviar but nothing else, was drinking lemon juice. Rodenbeck was keen to convince them of the attractions of the scheme he was about to reveal, though their support was not essential to its success. The plan would proceed, with or without their help. And anyway, they were figureheads. They had been put on Megalot's spending committee because the government wanted the arts and sports councils to be represented by well-known and glamorous individuals. If push came to shove, Summerell and Weiss would do as they were told. They would not have a choice. Summerell, Rodenbeck observed, was regarding him suspiciously, whereas it was impossible to know what Weiss was

thinking. Before leaving his office, Rodenbeck had flicked through their dossiers again. Summerell, a sculptor by profession, and twice widowed, was wealthy, and popular with the arts establishment. Her file stated that she was sexually active, and described her partners as "young, transient, manual-status males". Strangely, Weiss's dossier contained little more than a recapitulation of his athletics career. Until he was 26, Weiss had lived at the national sports institute in Cumbria, which guarded its secrets fiercely. He was even wealthier than Summerell. Almost the only item of psychosexual interest in his file was the claim that from an early age Weiss had been guided by the computers that watched over him towards "optimum bisexuality" - standard procedure, apparently, for potential Olympic champions. Yin and yang, or something. "Over the years, there have been important advances in Megalot's financial efficiency. It now pays no tax, and the sum accounted for by running costs has been trimmed to 3 per cent of turnover. As a result, the proportion paid in prizes has risen from 50 per cent originally to 63 per cent, leaving 34 per cent for arts and sport. Megalot no longer gives money to charities or heritage projects. All that stopped in the 2010s. "But the government has now concluded that Megalot's billions are wasted on arts and sport. For 37 years, lottery money has been pumped into arts and sports projects beyond number. Let us start with the former. Thanks to Megalot, Britain now has 11 international-class opera houses; thousands of new or renovated theatres, galleries, cinemas, libraries; and more than 250 subsidised television channels devoted solely to the arts, including literature. As a percentage of GDP Britain spends more on the arts than any country bar none. "Yet what have we achieved? The answer, as I've indicated, is moribundity. Emervation. Ennui. By common consent, Britain now has no novelist, no playwright, no poet, no painter, no sculptor - you'll confirm what I say, Ella - no film-maker, no choreographer of world renown. As for all the new computer arts, we are not at the races. Megalot's money has had a deadening effect. Virtually all we have to show for it is a parasitic arts bureaucracy. No wonder the prime minister was worried. Among the underclasses there is dangerous resentment at the way Megalot's money has been squandered on the artistic pursuits of the overclasses. "Almost the same is true of sport. In 1996, Britain won a solitary gold medal at the Atlanta Olympics. There was consternation, anger - national shame. So the government said it would spend 550m of lottery money a year on a programme to finance

Britain's most promising athletes, the hope being that Britain's sporting prowess would be revived in time for the Olympics of 2044. And so it was. At the 2004 games, Britain won five golds. In '24 - 15 golds. But three years ago, when David won his second javelin gold, the total was only seven, and the signs for Antananarivo next year are worrying. We're expecting only three golds. "Naturally, the underclasses are less resentful of the money spent on sport than of the money given to the arts. But the government cannot allow Megalot's turnover and prestige to suffer. The time has come to act. "So," interrupted Ella Summerell. "You are going to reduce Megalot's contributions to the arts and sport and divert the money into earlier variations of bread and circuses. This is bound up with the *Katharsis* project, isn't it?" "It is everything to do with *Katharsis*," said Rodenbeck. "And the word's not reduce. The word is eliminate. All Megalot funding of arts and sport will cease from noon tomorrow. Instead, in accordance with the programme laid down by the architects of the *Katharsis* project, all Megalot's money will be directed towards the provision of a national circuit of games, in the style of ancient Rome. We will rebuild Circus Maximus and the Colosseum here in London. We'll have it all: battles, chariot races, gladiators, wild beasts. Well, such wild beasts as we can find. There is a global shortage of big cats, let alone elephants. "But plans are well advanced. For example, there will be four gladiator schools. Violent criminals, mainly. For some reason there is a surplus of killers who want to train as a *retarius* - a net-carrier. The *retarius*, you'll recall, had a net, a trident and a dagger. "This is absurd," said Summerell, but not convincingly. "On the contrary," argued

After Rodenbeck had gone, Weiss and Summerell sat in silence for a while. Summerell continued to drink champagne. Eventually, she said: "We ought to talk, David. My apartment is a block away. I want you to come with me. Unless you'd rather not." Beyond the bouzoukis, David Weiss could see a pink gleam of early light. He was over by the window. He had been listening to b/a computers. At last he returned to the bed. Ella Summerell looked at him admiringly. "I can see now why they gave you two gold medals, David. What did your computers say?" "Well, it's all completely true," said Weiss busily. "Plans are far advanced. But re-establishing the Roman games was not Rodenbeck's idea. It was Megalot's idea. My computers are practically tongue-tied this morning. Not themselves at all. Can you guess what their last words were?" "No," said Ella, offering him her breast. "They said: 'Ave Megalot!' - 'Hail Megalot!' I think that's really cool."



Instead of starting with laurels for the best of the year's programmes, let us begin this review of television in 1996 with raspberries for some of the stinkers. *Rhodes* was not just a rotten drama serial but a memorable one because the BBC lavished so much money and trouble on it. The locations were impressive and the photography superb, but almost everything else was disappointing. If you began by knowing little about Cecil Rhodes and the early days of South Africa, you ended up still knowing little but being thoroughly confused into the bargain. The clearest element was the message: "Racism and imperialism are Bad Things". Who on earth thought it worth spending all those millions to deliver such a familiar message? The BBC was also responsible for bringing back *The Liver Birds*, a comedy idea only marginally less disastrous than the one they have just announced for 1997: to mount a doctored repeat of *Till Death Do Part* with the episodes in which Alf Garnett uttered his notorious racial remarks suppressed. Have the people now running the BBC never read *Nineteen Eighty-four*? Are they not aware that Orwell thought it

up while working at the BBC? And do they really not understand the point Orwell was making when he put Winston Smith in the Ministry of Truth and gave him the job of re-writing the events of the past to make them chime with the politically correct values of the present? The year's output was chock-a-block with programmes which either pretended to take the supernatural seriously, or - worse - really did so. This idiosyncrasy (frequently explained as millennial hysteria, though why such a sudden obsession of credulousness should be caused by a man-made calendar system is far from clear) spreads across all four terrestrial networks. Richard Dawkins mounted a brave and lonely stand against it, but all the signs were that the foolishness would continue. Similarly the fashion for "girly" series, in which young women strive to ape all the most unpleasant characteristics of

young men, not only continued but expanded. In series such as *Fujiama Party* and *The Orlie Show* the babes demonstrated, to the credit of the female sex, that in laddishness they came a poor second to the real McCoy. There were botched efforts in almost all departments. The home produced *Nezzerwhere*, a sort of underground fancy dress party, competed with *The Stupid*, a tedious horror import from the US, for the Most Pretentious Drama Serial Award. Both were brought to us by the BBC. Paul Merton and Gaby Roslin went head to head in a trial to see who was least capable of copying successful old formats: Merton came unstuck trying to imitate Tony Hancock and Roslin found herself out of her depth while trying to present a 1970s style chat show. But the most fiercely fought contest was for Most Long Winded And Boring International Sports Event. The result was a

dead heat between *The Olympics* and *Euro 96*. Yet there was, happily, much worth celebrating too. Thanks to the great success of *Friede And Prejudice* in 1995, adaptations from classic literature came crashing back into fashion and towards the end of the year we were treated to *Emma* and *Moll Flanders* by ITV and *The Tenant Of Wildfell Hall* by the BBC. It seemed a pity to have them packed quite so tightly on top of one another, but with television it never rains but it pours. Much was made of comparing these productions, to the detriment of one or another, but history will surely say that all three were pretty good. We now have *The Mill On The Floss* to come and doubtless many more. We should celebrate because nowhere else - not in foreign television or anybody's cinema - is this sort of material done better than on British television. 1996 was not one of the best vintages for contemporary drama

serials, yet there were four worth noting: *Our Friends In The North* (BBC again) was admired more elsewhere than it was on this page. What appealed to others - the sweep of the story and the manner in which the lives of fictional characters were fitted into real historical events - seemed to me sometimes irritatingly contrived. Moreover the potential strength of the characters was, for me, too often sacrificed on the altar of historical inclusiveness. *Murder One*, which was shown first by Sky and then repeated by the BBC, proved that even after a seemingly endless deluge of crime and detection a really good example - this one from Steve Bochco in the US - can still be refreshing and compelling. The other two dramas, *Korako* and *Cold Lazarus*, were both written by Dennis Potter in his extraordinary race against death, and presented posthumously in the spring by the BBC and

Channel 4. It became fashionable among the grumbling classes to dismiss them as "typical Potter" and "full of Potter mannerisms" and, unsurprisingly, they were both. But since Potter had, by the end, become the best creator of contemporary drama for television, that scarcely seems like condemnation. There were memorable documentary series including the second batch of *People's Century* which deservedly won an International Emmy for the way it is telling the history of the 20th century via the man in the street. In *Wheeler On America* the BBC's experienced foreign reporter Charles Wheeler showed the value to a broadcasting organisation of not continually replacing correspondents with new young faces. *FDR*, another series about America, specifically about Roosevelt, was a finely crafted bit of classical programme making; and *Soho*

Stories was a splendid example of the state-of-the-art documentary using a modern lightweight camera to shoot intimate footage in all conditions. All four of these series were also made by the BBC. The most impressive programme category of the year, however, was the arts series. January brought *The House*, an everyday story of opera folk which showed what life can be like backstage at the Royal Opera House, Covent Garden. It was deeply revealing and wickedly amusing. In April came *A History Of British Art*, written and presented by Andrew Graham-Dixon who proved just how revelatory and revolutionary a little bit of thinking can be. He teased us and went over the top occasionally, but this was the most interestingly staged series on its subject since Eager's *Ways Of Seeing*. Then in June we had *Dancing In The Streets*, the best ever television series on rock and roll; and in November *American Visions*, Robert Hughes' packed and fascinating guide to the history of American art and culture. All four of these arts series were made by BBC which for this and a host of other reasons is consequently declared Network Of The Year.

Television in 1996/Christopher Dunkley

Laurels and raspberries

COMMENT & ANALYSIS

Straight talk for survival

Life has taken on a whole new meaning for Major Ruranga Rubaramira, an officer in the Ugandan army, since he made a shocking discovery seven years ago.

"I am more of a man than I was before," he says. "I have more focus on life. I can accomplish more. I have learnt how important it is to live, something I don't think I knew before."

The turning point for this army man was a revelation that would have triggered suicidal depression rather than spiritual awakening in a lesser man. While still in his early 40s, he found he was carrying HIV, the virus which causes Acquired Immune Deficiency Syndrome (Aids).

Instead of surrendering to the disease, Major Ruranga went in to battle with the same drive he had shown fighting in the bush for the guerrilla forces that brought President Yoweri Museveni to power in 1986. He started counselling affected fellow soldiers, then helped set up a centre to offer advice to the public.

His regular spots on "Capital Doctor", a radio programme which offers frank advice on safe sexual practices, have made him a household name. Now the major is trying to set up a network linking all those infected with the virus, estimated at one in 10 of Uganda's 20m inhabitants.

If this dynamic approach is typical of the man, it is also typical of the country. Uganda, more than any other African nation, has spared no efforts in its campaign against Aids since registering its devastating impact in the early 1980s.

Uganda has opted for openness in dealing with the problem, brushing aside the natural prudishness of a conservative society and objections from the religious establishment.

Prominent personalities go public when they are infected with the virus - spread by heterosexual

Uganda's openness in tackling Aids has led to sharp falls in infection rates, says Michela Wong

means in Uganda as in much of Africa. Condoms are liberally distributed and free testing for the disease is available. Straight Talk, a newsletter for teenagers distributed in the government-owned newspaper, discusses sex - and how to avoid infection - in explicit detail.

On the main roads, huge billboards recommend fidelity, abstinence and warn against the lustful feelings generated by alcohol. And because the campaign has the blessing of President Museveni, Aids research attracts the brightest graduates, rather than being dismissed as a career dead-end.

Today that stance appears to be paying off. In what experts are hailing as a breakthrough for an African nation and the first real spark of hope for the continent, Aids has taken a dive in Uganda.

Evidence of a decline in HIV first started appearing in 1993, in blood tests carried out on pregnant women attending ante-natal clinics - the easiest way of monitoring infection rates in the general population. But the health ministry was wary of declaring victory prematurely.

Now, with the results showing a consistent trend, confidence has grown. The incidence of HIV in young women aged between 15 and

19 years, considered a particularly vulnerable group, fell from 18.9 per cent in 1991-92 to 11.3 per cent in 1993-95. Among 20 to 24-year-olds, it dropped from 24.7 to 16.7 per cent over the same period.

The most dramatic falls have been registered in Kampala, where young people have the easiest access to condoms and expert advice. But rates in isolated rural areas also appear to be stabilising or falling.

Originally there were fears that the decline reflected the death of a large part of the infected population. But further study suggests that a radical change in sexual behaviour - exactly what the government has been urging on its people - is responsible.

"We have a tremendous wealth of behavioural data which suggests people are not having as many casual partners as before, they're using condoms and they're delaying the start of sexual activity," says Dr Elizabeth Marum, Aids technical adviser to USAID, the US aid agency. "When you see the same trend in study after study you have to believe it."

With so many friends and family struck down by the disease, nicknamed "alm" by the locals, Ugandans - like the homosexual community in the US - have

adapted their lives to the harsh reality of Aids.

Teenagers are hesitating before plunging into sexual activity. Couples thinking of starting a relationship get tested first. Wedding dates are not set until both partners have been certified as HIV-negative.

"Almost no one in Kampala now gets married without being tested. There's no living blindly in a state of uncertainty any more," says Ms Catherine Watson, technical adviser to Straight Talk.

Since 1991, over 300,000 Ugandans have voluntarily presented themselves for testing. "In no other African country have so many people taken that step. It is a testament to the courage of the average Ugandan citizen and the level of community awareness," says a researcher.

Other African countries have been unwilling to adopt Uganda's forthright methods. In neighbouring Kenya, for example, President Daniel Arap Moi has ruled out sex education in schools. Christian and Moslem leaders have burnt condoms in public, while a quack who has hotted a "miracle" cure is receiving government funding.

"Uganda shows that when you have a country with the political will to be open and candid, a population that is receptive and donors who are consistent in their support, you can actually see results," says Dr Marum.

The future remains frightening for Uganda nonetheless. Entire rural communities have been wiped out, and a generation of orphans left to fend for themselves. At 43, average life expectancy is the lowest in the world - though until the battle against HIV began to show results, it was expected to fall to 31 by 2010.

But having faced the worst, Uganda now begins to see a more optimistic future. Its neighbours, by contrast, have yet to register the nature of the epidemic they are facing.



Warrior against Aids: Major Ruranga Rubaramira

LETTERS TO THE EDITOR

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Nuances missed in questioning EC trade move on Burma

From Mr Marino Marcich

Sir, You may have legitimate grounds to question the motivation behind the European Commission's proposal to revoke Burma's tariff privileges in protest against its alleged use of forced labour ("EU and Burma", December 19). But it should be pointed out that under General Agreement on Tariffs and Trade article XX (the so-called exceptions to the general rules), nothing prevents a World Trade Organisation member from adopting measures "relating to the products of prison

labour" (article XXe). Also, withdrawal of tariff privileges under the generalised scheme of preferences is a different legal matter from imposition of punitive tariffs.

Another common misconception is that the multilateral rules do not contain provision for environmental regulation. Exceptions to the WTO rules include measures "relating to the conservation of exhaustible natural resources" (art. XXg), or measures "necessary to protect human, animal or plant life or health" (art. XXb).

The trade/labour and trade/environment interface is more nuanced than your editorial suggests. Nonetheless, your call for constructive policy initiatives and skilful diplomacy with regard to Burma is a much needed policy alternative on both sides of the Atlantic.

Marino Marcich, director, Intl. Investment and Finance, National Association of Manufacturers, 1331 Pennsylvania Ave., N.W., Suite 1500N, Washington, D.C. 20004, US

Tax breaks can be good for the state

From Mr Richard Baron

Sir, You report that Mr Jürgen Stark in the German Finance Ministry wants to stamp out unfair national tax practices ("Born minister attacks 'unfair' EU tax havens", December 23). However, legislating against low tax rates or specific reliefs which individual countries choose to offer reflects an attitude to the state on which we can improve.

The attitude is that the state should be allowed to grow to whatever size it chooses, independent of market forces. A business can only grow if it can persuade customers of the value of its products. The state, on the other hand, can choose to provide whatever goods or services it likes, and can use the tax system to force its citizens to be its customers regardless of their individual wishes. (Their collective wishes are taken into account through elections.)

The improvement is to impose some control over the state, using the choice of location of economic activity which the single market offers. Tax competition could make governments think like businesses and only provide services when their provision could be justified to the customers, the citizens.

Countries which offered moderate levels of taxation while still raising enough revenue to provide a civilised level of public services would attract both capital and the most productive labour. These countries would benefit from fuller employment and a higher standard of living. While one sympathises with Germany's short-term difficulties, on a longer-term view Germany could be as big a beneficiary as any country from such a development.

Richard Baron, taxation executive, Institute of Directors, 116 Pall Mall, London SW1Y 5ED, UK

Christmas message seems questionable

From Dr Ian Collis

Sir, I tell you that your editorial "Greed and the good life" (December 24) was wrong and that covetousness, or avarice, is usually considered one of the deadly sins, will your newspaper mend its wicked ways?

Ian Collis, 65 Delaware Mansions, Delaware road, London W9 2LJ, UK

From Mr Andrew Cecil

Sir, Your editorial "Greed

and the good life" seemed in rather inappropriate taste as the newspaper's Christmas message and more widely as what must be taken to be the moral perspective of your perception of the underlying rationale for economic activity.

To argue that values such as "trust", "generosity" and "co-operation" are worthwhile objectives might seem honourable. However, when the reason for your support is focused exclusively on the bottom line, with the result-

ing insinuation that there is not necessarily an intrinsic value to society from pursuing these objectives, the moral stance of the editorial is thrown into question.

If the editorial is a fair reflection of the state of affairs, there is genuine cause for concern. If not, the FT should reflect on the agenda it is putting forward to its readers.

Andrew Cecil, rue Juliette Wytsman 72, 1050 Brussels, Belgium

Results dictate the right direction

From Mr David Jenkins

Sir, Lucy Kellaway poses the question ("Happy new year, happy new environment", December 23) what happens if a company in which people are empowered is merged with another that is governed by the command and control principle? She suggests that, in practice, when this occurs it is the rhododendron way of running a business that prevails.

This course of action would be counter to the achievement of commercial goals. Where a company introduces empowerment this strategy is not working unless it produces results

that can be measured. A common result is to reduce the costs of running the business. (For example, over the past 18 months a pharmaceutical factory, by empowering teams, has secured a reduction in costs in excess of 50m without a significant reduction in the numbers of staff employed or investment in new machines.)

Companies that are run on the command and control model do not achieve comparable results. On the contrary, they encourage behaviour that undermines their own efforts to achieve profitability - even survive

by rewarding negative action, for example, managerial empire-building - thereby draining scarce resources and discouraging staff from making a positive contribution by devising more efficient methods.

In a business expanded by merger which path to take is not a difficult decision for any rational manager. Which system is producing results that can be measured? The answer tells them which way to go.

David Jenkins, TEK Associates, 9 Middle Way, Oxford OX2 7LH, UK

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Grey is beautiful

The experience of Toledo, Ohio, reflects the re-birth of America, says Patti Waldmeir

This is the story of an extraordinary journey, from pride to hubris, through despondency to rebirth. It is the story of one town's experience of the American economic renaissance - and an allegory of a new American triumphalism.

The setting is Toledo, Ohio - the most middle-American of cities. It is a town where the smokestacks have names, where the architecture is relentlessly industrial. Outsiders see Toledo as a cliché of Rustbelt dreariness. Insiders understand that grey can be beautiful.

It is late September 1996, and the proud burghers of this motor industry town have gathered to celebrate the re-opening of the long-dormant Amtrak rail station. The station bears an unfortunate resemblance to a giant urinal, all white tiles and glass blocks, antiseptic and angular.

But the city and the federal government have just spent \$8.5m (£5.08m) renovating this monument to 1950s utilitarianism. The great and the good have come, decked out in civic pride and shimmering fabrics, to celebrate Toledo's renaissance.

They have come to mark a new phase in the history of industrial America. Pride and dominance in the 1960s gave way to complacency in the 1970s, leading to a collapse in the 1980s that was economic and emotional.

Now industrial America is back with a new triumphalism. After five years of average economic growth at 3.5 per cent, employment is at a 25-year high and exports are up 18 per cent in two years. Unemployment is so low that Toledo boasts there is "not an unemployed construction worker within 250 miles".

With an almost audible sigh of relief, Toledo has shaken off the gloom and despondency which so characterised the 1980s and early 1990s - and which marked the US psyche nationwide until a mysterious moment in the run-up to the November election.

The city and the country have discarded what were profoundly un-American sentiments: fear, pessimism and self-doubt. They have rediscovered optimism.

It is the same sentiment which makes administration officials in Washington quit-

etly radiant: the sense that, at least for the moment, all is for the best in the best of all possible economic worlds.

Growth is strong, inflation low and the fundamentals set fair for the future. The US budget deficit, despite the political rhetoric about the need to balance the budget, represents only 1.4 per cent of gross domestic product - half the figure demanded of European Union countries hoping to be part of the single currency. And the civilian federal government is smaller, as a percentage of the workforce, than at any time in 60 years.

But it has been a tough psychological journey to reach that point - not least in Toledo. Heavily dependent on the motor industry based in nearby Detroit and famed for its rigid and poor industrial relations, this city hit industrial bottom in the 1980s harder than most.

Competition from Japanese carmakers nearly destroyed it. Resurrection came, ironically, only when Toledo adopted Japanese-style management methods and the concept of industrial teamwork - and in some cases, not until local companies sold out to their Japanese competitors.

It was a humbling experience for the erstwhile masters of the automotive world.

It is from this un-American blueprint of tripartite corporatism that Toledo's new, all-American optimism has grown

For years, they fought the industrial invaders from Japan, stooping as low as physical attacks on Japanese vehicles and citizens. In the end, they found themselves all but colonised.

Today, Japanese management methods reign in Toledo, and in some plants, Japanese managers stand alongside (or above) their US counterparts. Yet it is hard to find a business leader - or even a production line worker - who does not hail the change.

Toledo industrialists admit that good luck and a more favourable exchange rate helped their recovery. They acknowledge that the renaissance may be threatened, once the cycle of motor industry growth turns downward. But they argue the lessons learned during the town's bout of self-examination will mitigate the effects of a downturn.

At New Mather Metals, Mr Ron Malcolm - president of this company which makes stabiliser bars for car suspension systems - is explaining Toledo's comeback strategy. His blue-jean workshirt bears a white lozenge embroidered with his first name: next to him, a Japanese man stands in silence, identified only as "Watanabe". He is the representative of NFK Spring, the Japanese company which purchased Mather Metals in 1987 and renamed it New Mather.

Mr Malcolm's tale strikes one as strangely un-American: the story of how a town - crippled by what in other countries would have been called class warfare - mapped out a happy future of co-operation between management, labour and government. But everyone agrees the key to Toledo's success was ending the warfare between management and labour.

"Toledo had a reputation as a bad labour town," says Mr Joe Tomasi, director of

the Northwest Ohio Center for Labor Management. "In those days, if you walked through the plant, you didn't get a high-five from the employees, you got an obscene gesture."

The recession of the early 1980s finally put paid to all that. "We realised that, if we weren't going to get it together together, we weren't going to get it together at all," he says. "The only way to save jobs was to become partners in making it work."

That is the approach which saved the Toledo Jeep plant, then owned by American Motors and the oldest continuously operating motor plant in the US. Mr Bruce Baumhower, president of the local branch of the United Auto Workers union, explains how the new partnership was forged: "We were making rocker bars for \$5 each, and the company could outsource them for \$4 each. They offered us a chance to do the job cheaper than the outsourced company - or lose 140 jobs. In the end, we were making rocker bars for \$3 each. That turned around our relationship with management."

Chrysler subsequently bought Jeep from American Motors and today the Jeep plant is exporting vehicles to Japan. President Bill Clinton even sought to cash in on Jeep's success, visiting the plant during his recent campaign to drive the two-millionth vehicle off the assembly line.

But says Mr Tomasi: "If we hadn't changed labour-management attitudes, we wouldn't have a Jeep plant here today." It is the same story at New Mather Metals, and throughout Toledo. Management and labour are not the sole proprietors of the city's comeback strategy: the third partner is government - as in the renovation of the city's station. Lucas County raised a special tax levy to help fund the Regional Growth Partnership, Toledo's economic development agency. City and state offered tax incentives to attract investment.

And it is from this basically un-American blueprint of tripartite corporatism that Toledo's new, all-American optimism has grown.

The wheel has come full circle, from pride to despondency and back to pride. Toledoans are masters of the universe once again. What an American feeling.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL. Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday December 31 1996

Mr Clinton's global parish

The responsibilities of US global leadership, never light, are particularly complex in the post-cold war era. Mr Bill Clinton enters his second term with a new foreign policy team but with the conventional expectations that his mark on history, whatever his personal inclinations, will be mostly determined by what he accomplishes outside his own country.

Annan, the new UN secretary general, was after all the preferred US candidate. The least his discreet sponsor can do is give him the tools for the job.

Second, the lesson of the Balkans and central Africa is that more preventive diplomacy is needed, sometimes backed by use of force to avert genocide or unmanageable refugee flows.

Mr Warren Christopher, the outgoing secretary of state, is fond of saying that US foreign policy should reflect American values. These he defines as democracy, free markets, human rights, and collective economic and military security.

Modest wish-list But it is still possible to construct a modest wish-list for the president, starting with the international institutions which can be so helpful in sharing global burdens.

The sun sets on Empire

One certain prediction can be made for 1997. Half-a-century after the granting of independence to the Indian sub-continent, the transfer of Hong Kong to China will see the sun finally set on the British empire.

The old imperial power will retain a handful of far-flung dominions. But the Falklands Islands, Gibraltar, Anguilla and the rest are little more than tiny specks on a map which was once swathed in red.

When the process of European decolonisation began in earnest in 1947, more than a third of the world's population lived in territories ruled by the great powers of the 19th century.

Looking back, Britain has a creditable record of disengagement. It is possible to argue now that national boundaries were sometimes drawn in the wrong places.

There were disappointments elsewhere. The wind of change which Mr Harold Macmillan saw sweeping through Africa at the start of the 1960s obscured the looming tribal conflicts and the shallow roots of democracy in much of that continent.

Without bloodshed But, by and large, Britain has extracted itself skilfully, without bloodshed, and with good intent from its former dominions. In this respect, its last important act of decolonisation may be a great deal more troubling than many of the others.

The process of disengagement has also left only a few scars on Britain itself. Apart from the

Global policeman That should not - and, for domestic political reasons, will not - lead to the US assuming the role of global policeman. But it could generate a productive debate re-defining America's global interests beyond those usually considered vital to national security.

Some old policies have yielded meagre results and need re-examining, among them the so-called "dual containment" of Iraq and Iran. Saddam Hussein certainly needs containing, but preferably in ways that discriminate between him and his victims.

The Conservative's controversial "devil eyes" poster campaign over the summer re-awakened fears about New Labour's real intentions. Within the next few days this powerful, demonic image will once again fill the nation's advertising hoardings.

There have been troubles within the shadow cabinet. The offer of a referendum on Scottish devolution was handled carelessly. Harriet Harman's choice of a selective school for her son brought out all the Old Labour tensions, personal and political.

John Prescott, the deputy leader, warned Mr Blair against travelling too fast along the modernisation road. Robin Cook, the shadow foreign secretary, manages to remain supportive yet conveniently distant.

In reality, these were small setbacks. Mr Blair won the important battles. His personal grip is tighter than that of any of his post-war predecessors - intentionally so.

Valuable network The Commonwealth is an institution easily maligned. But it still represents a valuable network of political, cultural and technical contacts between Britain and more than 50 former colonies.

The delusions re-awakened by Mr Margaret Thatcher's victory in the Falklands conflict further slowed the process of adjustment. To admit that Britannia no longer ruled the waves was somehow to invite the charge of being unpatriotic.

The self-deception has delayed a much-needed reappraisal of Britain's place in the world. Such an exercise need not be gloomy. As a still formidable regional power, it has much to offer.

One chance to get it right

Mr Blair is aware that if he reaches Number 10 he will have little time to adjust to the realities of power, says Philip Stephens

How to win, how to govern. How to reassure, how to be radical. These thoughts will be in constant collision in the mind of Tony Blair during the next few months.

You could forgive him for discounting the general election outcome. Almost from the moment John Major's Conservatives began to divide over Europe after sterling's ejection from the exchange rate mechanism, Britain seems to have been talking for granted the prospect of a Labour government.

Expectation, though, is now edging towards reality. So the questions multiply. The British are a cautious lot: much easier to dislike the Tories than to enthuse about the alternative.

He has moved on since then. Voters expect something more from a would-be prime minister than a promise not to behave like the neighbourhood delinquent.

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From the moment of taking office. To do otherwise was to be accused of betrayal. Mr Blair has got his betrayals in first.

Labour's draft manifesto, published in the summer, was short on bold promises. The few specific pledges, on class sizes in schools or hospital waiting lists, related to the small change of public spending.

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no apology for buying the economic orthodoxy of the times. He is an avowed admirer of the market economy. He likes to sound tougher on inflation and fiscal probity than the Conservatives.

His speeches are peppered with allusions to the mobility of capital and production. He is comfortable with the supply-side economics which will determine whether a nation prospers in the harsh climate of international competition.

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rate of income tax, are more likely to prevail. It is impossible to say what might eventually become of such tensions in government. But, for the present, they helie the strength of the alliance.

It was Mr Brown who ruthlessly stripped Labour of its illusions about tax and spending after the defeat in 1992. At the party conference in October, Mr Brown was applauded for talking tough on inflation and promising tax cuts for the low paid.

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government. He will think differently when it comes to making real cuts in real public services. Economics alone, however, will not decide the success or failure of a Labour administration.

His promise to work with the grain of flexible markets has been accompanied by a pledge to restore the nation's social fabric through the extension of educational opportunity and reform of the welfare state.

Europe will provide more immediate challenges. Decisions taken in the next few years will shape Britain's relationship with its continental neighbours for a generation.

Within weeks of the election, the new government will be preoccupied with a treaty proposing another overhaul of the European Union. The Labour leader would find it easier to sign than Mr Major. Privately, Mr Blair has already identified the areas where he could strike a bargain with Britain's partners.

At home, a parliament for Scotland, an assembly for Wales and reform of the House of Lords are all promised for the first legislative session of a Labour government. In reality, constitutional reform will depend on the parliamentary arithmetic.

And a start on constitutional change will throw up as many questions as it answers. Once committed to the principle of decentralising power, Mr Blair will find it hard to avoid more radical reform of the nation's other political institutions, including the House of Commons.

If he wins, a dozen other issues from Northern Ireland to unrest among the public sector unions will crowd in. Events will allow him precious little time to set his own agenda. After so long in the wilderness, these may be challenges to relish. No one doubts Mr Blair's ambition for office.

Narrow political calculation will tell him the next 100 days or so are the most important of his political life. But if he is successful, it will be the 100 days after that which really count.

OBSERVER

All in Black and white

Something would have been out of character if Conrad Black, the Canadian newspaper tycoon, had merely quietly shaken the Australian dust from his feet and moved on.

Black recently sold his 24 per cent stake in the Fairfax chain, after a long and ultimately fruitless campaign for more flexible media ownership rules. But Black has now had the last - very long - word, via the pages of Australia's Sydney Morning Herald and Canada's Globe and Mail newspapers.

Whatever the failings of Canadian, British and American politicians, Black writes, "they never approach the depths of juvenility regularly plumed by Australian politicians."

John Keating, Australia's former PM, comes in for particular mauling: Keating coined the memorable line that allowing Fairfax to fall under either Black or local media magnate Kerry Packard would be like choosing between a thesaurus and a gorilla.

Black says John Howard, the present PM, made no promises on Fairfax ownership and thus broke none. But Howard was sufficiently embarrassed by the issue that Black's lieutenant Dan Colson had to be smuggled into the garage of Howard's Sydney office building. "There were many scenes that were too farcical to be worthy of high office-holders in a serious country," Black claims.

Nevertheless, "I, and we, leave Australia with nothing but good will". Oh really?

A slight kink

Klaus Kinkel, who incurred the wrath of British Eurosceptics yesterday, is no stranger to controversy. He's been in deep water with Bundestag back-benchers for his widely perceived mishandling of relations with Iran and China.

But why should the German foreign minister be accident-prone? He is, after all, intelligent and engaging, with a well deserved reputation for honesty.

Some would say Kinkel's punishing schedule has helped keep him young: he certainly doesn't look his 60 years. But the main winner must be Helmut Kohl, who is left puffing the main foreign policy strings - and is therefore Klaus Kinkel's strongest supporter.

His 1996 forecast rather under-shot the Dow Jones average: now he declines to make stock market speculations for 1997. "No one can do it," he says. At last - an honest broker.

Broke but honest

It's the time when every media cubby-hole ticks itself out with predictions for the new year. Rather than pretend to the status of Nostradamus, Observer writers watching others make a hash of it.

But at least one futurologist is good enough to apologise for getting it wrong. In Denver, Kim Long has just come out with his 14th annual compendium of

trend predictions. Long's predictions for 1997 in his American Forecaster Almanac are based on his perusal of newspapers, magazines, trade journals, online databases, statistical data and public surveys.

Amid all the usual stuff - country and rap music on their way out, men will grow sideburns and goates, younger people will lead a revival of the cocktail party, and there will be a boom in ocean cruises, poetry, parking meters that accept credit cards, wearing snowshoes, and professional miniature golf - Long gives up on the biggest guessing game of all.

Anyone wondering why Anita Roddick's Body Shop chain has been doing so badly in the US - where it continues to make losses - might find an explanation in a full-page advertisement that has just appeared in the New York Times. It announces a half-price sale "on some of your favourite products, which are being discontinued".

Body and soul

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100 years ago

Grain Speculation in Germany Stettin, 30th Dec. A general meeting, attended by every member of the Corn Exchange here today, unanimously resolved, as a protest against the new law prohibiting speculation in futures, to absent themselves henceforward from the Corn Exchange. Reuter.

Russian Railways St. Petersburg, 29th Dec. The railway which is being constructed between Samarland and Andijan, with branches in the direction of Tashkent and New Marghilan, will be completed in 1898. The Vistula line will become the property of the State from the beginning of 1896. A sum of 13,900,000 marks is to be applied during 1897 to the construction of State railways in Finland. Reuter.

50 years ago

Coal Shortage in Portugal Many privately owned industrial concerns are likely to be seriously affected by the interruption of coal shipments from the United States caused by the strike. The gas and electricity works in Portugal are nevertheless thought to have sufficient supplies to tide them over until the "pipe-line" is refilled. Some delay is expected in the delivery of numerous other products.

Grey is beautiful



Italy announces incentives for purchasers of new cars

By Robert Graham in Rome
Italy's centre-left government yesterday unexpectedly introduced incentives for the purchase of new cars, as part of a package of measures to stimulate the economy.

The scheme covers the next nine months. Owners of cars over 10 years old who have had the vehicle for at least six months will receive a discount when trading it in for a new model. The government will then reimburse producers for giving the discount.

The incentive was announced alongside fiscal measures designed to raise L4,305bn (\$2.81bn) as part of the 1997 budget. Mr Romano Prodi, the prime minister, said his eight-month-old govern-

ment was entering a new phase with the emphasis on fighting unemployment and promoting economic growth. The decision to introduce a stimulus to Italy's depressed domestic car market came as a surprise even though the industry had been lobbying for this since September. The government has been against the idea, except as part of a European Union initiative.

Flat, which accounts for 45 per cent of the domestic car market, saw its shares rise L112 to L4,340 as news leaked that a decision was imminent. For new vehicles up to 1,300 cc, the car purchase discount will be a maximum of L1.5m. For larger cars the maximum will be L3m.

THE LEX COLUMN

Red capitalism

The year's biggest Christmas present has surely been bagged by Mr Larry Yung, chairman of Hong Kong conglomerate Citic Pacific. In a deal that puts the capitalist west into the shade, Mr Yung and his senior managers have been allowed to buy 15% per cent of Citic from its Chinese parent company at a 24 per cent discount to the market price.



two phrases: common currencies and total return. Add in sterling's rise - a 9 per cent appreciation versus the dollar in 1996 - and UK equities rose 21 per cent in dollar terms. Take account of Britain's higher yields (nearly 4 per cent compared with 2 in the US) and the markets come out neck and neck. There is a similar story with bonds; high yields and a rising pound produced a 17 per cent total return.

Yung raises Citic stake

Continued from Page 1

driven by investors' attraction to the company's mainland projects and its strong connections in China. Reaction was mixed. "It shows management is putting their money where their mouth is," said Mr Hatim Noosomally, an analyst at JP Morgan in Hong Kong.

Army fails to back Milosevic

Continued from Page 1

be an attempt by the army chief to keep his forces out of Serbia's political turmoil. Protests began six weeks ago against the cancellation of local election results which gave victory to opposition parties.

UK politicians unite to hit at German foreign minister

By David Wighton in London and Peter Norman in Bonn

British politicians of all parties yesterday criticised remarks by Mr Klaus Kinkel, the German foreign minister, suggesting that the British people vote for further European integration in next year's general election.

Kinkel advice to British voters on EU prompts 'meddling' claim

In next June's conference in Amsterdam where crucial decisions will be taken on reforming EU institutions.

Mr Kinkel said that "important foreign policy developments lie ahead for Europe and Germany" next year, and put the UK general election at the top of the list.

Mr Kinkel's comments, given in a new year message to a German magazine, prompted accusations that he was trying to meddle in the affairs of another country. Mr Paddy Ashdown, the pro-European leader of the Liberal Democratic party, attacked the remarks as "unhelpful" and "unwise", while an official at the main opposition Labour party said it was "up to the British people to choose their next government".

But Eurosceptics in the ruling Conservative party said the comments showed that the UK's EU partners were hoping for a Labour election victory to further their integrationist aims. An election must take place by mid-May. Among others, Dutch leaders have made it clear they are waiting for a change of government in the hope of obtaining UK agreement to push through reforms.

He stressed the importance of current efforts to reform EU decision-making and reduce individual countries' powers of veto. "In the EU we need decision-making by majority, effective organisational structures, a foreign and security policy expressed with one voice, and progress in home and legal affairs which citizens can identify with," Mr Kinkel said.

UK takeovers

Continued from Page 1

So far as it goes, there is nothing wrong with Mr Alistair Defries' weekend call for more upfront disclosure of advisers' share purchases in British takeover battles. But a efficient response to the problems highlighted by the Northern Electric debacle it is not.

UK markets

Continued from Page 1

Which large European stock market matched Wall Street's 25 per cent total return in 1996, after adjusting for currency? And which bond market enjoyed the highest return after Italy, again in common currencies? The surprising answer in both cases is the UK.

French jobless rate hits post-war high

Continued from Page 1

policy change is planned. The cabinet meets on Friday to discuss the replacement or re-appointment of two of the nine monetary council members. The names chosen will be closely scrutinised for any hint that the government might be wavering in its determination to maintain the present franc/D-Mark exchange rate.

calls for a depreciation of the franc, saying it was no longer overvalued against any European currency. His comments followed calls for depreciation or devaluation from Mr Valéry Giscard d'Estaing, the former French president, and two members of the bank's monetary council.

Recent weeks have also brought calls from the business community for controversial measures to instill greater flexibility in the labour market. Mr Jean Gandois, head of the Patronat, the employers' federation, said the "act of taking people on" should be exempted from formalities.

FT WEATHER GUIDE Europe today Five-day forecast TODAY'S TEMPERATURES Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Centre for Research in Information Management Annual Conference Transforming the IT function The Information Technology Function faces great pressure for change both in the near future and in the long term.

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Tuesday December 31 1996/Wednesday January 1 1997

IN BRIEF

Repsol rump to be sold in spring

Repsol, the Spanish oil, gas and chemicals conglomerate which was the first of Spain's big state enterprises to tap the markets, will be fully privatised early next year when the government sells its remaining 10 per cent stake in the group. Page 12

China names banks for currency trading China identified four Shanghai-based international banks which would be authorised to engage in local currency business, opening the way for greater foreign involvement in its banking sector. Page 12

Northern Electric recommends bid Northern Electric, the north-east of England-based utility, finally recommended that shareholders accept a hostile £782m (\$1.3bn) bid from CalEnergy, the US power group, ending one of the most finely-balanced of recent takeover tussles. Page 13

Lorho demerger plans delayed Lorho's plans to demerge its African trading arm from its mining interests have been delayed by the need to sell the Princess hotel chain. But the demerger's critics claim the European Commission's ban on Anglo-American voting its 28 per cent stake in Lorho during an inquiry into the two companies' control of the world platinum market, is holding up the deal. Page 13

Companies in this issue

Table listing companies and their page numbers: ABNAmro Hoare Govett 10, AT&T 12, Aegon 12, Agv 12, Aif 3, American Airlines 2, Baranex 3, Bano One 12, Bantocmar 3, Bank Austria 2, British Telecom 4, Brooklyn Union Gas 13, Buck Consultants 4, CellEnergy 13, Cegelet 4, Chibank 12, Cibo Pacific 12, Colonial Life 12, Continental Airlines 2, Cook (William) 13, Creditanstalt 2, Delta Air Lines 2, Eldrim 12, Enit 12, Fiat 10, France Télécom 13, Granada Group 4, HSB 12, HSB Securities 1, Hsbc Bryggeri 12, ING 12, ING Barings 12, Indosat 12, JP Morgan 10, John Laing 4, Lazard Bros 4, Liberty Bancorp 12, Lico 13, Lorho 13, MCI 3, Mellon Bank 12, Morgan Crucible 13, NatWest Bank 3, NatWest Markets 3, North West Life 3, Northern Electric 13, Northwest Airlines 2, Orkla 12, Peptide Therapeutics 4, Peugeot Citroën 4, Providian 12, Providian Corp 12, Railtrack 4, Renault 12, Republic Bank 12, Royal Insurance 4, Satelec 12, Scottish Price 13, Southwest Airlines 2, Talkom 12, Telmax 3, Tokyo-Mitsubishi 12, Trans World Airlines 2, Triplex Lloyd 13, UBS Securities 1, USAir 2, United Airlines 2, Volvo 12, Weyss & Freytag 12, Wiseman (Robert) 13

Market Statistics

Table with market statistics: Annual reports service 20-21, Benchmark Govt bonds 14, Bond futures and options 14, Bond prices and yields 14, Commodities prices 18, Dividends announced, UK 13, EMS currency rates 14, Eurobond prices 15, Fixed Interest Indices 14, FTSE-100 World Indices 28, FT Gold Mines Index 22, FT/STMA Intl bond evc 14, FTSE Actuaries share indices 22, Foreign exchange 15, Gilts prices 14, London share service 20-21, Managed funds service 17-18, Money markets 15, New Intl bond issues 14, Bourses 24-25, Recent issues, UK 22, Short-term int rates 15, US interest rates 14, World Stock Markets 23

Chief price changes yesterday

Table with chief price changes: Frankfurt (Dm), London (Pence), Tokyo (Yen), Hong Kong (HK\$), etc.

Aegon buys Providian operation

Dutch insurance group's shares rise 11% after \$3.5bn US acquisition

By Gordon Cramb in The Hague and Lisa Branstan in New York

Shares in Aegon, the Dutch insurance group, shot up 11 per cent yesterday after it announced a \$3.5bn (£2bn) acquisition. The purchase of the insurance operations of Providian, a quoted US company, will make Aegon the biggest insurer in the Netherlands and lift it from 17th to 12th among listed life insurers worldwide. Providian plans to focus on its consumer lending business. The deal caps a year of dramatic consolidation in western insurance markets, with merger records between AXA and UAP in France, and Royal and Sun Alliance in the UK.

The purchase is the biggest among a flurry of high value transactions in the Dutch financial sector. Before Christmas, Fortis, a rival insurer, concluded the £1.25bn (\$850m) takeover of MeesPierson, the Amsterdam merchant bank. MeesPierson was sold by ABN Amro, the country's biggest banking group, which last month agreed to pay \$1.95bn for Standard Federal Bancorp, a Midwest retail bank.

Yesterday's deal will increase Aegon assets by a fifth, ranking it above Nationale-Nederlanden, the insurance side of ING, the financial group which has long been the Dutch insurance market leader. Mr Tom Rosencrans, insurance analyst at Robertson-Humphrey in Atlanta, said that while the merger would double the size of Aegon's US operations, the fragmented nature of the US life sector meant it would still have less than 1 per cent of the market. Providian's operations "are so diverse few people were

interested in acquiring the whole business", he said. As a result, Aegon won it for a low multiple of about nine times projected 1996 earnings. Acclaim for the intricately funded deal left Aegon shares €110.90 higher in Amsterdam at €110.10. Aegon is paying \$2.82bn, or \$88 per share, in a mixture of new shares and an 8 per cent tranche of its equity repurchased from Vereniging Aegon, its controlling association. This will follow the separate spin off of Providian Bancorp, the savings and credit side of the Louisville, Kentucky-based combine. The deal includes businesses marketing individual life, accident, health and retirement cover, and a property and casualty side. Mr Kees Storm, Aegon chairman, said the deal would be immediately earnings enhancing on completion next year. Mr Irving Bailey, Providian chairman, will join Aegon's US board. By early afternoon Providian shares, which had recently shown strong gains, were off 31% to trade at \$51 1/2. Details, Page 12, Lex, Page 10

New York utilities poised for \$2.8bn merger

By Richard Tomkins in New York

The troubled history of the Long Island Lighting Company, the quoted US utility that charges America's highest electricity rates, looks set to end in a \$2.8bn (£1.67bn) merger with the neighbouring Brooklyn Union Gas Company. The companies said they had agreed to a stock swap which will see Llico absorbed into a so-far unnamed company. The deal values Llico at \$33 a share. If the merger wins the necessary regulatory approval it will end a saga that at one stage brought a proposal to take Llico into public ownership - a rare example, possibly unprecedented in the US, of a state takeover bid. Llico's electricity rates are about double the US average because the company has more than \$3bn of debt incurred in building the Shoreham nuclear power plant, which never opened because of public concerns about safety. Late in 1994, Mr Mario Cuomo, then governor of New York State, launched a \$2.53bn (£1.51bn) takeover bid for the company with the aim of cutting its electricity rates. He said state ownership would save the company \$250m (£149.70m) a year because it would no longer have to pay taxes or dividends. The state's bid, valuing Llico at \$21.50 a share, failed when Mr Cuomo, a Democrat, lost an election to Mr George Pataki, a Republican. Mr Pataki threw out the scheme. The proposed merger with Brooklyn Union Gas Company, known as Bug, is likely to win broad approval because the two companies will be able to share overheads. The companies said they expected the merger to produce savings of \$1bn over 10 years. Bug also sees the opportunity to offer natural gas services to Llico's 1.1m customers. Gas services are relatively undeveloped on Long Island. The merger is the latest in a string of deals between US electricity utilities and gas companies, spurred by the deregulation of the US electricity market. Electricity companies, fearful of increased competition, are girding up to become "full service" energy suppliers offering a wider range of products.

Group now has own share capital of FF25bn

France Télécom takes step towards sell-off

By David Owen in Paris

France Télécom will today be transformed into a company with its own capital in an important step towards next year's partial privatisation of the state-controlled operator. The company will have initial share capital of FF25bn (\$4.76bn), comprising 1bn shares with a nominal value of FF25 each. Mr François Fillon, telecommunications minister, said earlier this year that the proportion of capital offered to investors in the first of probably two tranches should be "about 20 per cent". Though the figure was not subsequently confirmed, this suggests the number of shares offered in the initial tranche could be about 200m.



French telecoms minister François Fillon says the proportion of capital offered to investors should be about 20 per cent

In such a case, the shares would need to be priced at about FF215 each for the finance ministry to meet its aim of raising FF25bn from the first tranche. Though the flotation could take place as early as April, it is understood that a date between May and mid-June may be more likely. The government has promised to retain a 61 per cent holding in the group, with a maximum of a further 10 per cent reserved for employees. Under the company's new rules, a government representative will be appointed to ensure that the company's general policies and orientation comply with the government's wishes. A state delegation will also be established to "monitor the economic activity and financial management" of subsidiaries. The planned public offering should provide the vast bulk of the French government's expected privatisation receipts for 1997 of FF27bn. The sale should also give the government an opportunity to get its privatisation drive back on course after a number of high-profile setbacks, notably this month's suspension of the privatisation of Thomson, the electronics group. Current bank valuations of France Télécom range from FF100bn to FF200bn. The wide range is partly because details have yet to be agreed on interconnection charges for new operators when the French telecoms market is opened to competition in 1998. If France Télécom's proposals are adopted, new entrants to the market would be faced with high interconnection charges on local calls.

Crucible plans expansion in Asian markets

By Tim Burt

Morgan Crucible, the UK engineering and specialty materials group, plans to accelerate its international expansion with a series of joint ventures and bolt-on acquisitions in Asia and the Pacific Rim. The group, one of the world's largest manufacturers of thermal ceramics and specialty carbons, is expected shortly to announce a joint venture in Japan and a further two in China. Mr Bruce Farmer, chief executive, believes sales in the region could outstrip those in continental Europe, where Morgan Crucible reported profits of £22.4m on turnover of £174.7m last year. He is also considering spending up to £100m on acquisitions, particularly in thermal ceramics, which contributed £27m to group operating profits of £101.5m in 1995. "The bolt-on route is the way we would go, and we will see two or three deals in the first quarter of 1997," Mr Farmer said. The move is part of a strategy to exploit growing demand in emerging markets for thermal ceramics, which are used mainly for fire insulation in the automotive, chemical and petrochemical industries. Mr Farmer described that market - worth an estimated £1.1bn a year - as highly fragmented and ripe for consolidation. "There is a lot of opportunity for mopping up and we believe we have the potential to double in size."

Morgan Crucible is capitalised at almost £300m. This year mixed demand in continental Europe is expected to hold pre-tax profits to £100m-£103m (£85m) on sales of almost £320m. Some industry analysts believe weak sales in countries such as France and Germany have persuaded Morgan Crucible to increase its presence in emerging markets. The group is also contemplating further investment in eastern Europe, where it manufactures carbons in Hungary and the Czech Republic. Although it is placing emphasis on carbons and ceramics, Mr Farmer said it would also like to establish a specialty chemicals business in China, where it has four joint ventures. Existing cash generation and borrowing facilities would enable the group to fund that programme without coming to the market, he added. The balance sheet is expected to be strengthened in 1997 by the disposal of eight non-core engineering businesses, which were due to be floated this month. Although the £40m offer was postponed following weakening demand for new issues, Mr Farmer said the sale would proceed when conditions improved. The group, which has not ruled out a trade sale or management buy-out, expects gearing to fall from 42 per cent to 35 per cent once the transaction has been completed.

Barry Riley

Time for the Tokyo stock market's seven-year hitch

Investors were willing to punt on the possibility of a cyclical recovery in Japan, to the tune of net inflows of \$45bn (£27bn) to the Tokyo stock market in the first six months. But since then the inflows have collapsed, and indeed have turned negative in one or two months. Without the prospect of foreign buying - there may even be some disillusioned selling - the Tokyo market has begun to look panicky on some days. Tokyo has become the prime speculative stock market, without the support of income (even now, the average dividend yield is only about 0.8 per cent). True, returns on competitive investment assets in Japan are also tiny. But equities must have the reasonable prospect of capital gains to sustain them. When, however, the market reached modestly higher levels in the year it was seen to be capped by potentially vast insurance. Japan is buried in debt but starved of returns have declined to 2 or 3 per cent, a long way below the actuarial requirement of perhaps 5.5 per cent. The days when Japanese companies could regard the cost of equity as being approximately zero with the bond market. In most countries stock prices move in parallel with bond prices, albeit with a lag. This is because there is a yield relationship between bonds and equities. In the US, the fall in bond yields since the summer has underpinned the stock market's autumnal strength. But in Japan equities are not bought for yield, so the argument becomes that when bond yields rise (ie bond prices fall) - signalling anticipated economic recovery - the stock market rises. Lately, bond yields have fallen, economic fears have intensified and stocks have weakened. The oddity of the Japanese stock market is demonstrated by its inverse relationship



In financial markets trouble often pops up where it is unexpected. Remember that in 1987 Mr George Soros was not alone in expecting the crash to take place in Tokyo - it actually happened on Wall Street. Now we all worry about Wall Street, but is Tokyo more vulnerable? At any rate, the Japanese equity market has been the worst-performing leading market in 1996. The Topix is down 7 per cent and the Second Section Index by 12 per cent, reflecting the gloom in the domestic second-liners. In dollars, the Topix has 17 per cent. Tokyo underperformed Wall Street by some 32 per cent in 1996 - curious when Japan provided so much of the liquidity which has boosted the global markets. Early in the year foreign

investors were willing to punt on the possibility of a cyclical recovery in Japan, to the tune of net inflows of \$45bn (£27bn) to the Tokyo stock market in the first six months. But since then the inflows have collapsed, and indeed have turned negative in one or two months. Without the prospect of foreign buying - there may even be some disillusioned selling - the Tokyo market has begun to look panicky on some days. Tokyo has become the prime speculative stock market, without the support of income (even now, the average dividend yield is only about 0.8 per cent). True, returns on competitive investment assets in Japan are also tiny. But equities must have the reasonable prospect of capital gains to sustain them. When, however, the market reached modestly higher levels in the year it was seen to be capped by potentially vast insurance. Japan is buried in debt but starved of returns have declined to 2 or 3 per cent, a long way below the actuarial requirement of perhaps 5.5 per cent. The days when Japanese companies could regard the cost of equity as being approximately zero with the bond market. In most countries stock prices move in parallel with bond prices, albeit with a lag. This is because there is a yield relationship between bonds and equities. In the US, the fall in bond yields since the summer has underpinned the stock market's autumnal strength. But in Japan equities are not bought for yield, so the argument becomes that when bond yields rise (ie bond prices fall) - signalling anticipated economic recovery - the stock market rises. Lately, bond yields have fallen, economic fears have intensified and stocks have weakened. The oddity of the Japanese stock market is demonstrated by its inverse relationship

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COMPANIES AND FINANCE: INTERNATIONAL

Spring sale planned for rump of Repsol

By Tom Burns in Madrid

Repsol, the Spanish oil, gas and chemicals conglomerate which was the first of Spain's big state enterprises to be fully privatised early next year when the government sells its remaining 10 per cent stake in the group.

The disposal, which is worth some Pta150bn (\$1.1bn) at current market prices, is scheduled for March or April and will fol-

low the sale in February of 21 per cent of state-owned equity in Telefonica. The sale of the telecoms group is expected to be worth about Pta600bn.

The two placements in the first half of the year will spearhead an ambitious privatisation programme drawn up by the centre-right government that could realise more than Pta1,000bn.

Late in 1997 the state is due to reduce its 66 per cent stake in Endesa, the leading

domestic electricity group, to about 50 per cent, and it could also sell its remaining 26 per cent in Argentina, the banking group.

Repsol ushered in the privatisation process in Spain in 1989 by placing 24 per cent of its equity on the market and it has consistently been a favoured blue-chip among international institutions.

When the state reduced its holding from 21 per cent to 10 per cent in February, the issue, which raised Pta140bn,

was 12 times oversubscribed in the UK and eight times in the US.

The government is expected to weight the forthcoming issue towards the domestic retail tranche. Small investors were offered 80 per cent of the shares in February's disposal and the ratio is now likely to be increased to reflect the growing interest in the stock market among domestic savers.

The bias towards the retail tranche is a key feature of

the Telefonica disposal for it will account for 60 per cent of the total offer.

Sept. the state's industrial portfolio company which controls the Repsol stock, has appointed Goldman Sachs of the US, Banco Bilbao Vizcaya and Banco Santander Investment joint global co-ordinators for the disposal.

The US bank and BBV, which is a significant Repsol shareholder, have been involved in all the sales of

government equity in the conglomerate and the addition of Santander Investment, the merchant banking unit of the Santander group, underlines the government's intention of aiming the sale towards the home market.

Repsol reported attributable net profits for the January-September period of Pta96.9bn, down 5.6 per cent on the same stage in 1995. The reduced earnings were due to sharply lower profits from its chemicals division.

INTERNATIONAL NEWS DIGEST

Banc One to buy Liberty Bancorp

Banc One has agreed to buy Liberty Bancorp, an Oklahoma-based bank, in a merger which values Liberty Bancorp at about \$546m. Under the agreement, Liberty Bancorp shareholders will receive 1.175 Banc One shares for each Liberty Bancorp share. Banc One, which has assets of \$96bn, already operates Bank One, Oklahoma, with assets of about \$600m. Liberty Bancorp operates 29 banking offices in Oklahoma City and Tulsa. After the merger, Banc One will control the largest bank in Oklahoma City and one of the top three in the state.

"This is an important affiliation for us in that our stated objective is to be one of the top three banks in the markets we serve," said Mr John McCoy, chairman and chief executive officer of Banc One.

Tracy Corrigan, New York

Mellon Bank expands

Mellon Bank, the US financial services group, has agreed to buy Buck Consultants, a benefits consultancy, in a deal valued at an estimated \$200m. Buck provides pension, health and welfare actuarial services and human resources consulting and administrative services to some 5,000 clients, and reported revenues of \$197m in the year to March 31 1996.

The acquisition is the latest step in Mellon's plan to provide a broad range of financial services for corporate clients.

Tracy Corrigan

Hansa Bryggeri sold

Volvo, the Swedish car and truck maker, and Orkla, the Norwegian food and drinks group, yesterday agreed to sell their jointly-owned Norwegian brewer Hansa Bryggeri for Nkr410m (\$83.6m) to a group of Norwegian institutional investors. The two parent companies were forced to sell by the European Union competition authorities as a condition for approval of the merger last year of Pripps, previously owned by Volvo, and Orkla's Ringtones.

The new owners, led by insurers Storebrand and Norske Liv and Christiania Bank, intend eventually to float Hansa on the Oslo bourse. Their acquisition must first be approved by Coca-Cola, which has a franchise agreement with Hansa.

Hugh Carnegie, Stockholm

Elektrim buys 75% of Emit

Elektrim, a Warsaw-listed company, yesterday agreed to pay 7.8m zlotys (\$2.72m) for a 75 per cent share in Emit, a local electrical machinery producer. Elektrim has also pledged to invest 10m zlotys in the company over the next four years. The sale is one of the last to be approved by Mr Wladyslaw Kaczmarek, who leaves his privatisation portfolio at the newly established treasury and takes over as economy minister at the beginning of the new year.

Elektrim is the bourse's largest non-bank company. It has a market value of \$620m and is trading on a price earnings ratio of 45.5, three times the average for the market's 83 stocks which are worth a total of \$3.5bn.

Christopher Bobinski, Warsaw

Telkom set to raise prices

Telkom, the Indonesian domestic telecoms carrier, is poised to raise some of its call rates from January 1 after the government said yesterday the average tariffs for domestic telephone services would be increased by 2.64 per cent in 1997.

Indosat, the international telecoms service provider, and Satelindo, the privately-owned satellite telecoms company, will cut international call rates to more than 200 countries by between 8.1 per cent and 53.3 per cent.

Martula Saragosa, Jakarta

Decision day for Republic Bank

A two-year battle for control of one of the Caribbean's largest commercial banks will be determined today in Trinidad. The annual general meeting of Republic Bank will be dominated by an effort by insurance group Colonial Life, the bank's largest shareholder, to gain control of the board. Republic Bank, the country's largest, has been resisting efforts by Colonial Life to insert its nominees on the board, saying the insurer is not "fit and proper" to control the bank. Colonial Life has contended, however, that its 34 per cent shareholding should give it greater representation on the board.

The corporate battle has adversely affected the economy of the Caribbean state, according to local economists and bankers, with some blaming a recent depreciation of the currency on the "uncertainty". Republic Bank has a deposit base representing 40 per cent of Trinidad and Tobago's commercial banking assets. In the year to September, it reported total assets of TT\$10.7bn (US\$1.7bn). It had an after tax profit of TT\$136.8m, 25 per cent more than a year earlier.

Carolee James, Kingston

Inflow to US mutual funds slips

The net cash flow into US mutual funds was \$33.6bn in November, slightly down from \$34.5bn the previous month, according to the Investment Company Institute. But the \$17.1bn of new cash flow into stock mutual funds, fuelled by demand for growth and global equity funds, was up from \$18.5bn in October. A fall in demand for stock mutual funds in October was viewed as a danger sign by some analysts, since cashflow into stock mutual funds is widely believed to have underpinned the rise of the stock market this year. For the year to date, cash flow into stock funds is a record \$210bn.

The combined net assets of US mutual funds rose to \$3,547bn, up 26 per cent for the year to date. The growth in stock fund assets, up 38 per cent for the year to date, is the main driving force behind the growth.

Tracy Corrigan

China looks overseas for funds to build roads

By Tony Walker in Beijing

China will seek \$6.5bn in foreign investment over the next five years to upgrade its national highways. A large proportion of these funds are expected to come from overseas stock markets following the successful listing in Hong Kong last month of Anhui Expressway.

China's announcement that it would step up capital raising abroad for roads coincides with approval by the regulatory authorities for the listing on overseas markets of 38 companies, including three expressway corporations.

Mr Zhang Wensheng, director of the economic planning section of the Ministry of Communications, said overseas markets would provide a "new channel" for funding highway construction.

An estimated \$6.5bn is needed to finance China's highways to 2000 under the current Five-Year Plan. Central and local governments are expected to contribute about 75 per cent with foreign investors accounting for at least 10 per cent of the shortfall.

Investment in toll roads is proving popular among foreign investors because of relatively low construction costs and rates of return on investment of 15-20 per cent.

China's new batch of companies to be listed abroad is biased towards infrastructure and "basic industries" such as steel, chemicals and power companies.

Analysis in Shanghai said the new companies to be listed were generally of "better quality" than the previous 35, 26 of which had already been floated on international markets.

Mr Ben Yang of ING Barings said the latest companies would benefit from more time to modernise their activities and bring accounting and other procedures up to international standards.

"Most of the new companies for listing are in better shape than those in the first batch," he said. The H-share market - mainland companies listed in Hong Kong - rose 4 per cent yesterday on the news of the new listing approvals.

Prominent Chinese companies on the latest list include Sunjin (Three Nine) Pharmaceutical owned by the People's Liberation Army, the highly profitable China World Trade Centre in Beijing and Tianjin Motor, which is being courted by foreign automotive manufacturers, including Toyota.

Chinese companies have already raised \$4.9bn on international markets but the performance of many has disappointed and stock prices have languished.

Yung tightens grip on Citic's reins

Buy pleases market but poses some new questions

Specifically Citic Pacific



Mr Larry Yung, chairman of Citic Pacific, has already established himself as China's most prominent businessman in Hong Kong. Yesterday's announcement that he and a management team would pay HK\$10.9bn (US\$1.4bn) for a 15.5 per cent stake in his company tightens his personal grip on Citic Pacific's growing corporate power.

The impact of the news was made greater by the unprecedented nature of the move, the amounts involved, and the standing of the company. Citic Pacific is the local arm of Beijing's flagship investment vehicle and has established itself as the leading mainland-backed business in the territory.

"It is the mother of all incentive schemes at one of the biggest local players," said one banker, taken aback at the size of the deal.

The move leaves questions over the motivation for the purchase, the implications for investors and for relations between Citic Pacific and its Beijing parent. For some observers it marked an effective means of tying top management to the interests of the company and a vote of confidence in its prospects. Sceptics said it was an expensive Christmas gift for Mr Yung and his colleagues.

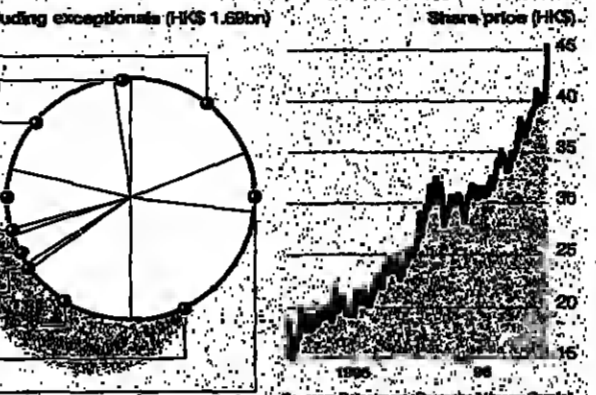
At the centre of the deal is the Citic Pacific chairman, who will now hold 13.48 per cent of the group. A former engineer, the US-educated Mr Yung has led Citic Pacific from its listing in

1990 to the ranks of Hong Kong's 10 biggest companies. As his company has risen, so has Mr Yung's profile. He has become associated with a flamboyant lifestyle, owning a champion racehorse, sitting as a steward of the Jockey Club, one of Hong Kong's most prestigious institutions, and buying a country estate in England.

Most attention, however, has focused on Mr Yung's business activities and the rise of Citic Pacific. Since 1990, the company's market capitalisation has grown from HK\$5bn to more than HK\$90bn, while net profits have climbed from HK\$333m in 1990 to HK\$3,077m last year.

"If you take the view that Mr Yung and the team he has built are behind this performance then you would be encouraged by the purchase," says Mr Hatim Hoosenally of J.P. Morgan in Hong Kong.

Many do take this view. Citic Pacific's share price rose HK\$2 to HK\$45.60 on yesterday's news, taking this year's gain to 72 per cent. "He is a good manager, with good intuition," says one



prominent financier. "And there is little doubt that he is the best-connected businessman in Hong Kong."

These connections include his father, Mr Rong Yiren, China's vice-president, and founder of Citic, the mainland parent. Such contacts have helped secure lucrative infrastructure projects on the mainland and alliances with some of Hong Kong's dominant companies.

In a landmark deal this year, Citic Pacific increased its stake in Cathay Pacific from 10 per cent to 25 per cent, consolidating its position behind Swire Pacific on the shareholder register. It also holds 8 per cent of Hongkong Telecom, having reduced its stake from 10 per cent this summer.

Past performance, however, is only part of the debate on yesterday's move. The second part concerns the price being paid by Mr Yung and the prospects for

Medd, sector analyst at Deutsche Morgan Grenfell. Others caution that the discount has been exaggerated. "The share price has been overshot," says Mr John Godfrey, conglomerates analyst at Kleinwort Benson. He praises the management at the group and its strategy of becoming more active in infrastructure projects. But the clamour for mainland exposure, he argues, has prompted unjustified valuations for so-called red-chip companies.

Whether the price paid is ultimately justified will depend on earnings growth. Mr Hoosenally of J.P. Morgan is optimistic, forecasting a rise in net profits from HK\$3.4bn this year to HK\$3.9bn in 1997 and HK\$6.9bn in 1999. The company itself has outlined plans to maintain strong investment in infrastructure projects on the mainland, where it typically achieves a rate of return of 15 per cent.

Most investors are bullish about Citic's prospects, but with a few caveats. One is the increasing competition

in its markets, particularly in the infrastructure sector. Another is the fate of the group's big strategic investments, such as its stake in Hongkong Telecom.

There is also a question mark over relations with its parent company and the Chinese authorities, and whether these will be affected by yesterday's deal.

"One big uncertainty is the reason Citic sold and why it sold so cheaply," says Mr Medd. Other questions whether the reduction in the parent company's stake from 42 per cent to 26.45 per cent signals a weakening of its commitment to its Hong Kong offspring.

Citic Pacific said the transaction would not affect its relationship with its parent. Mr Yung has always claimed a free hand in managing his company, and Citic will remain the largest shareholder. Mr Yung, by contrast, has much more at stake in the fortunes of Citic Pacific. And investors and business partners now have a lot more riding on Larry.

John Ridding
Lex, Page 10

China names banks for currency trading

By Tony Walker in Beijing and John Ridding in Hong Kong

China yesterday identified four Shanghai-based international banks which would be authorised to engage in local currency business, opening the way for greater foreign involvement in its banking sector.

Ho Kongkong & Shanghai Banking Corporation, Citibank, Tokyo-Mitsubishi Bank and the Industrial Bank of Japan are expected to begin local currency trading next month in Shanghai, but it will be some time before the foreign banks have estab-

lished fully-fledged yuan operations. The People's Bank in Shanghai said the banks would be allowed to make yuan-denominated loans and take deposits. It provided sketchy details, but it appears foreign banks engaging in yuan business will be subject to the same tax rate which applies to Chinese banks.

Loans in local currency relative to foreign currency lending will not exceed 35 per cent for the time being.

Chinese commercial banks are taxed at 33 per cent while foreign banks have been paying 15 per cent.

Local institutions opposed the decision to allow foreign banks to trade in local currency, arguing they would be subject to unfair competition.

Foreign banks have lobbied hard to be permitted to engage in yuan business, saying that heightened competition would further enliven China's sleepy banking sector. Shanghai has been chosen for the experiment as it is seen as China's financial centre.

Other Chinese cities are expected to be opened to foreign banks engaging in local currency trading if the

Shanghai experiment is successful. Meanwhile, HSBC said yesterday it had received approval to establish a new branch in Pudong, the financial district of Shanghai.

Mr Chris Langley, HSBC general manager for Hong Kong and China, described the licence for yuan business as a step forward in China's financial reforms. He said the branch in Pudong will become the bank's main branch in Shanghai and would be able to offer foreign currency business and trade finance as well as engage in local currency transactions.

Agiv sells construction arm to Dutch group

By Andrew Fisher in Frankfurt

Agiv, the loss-making German industrial group, has taken the first big step in its restructuring by selling control of Weys & Freytag, the construction company, to Hollandsche Beton Groep (HBG) of the Netherlands for about DM270m (\$173.6m) in cash to

create a significant new grouping in the European building sector. The deal will give HBG increased access to the German market, provide a platform for expansion into eastern Europe, and increase its turnover from about DM5bn to more than DM8bn.

It will also enable Agiv to concentrate on its core engineering, electronics and services activities. The deal will come as a relief to BHP-Bank, which owns 49 per cent of Agiv and whose profits have been held back by its non-payment of dividends.

With the sale of its 74 per cent stake in Weys & Freytag, effective today, Agiv will reduce debts and improve liquidity. It declined to say how big a capital gain

it would make, but this is likely to be substantial as it has held the shares since 1990. Last year, Agiv made a DM56m loss but has forecast an improved 1996 result.

HBG said it intended eventually to buy the remaining shares in Weys & Freytag, which specialises in bridge and tunnel construction.

Colonia, the German insurance company, owns

some 10 per cent of the shares and BHP-Bank about 5 per cent.

Like other German construction companies, Weys & Freytag, has suffered from the downturn in construction activity after the post-unification boom.

Its acquisition by HBG would enable it to build activities in foreign markets, Agiv said.

Aegon takes purchase of US insurance concern in its stride

Aegon and Provident first made contact a year ago, in a meeting which culminated in the Dutch group's \$3.5bn agreed offer yesterday for the insurance side of the Kentucky-based financial services company.

But then Mr Kees Storm, Aegon chairman, is used to marathons. He has run 14 of them, including one in Hanover two days before the 1993 deal which brought the takeover of Scottish Equitable, the UK pensions provider.

Nor would yesterday's US foray leave Aegon out of breath. Mr Storm made clear. After funding the US purchase, largely through scrip, it will still have between F11bn and F1.5bn (\$573m-\$695m) in its war chest. "It is always wise to have some cash for smaller acquisitions," he said.

Aegon, with total assets of F173.4bn at the end of September, is on course to produce its 13th consecutive year of

increased earnings. Company forecasts suggest that 1996 net income should increase by about a sixth from the F1.32bn achieved last year. "We should start to forget to think we are working in a mature market. Everybody has been describing it as that since the late 1980s, but this is a growth market," Mr Storm enthuses.

The Provident operations are due to be positive for earnings per share from the time the deal is completed in the first half of next year, and will add about 5 per cent from 1998. This is in spite of an increase of some 10 per cent in Aegon's issued equity as a result of the issue of new stock to Provident shareholders.

Last month Mr Storm summarised the company's ambitions as establishing "profitability which outperforms the sector's leading position in local markets; a leading position in the life industry worldwide; and continuous qual-

ity growth". All those appear aided by the deal with Provident, the insurance side of which had assets at the end of last year of \$23.55bn and premium income of nearly \$1.2bn.

From that it made earnings before tax of \$318m, almost as much as the \$351m achieved by Aegon's existing US division, which had double the level of premium income of \$2.26bn and a bigger asset base of \$32.43bn.

Aegon derives about three-quarters of its worldwide income from life activities and the rest from health, property and casualty as well as banking. In the US it concentrates on life and annuity products, and health cover.

Provident will bring it greater mass in those sectors, broadens its range of retirement and savings instruments, and take it into new target groups of customers. Aegon also regards Provident's technological capabilities as beneficial.

After the deal, Aegon takes its place* as...

- ... 12th biggest listed life insurer worldwide up from 17th
- ... 11th biggest insurance company in the US up from 18th
- ... 3rd biggest listed insurer in Europe up from 6th
- ... biggest insurer in the Netherlands up from number two

* In terms of assets, including Provident operations pro forma based on 1995 results. Source: company reports.

All Aegon's acquisitions are friendly and managements are left intact. Mr Irving Bailey, Provident chief executive, will become vice-chairman of Aegon USA.

The \$3.5bn value on the deal includes the assumption of some \$780m in debt and \$100m in monthly income preferred stock. Of the remaining \$2.62bn, or \$28 per Provident share, roughly half will be met through the issue of new US shares by Aegon. The rest will come from the conversion to US status of shares which the Dutch company is to repurchase from Vereniging Aegon, an

association that holds some 40 per cent of the insurer's equity.

Vereniging Aegon, which came into being when the company was created in 1983 through the merger of a Dutch mutual office with a listed insurer, will see its stake decline to 33 per cent. But it will be issued new preferred shares to maintain its voting rights, and plays a further role in the transaction which the company said yesterday would optimise funding and limits risk. The association is to sell an option to Aegon, which guarantees the downside on the price of the shares required for the deal.

The number of shares which Provident shareholders are to get will be based on Aegon's share price for the 20 days which precede closing of the transaction. The \$35 value is subject to adjustment if that average exceeds \$61.153 or goes below \$50.084. But if it emerges at less than \$44.475 or above \$65.173, the agreement "may be terminated unless the parties agree to further adjust the number of shares," Aegon said.

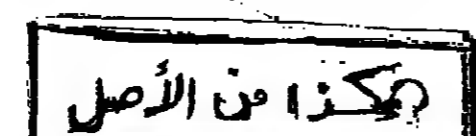
Support for the share price - if any is needed, following its 11 per cent jump yesterday - will come from the Vereniging, which intends to replenish its holding to 40 per cent through purchases in the market. Aegon is then to buy back any preferred stock issued to the association which it would then no longer need to keep up its voting power.

Like this tailor-made funding structure, Mr Storm sees the world insurance business as requiring products designed for particular national circumstances. "I strongly believe life and pensions are not a global business," he says.

Aegon concentrates on five main geographical areas: the Netherlands, which in the first nine months of this year accounted for nearly 60 per cent of pre-tax income; the Americas, which brought in just under a third; the UK, largely through Scottish Equitable; Spain, where it has made two purchases this year; and Hungary, the group's beachhead into eastern Europe.

After 105 years Aegon recently sold a Belgian operation. It was one of several countries where the group has retreated. But a year ago it began selling life products in Germany, a market which Mr Storm regards as no more difficult than Japan, Asia and central Europe are the regions he sees as most likely for further expansion.

Gordon Craib



COMPANIES AND FINANCE: UK

Northern succumbs to CalEnergy

By Michael Lindemann

Northern Electric, the UK utility, yesterday finally recommended that shareholders accept a hostile takeover bid from CalEnergy, ending one of the most finely-balanced of recent takeover tussles.

The recommendation, six days after CalEnergy claimed support from holders of 50.3 per cent of Northern shares, will make it

easier for CalEnergy to win the 90 per cent control it needs under takeover rules to conduct a compulsory purchase of Northern's remaining shares.

Northern's advice to shareholders is also likely to end speculation that several institutions, grouped around the Prudential Corporation which owns 12.27 per cent of Northern, would hold out as minority shareholders. Prudential had argued

that the 650p per share offer from CalEnergy, the US independent power producer, did not reflect Northern's real value.

Other institutions, including Foreign and Colonial, said they were considering staying on as minority shareholders in the hope of a special dividend.

However, some smaller institutions said yesterday that it was "too risky" to stay on as minority share-

holders and that they would follow the advice given by Northern's board.

Northern's advisers, meanwhile, said the company felt "let down" by the takeover process, arguing that the utility had lost its independence because BZW, its brokers, had not disclosed that they were being paid a £250,000 discretionary fee when they were buying Northern's shares.

CalEnergy finally won control of Northern on December 24 when an unknown investor tendered 0.6 per cent of Northern's shares at the last minute.

Some institutions shared Northern's feeling that the company had been hard done by. "The management [of Northern] have been penalised for something that was not their fault," one fund manager said. "It leaves a very uneasy feeling in one's stomach."

Lonrho's plans for demerger are delayed

By Paul Adams

Plans by Lonrho to demerge its African trading business from its mining interests have been delayed by the need to first sell its Princess hotel chain, the company said yesterday.

But critics of the demerger claim the European Commission's ban on Anglo American voting its 28 per cent stake in Lonrho during an inquiry into the two companies' control of the world platinum market is holding up the deal.

The most vocal critic of the deal is Mr Tiny Rowland, the founder of Lonrho, who was ousted by Mr Dieter Bock as chief executive.

"The delay is justified. The task force in Brussels is doing its job," said Mr Rowland yesterday.

Restored to the status of Lonrho's largest private investor after Mr Bock sold his 18 per cent holding to Anglo, Mr Rowland has repeatedly challenged his successors. "There is nothing really left of Lonrho," he said yesterday. "Anglo is in control of Lonrho, but Anglo will never, never, make an offer for the company."

Lonrho had planned to sell its Metropole and Princess hotel chains for about £800m (£1bn) and demerge its African trading business, worth about as much again, by the

end of the year.

Earlier, Lonrho bought back the one-third stake in Metropole Hotels it had sold in 1992 to the Libyan Foreign Investment Company and sold the whole chain to Stakis for £327m.

Discussions with Prince Alwaleed, the Saudi businessman, regarding the sale of the 10 Princess hotels in the US, Mexico and the Caribbean have yet to reach fruition.

Lonrho said yesterday talks with potential buyers were proceeding. "Once the hotels are done, then we can move forward on the demerger", it said.

In October, Mr Bock announced that he was resigning as chief executive after selling his 18 per cent holding to Anglo American, the South African rival to Lonrho's mining operations. He planned to head the demerged African trading group.

The deal prompted the European Commission to launch an enquiry into Anglo's Lonrho stake, the second time it has intervened this year over Lonrho's links with South African mining houses.

The enquiry will last until March at the earliest and legal arguments are expected to centre on whether 28 per cent is a controlling interest.

Wiseman may buy Pride arm

By Motoko Rich

Scottish Pride, the former processing arm of the Scottish Milk Marketing Board, yesterday said it was not in discussions with Robert Wiseman Dairies, its main rival, about a possible takeover of Scottish Pride.

The group said, however, that it may sell Wiseman its fresh milk business.

Wiseman was given a qualified go-ahead from the government on December 24 to buy Scottish Pride if it gave undertakings about prices and acquisitions. The account for nearly 80 per cent of the Scottish milk market.

Scottish Pride said that although it was "not currently in discussions with Wiseman regarding a potential offer for the share capital of Scottish Pride" talks

with its rival about the potential disposal of its fresh milk division were under way.

Wiseman would not comment on how far advanced the discussions were or whether it intended to enter talks about a possible takeover of the entire company.

The discussions come against a background of pressure for consolidation within the milk industry.

Last month Wiseman signalled its belief that the industry will polarise into a few national processors and several local dairies.

Scottish Pride lost £4.2m in the year to March 30 and has been under-capitalised.

It is believed to have withdrawn from discussions with Scottish Milk, its main milk supplier, regarding the sale of its cheese and UHT milk divisions.

Wm Cook postpones Triplex Lloyd defence

By Richard Wolfe, Midlands Correspondent

William Cook, the steel castings company, was forced yesterday to postpone its final defence against the £58m (£68.5m) hostile bid by Triplex Lloyd because the Office of Fair Trading has yet to complete its assessment of the proposed takeover.

William Cook was scheduled to release its last significant arguments in the acrimonious takeover struggle today. However, administrative delays at the OFT have set back the bid, which was due to close in two weeks.

The OFT has previously taken a close interest in William Cook. It referred Cook's £6m acquisition of Lloyds Burton, a former Triplex subsidiary, to the Monopolies and Mergers Commis-

sion in 1990.

Lloyds Burton has now become one of the battlegrounds of the bid - William Cook accuses its rival of launching the bid to recapture Lloyds Burton, which now competes directly with Paralloy, Triplex's petrochemical castings company.

The battle between the two has become increasingly bitter in recent weeks. It emerged yesterday that William Cook had made "very strong" complaints to the Takeover Panel over its rival's behaviour during the course of the bid.

William Cook has complained over Triplex's suggestions that its recent profits forecast was "implausible". William Cook, which has forecast a 28 per cent rise in pre-tax profits to £10.7m, said the criticism "subverted the process

which the Takeover Panel itself has put in place".

NatWest Markets and KPMG, William Cook's financial advisers and auditors, also rejected Triplex's criticism last week.

William Cook has also complained to the Panel about Triplex's suggestions that Mr Andrew Cook, its chairman and chief executive, had made use of a company helicopter. Mr Cook, who is employed on a five-year rolling contract, said the Sheffield-based company had no helicopter.

The second deadline for the offer is today. Triplex has already won acceptances for 5.87 per cent of William Cook's shares.

It is offering seven new shares and £13.50 cash for every nine William Cook shares. There is a cash alternative of 28p.

Investors tackle year-long love affair with football

But Patrick Harverson detects a note of caution emerging as the buoyant sector is swelled by newcomers

It will go down as the year the City fell in love with football - not as a sport, but as an investment.

Such has been the demand during 1996 among institutional and individual investors for football shares that even uncharismatic Sunderland, the north-east club which joined the market only last week, has already seen its shares rise 28 per cent in value.

That performance speaks volumes about the stock market's appetite for investing in football. Demand for football shares has exceeded supply to such an extent that all nine of the quoted clubs have outperformed the wider market this year, some by as much as 300 per cent. Admittedly, some of the increases have reflected the fact that some shares are held in a few hands and are difficult to buy.

The stock market successes have spurred other clubs into action. As the new year opens at least half a dozen are lining up to float, among them Newcastle United, Southampton, Sheffield United and Birmingham City.

Yet, amid the stampede of clubs to the stock market, it is worth asking whether the booming football sector can possibly match this year's stunning display in 1997.

Mr Michael Goldman, managing director of Momentum, the investment group whose offshore Premier Sports Partners fund specialises in acquiring football and sports-related stocks, thinks it can.

However, with more clubs floating, City observers warn that investors will have to be increasingly careful about where they put their money. "The quality threshold of clubs coming to the market is likely to decline as the sector grows," says Mr Paul Wedge, an analyst at broker Collins Stewart.

Mr Goldman agrees that not every newcomer will be able to deliver the sort of returns achieved by Manchester United, Tottenham Hotspur and Chelsea. "There is a broad benefit [to be had from investing] in the sector, but it will pay to be selective," he says.

Given that most of the clubs listed on the market are still quite small in terms of revenues and profits, investors are attracted to the sector primarily by the promise of strong future earnings growth.

Most of that growth is expected to come from the introduction of pay-per-view television, which will enable clubs to directly tap into the sizeable demand from armchair fans for televised football.

BSkyB, the satellite broadcaster which televises the Premier League, will soon test the waters by offering its subscribers an important game near the end of this season on a pay-per-view basis. Mr Julian Easthope, an analyst at UBS, calculates that Manchester United could eventually earn as much as £30m a year from pay-per-view. Last year, its television revenues were £5.7m.

It is this potential that excites investors such as Mr Goldman. He points out that Manchester United's game against Rapid Vienna last month attracted 11m viewers.

Mr Wedge is less bullish. "The pay-per-view aspect has probably been overblown," he says. He also believes BSkyB will be keen not to undermine the attractiveness of Sky Sports, its existing subscription sports channel, so all the best league games are unlikely to be available on a pay-per-view basis.

However, analysts argue that there are other good reasons why investors are so keen to acquire football stocks. Sponsorship, merchandising, ticket and other commercial revenues are all on a steady upward path.

Corporate sponsorship is a particularly promising area and clubs whose long-term deals are close to expiry are well-placed to demand bigger payments from sponsors.

Investors are also buying football shares because some are regarded as promising property plays. Clubs such as Chelsea, Leeds (owned by the Caspian group) and Sheffield United have ambitious plans to develop multi-use leisure, retail and hotel properties on their stadium sites.

Ultimately, the stock market is betting that football as a business will continue to grow strongly in the next few years. However, any clubs that buck that trend can expect to see the premium in their share price disappear.

As Mr Wedge says: "At the moment investors are giving all the clubs the benefit of the doubt when it comes to whether they can turn all the income into profit, and eventually dividends." In other words, at some point football will be expected to deliver on its undoubted commercial promise.



Poised to strike: Alan Shearer scores last weekend for Newcastle United, which plans to float in the spring

Prices for electricity contracts for the duration of the electricity trading and settlement period in England and Wales

Contract	1996 PTE	1996 USD	1995 PTE	%
1/2 hour	11.80	11.71	11.71	0
hourly	11.80	11.71	11.71	0
daily	11.80	11.71	11.71	0
weekly	11.80	11.71	11.71	0
monthly	11.80	11.71	11.71	0
quarterly	11.80	11.71	11.71	0
half-yearly	11.80	11.71	11.71	0
yearly	11.80	11.71	11.71	0
10-year	11.80	11.71	11.71	0
20-year	11.80	11.71	11.71	0
30-year	11.80	11.71	11.71	0
40-year	11.80	11.71	11.71	0
50-year	11.80	11.71	11.71	0
60-year	11.80	11.71	11.71	0
70-year	11.80	11.71	11.71	0
80-year	11.80	11.71	11.71	0
90-year	11.80	11.71	11.71	0
100-year	11.80	11.71	11.71	0
110-year	11.80	11.71	11.71	0
120-year	11.80	11.71	11.71	0
130-year	11.80	11.71	11.71	0
140-year	11.80	11.71	11.71	0
150-year	11.80	11.71	11.71	0
160-year	11.80	11.71	11.71	0
170-year	11.80	11.71	11.71	0
180-year	11.80	11.71	11.71	0
190-year	11.80	11.71	11.71	0
200-year	11.80	11.71	11.71	0
210-year	11.80	11.71	11.71	0
220-year	11.80	11.71	11.71	0
230-year	11.80	11.71	11.71	0
240-year	11.80	11.71	11.71	0
250-year	11.80	11.71	11.71	0
260-year	11.80	11.71	11.71	0
270-year	11.80	11.71	11.71	0
280-year	11.80	11.71	11.71	0
290-year	11.80	11.71	11.71	0
300-year	11.80	11.71	11.71	0

BANQUE NATIONALE DE PARIS

Programme for the Issuance of
Dual Medium-Term Notes
Series 15 Tranche 1

Issuance of 100,000,000 Francs
Floating Rate Notes due 1997

Interest rate to be determined by reference to the rate of interest for the period from December 27, 1996 to March 27, 1997, plus a margin of 6.40% per cent per annum. The coupon amount due for the period is GBP 1,575.50 (the coupon amount of GBP 100,000 and is payable on the interest payment date March 27, 1997).

The French Agent
Banque Paribas de Paris
(London) S.A.

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CCF

Crédit Commercial de France

Lire 150,000,000,000
Floating Rate Notes due 1998

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 31, 1996 to March 28, 1997 the Notes will carry an interest rate of 7.1875% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, March 28, 1997 will be Lire 86,849 per Lire 5,000,000 nominal amount of Note and Lire 868,490 per Lire 50,000,000 nominal amount of Note.

The Agent Bank
KfW Kreditbank
Luxembourg

Notice to the Holders of Warrants of Banco di Roma S.p.A. (the "Company") issued in conjunction with US\$400,000,000 15 per cent Bonds 1997

Persons in Charge of the Issuance of the Warrants should refer to the Terms and Conditions of the Warrants which are hereby notified as follows:

1. Pursuant to agreement of the Board of Directors of the Company dated 11th of December 1996, the Company issued US\$400,000,000 15 per cent Convertible Bonds 2001 (the "Bonds") on 28th December 1996. The initial Conversion Price of each Bond is \$12.10 per share, which is set hereafter to US\$11.21 per share.

2. As a result of such issuance, the Subscription Price of the captioned Warrants is set at \$12.10 per share, which is set hereafter to US\$11.21 per share.

Subscription Price before adjustment: \$12.10
Subscription Price after adjustment: \$11.21

Banco di Roma S.p.A.
US\$200,000,000
Floating rate subordinated loan participation certificates due 2001

Issued by J.P. Morgan GmbH for the purpose of making a subordinated loan to Foreign Branches of Banco di Roma.

The rate of interest for the period 31 December 1996 to 30 June 1997 has been fixed at 5.625% per annum. Interest payable on 30 June 1997 will amount to US\$1,621.80 per US\$20,000 certificate and US\$14,218.00 per US\$200,000 certificate.

Agent: Morgan Guaranty Trust Company

JPMorgan

PORTUGAL TELECOM

1996 Half Year Results

Full Service Telecom Provider

- International / Domestic Telephony
- Leased Lines
- Mobile Services
- Cable Television
- Data Communications

(in million, except*)	1996 USD	1996 PTE	1995 PTE	%
Operating Revenues	1,470	229,976	209,219	+10%
Operating Income	380	59,136	49,869	+19%
Consolidated Net Income	147	23,043	14,739	+56%
Earnings per Share* (USD/PTE)	0.77	121	78	+56%

"... The progress achieved in the first half of 1996 is very encouraging ..."

"The Group continues to focus on client satisfaction and improved quality of service in all business areas ..."

The Board of Portugal Telecom

Listed on the Lisbon (PTCO.IN) and New York (PT) Stock Exchanges; traded on SEAG International in London.

INTERNATIONAL CAPITAL MARKETS

Hopes of recovery for Tokyo fade

By Gwen Robinson in Tokyo
The recent declines are due to questions about whether the government overstepped the mark with its relatively austere 1997 draft budget...

The recent declines are due to questions about whether the government overstepped the mark with its relatively austere 1997 draft budget...

vote of no-confidence. Most analysts are now predicting the Nikkei 225 index will stay within the 20,000 to 22,000 range in the first half of the year...

according to plan has been the tightness of government policy for the next fiscal year. Now, everybody agrees the economy will slow...

past five years, the volume of Japanese shares trading in London has tripled to 18 per cent of Tokyo's total trading volume...

Record response to IFCI facility

By Conner Middelman

The International Finance Corporation of India (IFCI) has raised \$100m through a syndicated loan...

NEWS DIGEST

German trading volumes jump

Trading volumes on Germany's financial markets rose sharply this year to new all-time highs, Deutsche Börse said yesterday...

French fund risk warning

French money market funds, which are offered to investors as an alternative to bank deposits, are not devoid of risk...

CME in benchmark switch

In a move it hopes will make its leading contract more palatable to cash Eurodollar traders, the Chicago Mercantile Exchange on January 13 will begin settling its eurodollar and Libor futures and options contracts...

Bund futures ahead despite early close

MARKETS REPORT

By Richard Adams in London and Lisa Bransten in New York

Some bond traders in Paris killed time by playing cards yesterday, as holiday season lethargy kept government bond markets quiet in most centres...

future contracts settled at 100.50. That was an increase of 0.10 seen at Friday's close. Spanish and Italian futures contracts again outperformed the rest of Europe...

cash market became more lively toward the close, ending 0.21 up at 113.25. Trading in French national bond futures was little moved by news of France's post-war record high level of unemployment...

Later, however, the market reversed course and by midday in New York, the benchmark 30-year Treasury was up 1/8 at 99 1/2 to yield 6.521 per cent...

The IFCI is the third largest all-India development finance institution, after the Industrial Development Bank of India and the Industrial Credit and Investment Corporation of India...

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Maturity, Price, Change, Yield, etc. Includes Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Korea, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury.

UK Gilts Prices

Table with columns: Maturity, Bid, Offer, Change, etc. Includes 12m, 18m, 2.5y, 3.5y, 5y, 7y, 10y, 15y, 20y, 30y.

US Treasury Bond Futures

Table with columns: Maturity, Open, Settle, Price, Change, High, Low, etc. Includes 12m, 18m, 2.5y, 3.5y, 5y, 7y, 10y, 15y, 20y, 30y.

FTSE Actuaries Govt. Securities

Table with columns: UK Gilts, 1-5 years, 5-15 years, 15-30 years, All stocks.

FT Fixed Interest Indices

Table with columns: Govt. Secs, FTSE Actuaries, etc.

FT/ISMA International Bond Service

Table with columns: Issued, Bid, Offer, Change, Yield, etc. Includes US Dollar, Euro, etc.

UK Indices

Table with columns: Index, Dec 27, Dec 28, Dec 29, Dec 30, Dec 31.

US Interest Rates

Table with columns: Rate, Bid, Offer, Change, etc. Includes 1m, 3m, 6m, 12m, 1y, 2y, 3y, 5y, 7y, 10y, 15y, 20y, 30y.

Bond Futures and Options

Table with columns: Maturity, Open, Settle, Price, Change, High, Low, etc.

Germany

Table with columns: Maturity, Open, Settle, Price, Change, High, Low, etc.

Japan

Table with columns: Maturity, Open, Settle, Price, Change, High, Low, etc.

Other Fixed Interest

Table with columns: Maturity, Bid, Offer, Change, Yield, etc.

Convertible Bonds

Table with columns: Issued, Bid, Offer, Change, Yield, etc.

Other Fixed Interest

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Table with columns: Maturity, Open, Settle, Price, Change, High, Low, etc.

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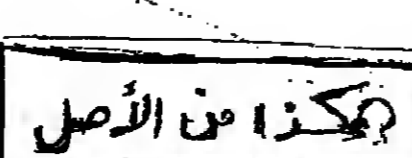
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CURRENCIES AND MONEY

Dollar holds firm in quiet holiday market

MARKETS REPORT

By Graham Rowley

The dollar held firm against the D-Mark and yen in quiet trading on foreign exchange markets yesterday as dealers wound down for the holiday period.

The Swiss franc weakened, continuing the trend of 1996 which has seen the currency depreciate by about 7 per cent against the D-Mark since its peak in the spring.

Sterling held on to the sharp gains it recorded on Friday when it reached its highest level since it was ejected from the European exchange rate mechanism in September 1992.

After opening weaker yesterday, the pound rose during the trading session defying analysts' predictions that Friday's gains would be reversed since these were made when most dealers were on holiday.

The French franc and Italian lira had a relatively good day against the D-Mark.

The pound closed at \$1.6902 against the dollar, barely changed from Friday's close. It finished flat against the D-Mark at DM2.6317.

The dollar ended slightly up against the D-Mark at \$1.5567. It closed at ¥115.88 against the yen, up ¥0.45.

Analysts offered a variety of reasons to explain the dollar's buoyancy yesterday, including buying of the currency by European and Asian central banks and purchases by Japanese importers.

"In this thin market nobody is taking positions against the dollar," said Mr Paul Horne, chief international economist at Smith Barney in Paris.

Mr Horne said US asset markets "were continuing, and would continue, to support the dollar's stability even strength over the next couple of weeks".

Analysts said the dollar was being supported by companies which imported goods into Japan which were buying the currency ahead of the holidays when foreign exchange markets would be closed.

Mr Horne said the prospect of the introduction of the European single currency was prompting European and Asian central banks to purchase dollars and dollar-denominated debt.

He said they were buying the currency and US debt with maturities of between two and five years to protect themselves against Emu risk.

"Any European paper dated over two years represents a euro risk," he said.

"There is a coincidence of interests between European

central banks' medium-term objectives and the dollar being stable," he said.

Mr Adrian Schmidt, international economist at Chase in London, said currency markets were yesterday "reversing the trends of the pre-holiday period".

He said the Dublin summit of European Union ministers in early December had "cemented" the weakness of

the Swiss franc by making Emu appear more probable.

Economists suspected that the Swiss franc - traditionally a safe-haven currency - would have benefited if the summit had triggered uncertainty about the single currency project.

"People are perceiving a greater certainty of Emu happening and the stability pact has reduced the likelihood of a loose currency union," said Mr Schmidt.

But analysts said the continued weakness of the Swiss franc was desirable given the weakness of the Swiss economy.

The pound benefited from reports of strong Christmas retail sales, which analysts

said increased the likelihood of another interest rate rise early in 1997.

Economists at Goldman Sachs in London predict that a quarter-point rate increase is likely in the next two months. They forecast rates will rise a further 1 point shortly after the general election, which must take place by mid-May next year.

"The authorities should now be erring on the side of caution when setting monetary policy," Goldman Sachs said.

Mr Horne at Smith Barney said the French franc remained "in the front line of vulnerable currencies, especially if the dollar were to weaken".

He said elections, which would probably take place late next year, were likely to hang over the currency. "The franc would also be dogged by attempts to agree new

sterilisation packages necessary for France to qualify for Emu, he said.

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WORLD INTEREST RATES

MONEY RATES

Table with columns: Country, Rate, and Date. Includes entries for Belgium, France, Germany, Italy, Netherlands, Switzerland, and US.

EURO CURRENCY INTEREST RATES

Table with columns: Currency, Rate, and Date. Includes entries for Belgian Franc, Dutch Guilder, French Franc, Portuguese Escudo, Spanish Peseta, and Swiss Franc.

THREE MONTH EURO CURRENCY FUTURES (LFFE) DM1m points of 100%

Table with columns: Month, Rate, and Date. Includes entries for Mar, Jun, and Sep.

ONE MONTH EURO CURRENCY FUTURES (LFFE) DM1m points of 100%

Table with columns: Month, Rate, and Date. Includes entries for Mar, Jun, and Sep.

THREE MONTH EURO CURRENCY FUTURES (LFFE) L1000m points of 100%

Table with columns: Month, Rate, and Date. Includes entries for Mar, Jun, and Sep.

THREE MONTH EURO CURRENCY FUTURES (LFFE) SFr1m points of 100%

Table with columns: Month, Rate, and Date. Includes entries for Mar, Jun, and Sep.

THREE MONTH EURO CURRENCY FUTURES (LFFE) SFr100m points of 100%

Table with columns: Month, Rate, and Date. Includes entries for Mar, Jun, and Sep.

THREE MONTH EURO CURRENCY FUTURES (LFFE) SFr1000m points of 100%

Table with columns: Month, Rate, and Date. Includes entries for Mar, Jun, and Sep.

THREE MONTH EURO CURRENCY FUTURES (LFFE) SFr10000m points of 100%

COMMODITIES AND AGRICULTURE

Financial Times writers look back at a hectic year in the commodities markets

Copper turmoil shakes LME to its foundations

It has been the most momentous year for the London Metal Exchange since it was threatened with almost total collapse by the 1985 tin crisis.

The copper price would fall. His removal from the fight helped copper, which in mid-May had reached a 1996 peak of \$2,715, drop sharply to below \$1,800 a tonne.

remained high. Whether there will be any long-term damage to the exchange remains to be seen.

The gold price moved strongly upward in the first few weeks to achieve a peak for the year, in US dollar terms, of \$414.80 a troy ounce at the afternoon "fix" in London on February 5.

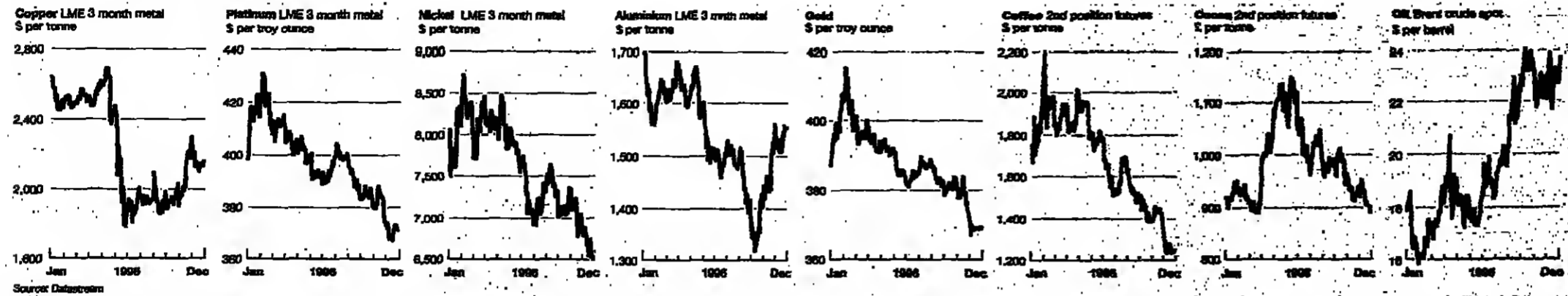
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gold touched a three-year low of just under \$388 on December 3. Other precious metals followed.

Freezing weather keeps oil price high

The strength evident in oil prices for much of the second half of 1996 has continued right up to the end of December.

How they performed in 1996



Low stocks bolster coffee Wheat on a roller-coaster ride

Coffee prices in 1996 were, like so many other commodity markets, dominated by low stocks.

erable price volatility next year," said Mr Eagles. Although prices are not high by historic standards - the market soared to over \$4,000 a tonne in 1994 after frosts destroyed part of Brazil's crop - they are likely to show modest growth until bigger harvests replenish consumer stocks.

ating the small size of the cocoa crop deficit. "There is considerable opportunity for the cocoa deficit to be revised upwards and that could lead to a sharp rise in price in 1997," he said.

This year has been a rather shocking one for the world's grain markets, with wheat prices hitting their highest level in recent memory and then dropping back by half as winter grain stocks began to rebuild again after the northern hemisphere harvests.

Analysts expect US wheat prices at the farm gate to cluster just above \$3 a bushel next year, as world wheat stocks continue to rebuild.

southern plains has received ample moisture. This winter, and predict a near-record number of harvested acres this spring.

and is projected to dip further in 1997 as a result of the policy changes. Many US grain farmers are also livestock producers, and meat price cycles were as volatile as grain in 1996.

Deborah Hargreaves

Laurie Morse

Robert Corzine

COMMODITIES PRICES

BASE METALS

Table with columns for metal type (Aluminum, Lead, Zinc, Tin, Nickel), price change, high, low, and open prices.

Precious Metals continued

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and open prices.

GRAINS AND OIL SEEDS

Table with columns for grain type (Wheat, Soybeans, Maize, Barley), price change, high, low, and open prices.

SOFTS

Table with columns for soft commodity type (Coffee, Cocoa, Sugar), price change, high, low, and open prices.

MEAT AND LIVESTOCK

Table with columns for livestock type (Cattle, Hogs, Pigs, Sheep), price change, high, low, and open prices.

ENERGY

Table with columns for energy type (Crude Oil, Heating Oil, Gas Oil), price change, high, low, and open prices.

PRECIOUS METALS

Table with columns for precious metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and open prices.

FUTURES DATA

Table with columns for futures contract type (Soybean Meal, Soybean Oil, Soybean), price change, high, low, and open prices.

VOLUME DATA

Table with columns for volume data type (Copper, Aluminum, Zinc), volume change, high, low, and open prices.

INDICES

Table with columns for index type (Reuters, CRB, S&P 500), price change, high, low, and open prices.

PRECIOUS METALS

Table with columns for precious metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and open prices.

UNLEADED GASOLINE

Table with columns for gasoline type (Unleaded, Premium, Diesel), price change, high, low, and open prices.

SPICES

Table with columns for spice type (Pepper, Cloves, Cardamom), price change, high, low, and open prices.

OTHER

Table with columns for other commodity type (Rubber, Wool, Hides), price change, high, low, and open prices.

JOTTER PAD

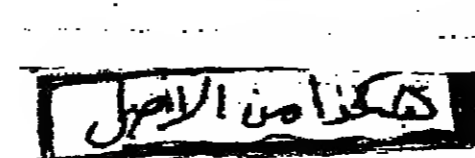
Table with columns for commodity type (Aluminum, Copper, Gold, Silver, etc.), price change, high, low, and open prices.

CROSSWORD

No.9,262 Set by ARMONIE

Crossword puzzle grid with clues for Across and Down.

- ACROSS: 1. A request certain to give enjoyment (6); 5. Cause difficulties for woman buttonholing a politician (8); 9. Keep calm before the storm (6); 10. Snake, having come across shelter, is dormant (6); 12. Bungling inebriate finally tumbled into pint shandy (5); 13. Fillet is done differently in French town (9); 14. A physician protects old queen, being a devotee (6); 15. Fall to keep bill for sugar (7); 19. Talk endlessly about love being a weapon (7); 21. It's hard to change the horse's headgear (6); 23. Stun a confused friend - an easy target (4,5); 24. Supporter gets tungsten lamp, initially causing a fight (5); 26. It requires complete attention to win (6); 27. Endorsement finally attached to certificate for trainee in the circus (6); 29. Resent, for example, rehead in shift (6); 30. Solution to Saturday's prize puzzle on Saturday January 11. Solution to yesterday's prize puzzle on Monday January 13.



Offshore Funds and Insurances

FT Cytelne Unit Trust Prices are available over the telephone. Call the FT Cytelne Help Desk on (+44 171) 874 4378 for more details.

FT MANAGED FUNDS SERVICE

Main table containing various fund listings with columns for Fund Name, ISIN, and other identifiers. Includes sub-sections for Luxembourg (SIB Recognised) and Offshore Insurances.

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JAVICO 150

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44 71) 873 4378 for more details.

Main table containing fund names, prices, and performance metrics. Includes sub-sections for 'OTHER OFFSHORE FUNDS' and 'Global Asset Management Corporation'.

Advertisement for 'Need facts and figures in a hurry?' featuring a magnifying glass over a document and the text 'We can track down the information you need'.

Table of 'MANAGED FUNDS NOTES' providing detailed information and disclaimers for various fund categories.

دکتر محمد صالح

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with split capital, including columns for company name, price, and other financial data.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for company name, price, and other financial data.

INVESTMENT COMPANIES

Table listing investment companies with columns for company name, price, and other financial data.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for company name, price, and other financial data.

LIFE ASSURANCE

Table listing life assurance companies with columns for company name, price, and other financial data.

MEDIA

Table listing media companies with columns for company name, price, and other financial data.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for company name, price, and other financial data.

OIL, INTEGRATED

Table listing integrated oil companies with columns for company name, price, and other financial data.

OTHER FINANCIAL

Table listing other financial companies with columns for company name, price, and other financial data.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies with columns for company name, price, and other financial data.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for company name, price, and other financial data.

PROPERTY

Table listing property companies with columns for company name, price, and other financial data.

PROPERTY - Cont.

Table listing property companies (continued) with columns for company name, price, and other financial data.

RETAILERS, FOOD

Table listing food retailers with columns for company name, price, and other financial data.

RETAILERS, GENERAL - Cont.

Table listing general retailers with columns for company name, price, and other financial data.

SUPPORT SERVICES

Table listing support services companies with columns for company name, price, and other financial data.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued) with columns for company name, price, and other financial data.

RETAILERS, GENERAL

Table listing general retailers with columns for company name, price, and other financial data.

TEXTILES & APPAREL - Cont.

Table listing textiles and apparel companies with columns for company name, price, and other financial data.

TOBACCO

Table listing tobacco companies with columns for company name, price, and other financial data.

TRANSPORT

Table listing transport companies with columns for company name, price, and other financial data.

WATER

Table listing water companies with columns for company name, price, and other financial data.

AIM

Table listing companies on the Alternative Investment Market (AIM) with columns for company name, price, and other financial data.

AIM - Cont.

Table listing AIM companies (continued) with columns for company name, price, and other financial data.

AMERICANS

Table listing American companies with columns for company name, price, and other financial data.

CANADIANS

Table listing Canadian companies with columns for company name, price, and other financial data.

SOUTH AFRICANS

Table listing South African companies with columns for company name, price, and other financial data.

THE MAPPIN & WEBB SALE NOW ON. UP TO 75% OFF 18 carat gold and gem set jewellery. UP TO 75% OFF International watch brands. 1/2 PRICE Sterling silver canteens of cutlery. MAPPIN & WEBB. At branches nationwide. Call our flagship store at Regent Street on 0171 734 3801 for details.

GUIDE TO LONDON SHARE SERVICE. Prices for the London Share Service are delivered by Euronext, part of the London Stock Exchange. Company share prices are based on those used for the FTSE Actuaries Share Index. Using mid-price as shown in price column shown above. High and low are based on bid and offer prices over a rolling 10 week period. When a stock is delisted, its price is shown as delisted. This is followed after the name. Prices shown for some of these stocks are based on the last available bid and offer prices. Symbols referring to delisted status appear in the notes column. Dividends are shown in the notes column. Dividends are shown in the notes column. Market capitalisation shown in millions of pounds for each line of stock quoted. Dividends are in millions of pounds unless otherwise stated. Price/earnings ratios are based on the current annual reports and accounts and are shown in the notes column. Values are based on mid-price, less gain, adjusted for a dividend in excess of 20 per cent and shown for value of declared dividend and rights. Estimated Net Asset Value (NAV) are shown for Investment Trusts. In pence per share, along with the percentage increase (GAP) or decrease (DAP) to the current closing share price. The last bid and offer prices are shown in the notes column. Conversion converted and rounded to nearest 0.1 pence. * High and low marked thus have been adjusted to allow for capital changes. † Figures are increased or rounded. ‡ Figures are rounded, passed or deferred. § Figures are rounded to nearest 0.1 pence. ¶ Figures are rounded to nearest 0.1 pence. ** Figures are rounded to nearest 0.1 pence. *** Figures are rounded to nearest 0.1 pence. **** Figures are rounded to nearest 0.1 pence. ***** Figures are rounded to nearest 0.1 pence. FT Free Annual Reports Service. You can obtain the current annual/interim report of any company associated with the FT Cityline. Please quote the code FT1004. Ring 0181 770 0770 (open 24 hours including weekends) or Fax 0181 770 3822. Reports will be sent the next working day, subject to availability. FT Company Focus / Focus Plus. Comprehensive 10-18 page report available on this company, containing key news stories from the last year, latest survey of City profit forecasts and investment recommendations, 5 year financial and share price performance review, balance sheet and profit and loss data, plus recent Stock Exchange announcements. Company Focus (FT News) £5.45. Focus Plus (FT and Investors Chronicle news) £10.95. To order, call 0121 200 4678. Reports published by ShareFinder Ltd. FT Cityline. Up-to-the-second share prices are available by telephone from the FT Cityline service. See Monday's share price pages for details. Calls charged at 45p per minute (plus VAT) and 50p per minute at all other times. An international service is available for callers outside the UK, annual subscription £250 plus. Call 0171 873 4378 for more information on FT Cityline. The share prices printed on these pages are also available on the internet at http://www.ft.com.

LONDON STOCK EXCHANGE

Buoyant Footsie closes at new all-time high

MARKETS REPORT
By Steve Thompson,
UK Stock Market Editor

London's equity market delivered a surprisingly buoyant performance on the penultimate trading session of the year, with the FTSE 100 hitting new intraday and closing records.

With the head count at many big dealing rooms said to have been at 80 per cent, those manning the desks were kept busy until the late afternoon.

From across the Atlantic again, where last Friday's record close on the Dow Jones Industrial Average was followed by another sharp rise at the outset of trading yesterday.

trickled easier following a higher-than-expected 1.8 per cent increase in US home sales. The home sales numbers offset what were seen as neutral leading indicators for November.

feed through into continuous robust performances on earnings and dividends." NatWest expects a new Labour government to bring inflation back below 3 per cent, which would provide a spur to the gilts market.

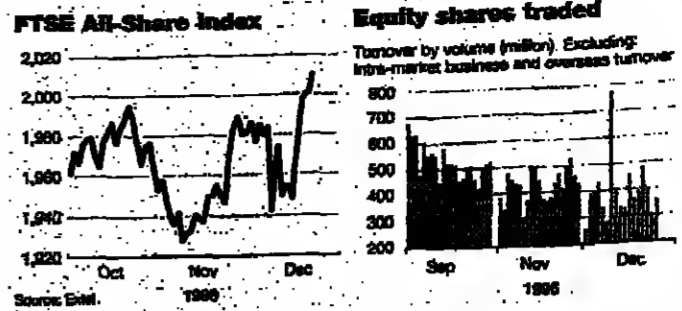


Table with 2 columns: Indices and ratios, and values. Includes FTSE 100, FTSE 250, FTSE All-Share, and various ratios like P/E and Dividend Yield.

EQUITY FUTURES AND OPTIONS TRADING

Derivatives trading recovered from its dismal pre-Christmas torpor but remained below average daily levels, writes Peter John.

Table showing FTSE 100 Index Futures (Liffe) and FTSE 250 Index Futures (Liffe) with columns for Open, Settle, Price, Change, High, Low, Est. Vol, and Open Int.

Table showing FTSE 100 Index Options (Liffe) with columns for Call and Put prices and changes.

Table showing Euro Style FTSE 100 Index Options (Liffe) with columns for Call and Put prices and changes.

FTSE Actuarial Share Indices

Table showing FTSE 100, FTSE 250, and FTSE All-Share indices with columns for Day's change, Year change, Dividend yield, and Net P/E ratio.

FTSE Actuarial Industry Sectors

Table showing various industry sectors like Insurance, Banking, and Retail with columns for Day's change, Year change, Dividend yield, and Net P/E ratio.

Hourly movements

Table showing hourly movements for FTSE 100, FTSE 250, and FTSE All-Share.

FTSE 350 Industry baskets

Table showing performance of various industry baskets like Banking, Insurance, and Retail.

TRADING VOLUMES

Major Stocks Yesterday

Table listing major stocks like Astra, British Airways, and British Telecom with columns for Vol, Closing, and Change.

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Table showing performance of various industry baskets like Banking, Insurance, and Retail.

Funds buy into Lasso

Lasso, the oil exploration and production group, fell back as the upward pressure of a recent buying spree was exhausted.

Schroder Investment Management announced it had increased its stake to 13.02 per cent. The steady purchase of almost 10m shares over the past four and a half months has left Schroders as the biggest stakeholder in Lasso.

Lasso has benefited specifically from optimism about drilling operations in Algeria combined with the occasional whiff of takeover speculation.

Bae boosted

British Aerospace topped the list of Footsie performers

NEW 52 WEEK HIGHS AND LOWS

Table listing 52-week high and low prices for various stocks like Astra, British Airways, and British Telecom.

Life Equity Options

Table showing call and put options for various stocks like Astra, British Airways, and British Telecom.

Equity shares traded

Table showing turnover by volume (million) for various equity shares.

Best performing sectors

Table showing the best performing sectors like Diversified Industrials and Oil & Gas.

Worst performing sectors

Table showing the worst performing sectors like Telecommunications and Property.

Retailers active

Retailers were generally higher as investors looked for bumper sales over Christmas. Marks & Spencer was up 5% at 487p, Argos 1% at 771 1/2p.

Microfinance boosted

Microfinance was boosted as investors looked for bumper sales over Christmas. Microfinance was up 6% at 247p.

Traditional Options

Table showing traditional options for various stocks like Astra, British Airways, and British Telecom.

London Recent Issues: Equities

Table showing recent equity issues from various companies like Astra, British Airways, and British Telecom.

Rights Offers

Table showing rights offers for various stocks like Astra, British Airways, and British Telecom.

FT 30 Index

Table showing the FT 30 index performance over time.

FT Gold Mines Index

Table showing the FT Gold Mines index performance over time.

Tradeport Investment Exchange

Table showing tradeport investment exchange data.

Advertisement for RPS Residential Property Securities No.3 PLC, featuring mortgage-backed floating rate notes.

Advertisement for Wells Fargo & Company, offering floating rate subordinated notes due 2000.

Advertisement for Swedbank (Sparebankernas Bank), offering subordinated floating rate notes due 2002.

Advertisement for JP Morgan, offering subordinated floating rate notes due 2002.

Advertisement for NatWest Markets, featuring various financial products and services.



Small text or caption at the bottom of the page.

JAVICO LTD

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

AMSTERDAM (Dec 30 / Fri)

Table of stock prices for Amsterdam, including companies like ABN-Amro, Alcatel, and others.

BRUSSELS (Dec 30 / Fri)

Table of stock prices for Brussels, including companies like Alcatel, Belgacom, and others.

PARIS (Dec 30 / Fri)

Table of stock prices for Paris, including companies like Alcatel, Bouygues, and others.

BERLIN (Dec 30 / Thu)

Table of stock prices for Berlin, including companies like Deutsche Telekom, Linde, and others.

FRANKFURT (Dec 30 / Fri)

Table of stock prices for Frankfurt, including companies like Commerzbank, Daimler-Benz, and others.

STUTTGART (Dec 30 / Fri)

Table of stock prices for Stuttgart, including companies like Daimler-Benz, Mercedes-Benz, and others.

MUNICH (Dec 30 / Fri)

Table of stock prices for Munich, including companies like BMW, Siemens, and others.

ZURICH (Dec 30 / Fri)

Table of stock prices for Zurich, including companies like Nestle, Novartis, and others.

ASIA

TOKYO (Dec 30 / Fri)

Table of stock prices for Tokyo, including companies like Dai-ichi Kangyo Bank, Daiwa Bank, and others.

OSAKA (Dec 30 / Fri)

Table of stock prices for Osaka, including companies like Dai-ichi Kangyo Bank, Daiwa Bank, and others.

KYOTO (Dec 30 / Fri)

Table of stock prices for Kyoto, including companies like Dai-ichi Kangyo Bank, Daiwa Bank, and others.

YOKOHAMA (Dec 30 / Fri)

Table of stock prices for Yokohama, including companies like Dai-ichi Kangyo Bank, Daiwa Bank, and others.

SEOUL (Dec 30 / Fri)

Table of stock prices for Seoul, including companies like Daewoo, Hyundai, and others.

MANILA (Dec 30 / Fri)

Table of stock prices for Manila, including companies like San Miguel, and others.

BANGKOK (Dec 30 / Fri)

Table of stock prices for Bangkok, including companies like Siam Cement, and others.

HONG KONG (Dec 30 / Fri)

Table of stock prices for Hong Kong, including companies like HSBC, and others.

AFRICA

JOHANNESBURG (Dec 30 / Fri)

Table of stock prices for Johannesburg, including companies like Anglo American, and others.

CAPE TOWN (Dec 30 / Fri)

Table of stock prices for Cape Town, including companies like Anglo American, and others.

LAGOS (Dec 30 / Fri)

Table of stock prices for Lagos, including companies like Shell, and others.

ACCRA (Dec 30 / Fri)

Table of stock prices for Accra, including companies like Ghana Telecom, and others.

NAIROBI (Dec 30 / Fri)

Table of stock prices for Nairobi, including companies like Kenya Airways, and others.

ADDIS ABABA (Dec 30 / Fri)

Table of stock prices for Addis Ababa, including companies like Ethiopian Airlines, and others.

JOHANNESBURG (Dec 30 / Fri)

Table of stock prices for Johannesburg, including companies like Anglo American, and others.

JOHANNESBURG (Dec 30 / Fri)

Table of stock prices for Johannesburg, including companies like Anglo American, and others.

OCEANIA

SYDNEY (Dec 30 / Fri)

Table of stock prices for Sydney, including companies like BHP, and others.

MELBOURNE (Dec 30 / Fri)

Table of stock prices for Melbourne, including companies like BHP, and others.

BRISBANE (Dec 30 / Fri)

Table of stock prices for Brisbane, including companies like BHP, and others.

PERTH (Dec 30 / Fri)

Table of stock prices for Perth, including companies like BHP, and others.

WELLINGTON (Dec 30 / Fri)

Table of stock prices for Wellington, including companies like Telecom, and others.

AUCKLAND (Dec 30 / Fri)

Table of stock prices for Auckland, including companies like Telecom, and others.

SYDNEY (Dec 30 / Fri)

Table of stock prices for Sydney, including companies like BHP, and others.

SYDNEY (Dec 30 / Fri)

Table of stock prices for Sydney, including companies like BHP, and others.

Rockwell wishes everyone a very Happy New Year. Rockwell logo.

LONDON EQUITIES

Table of London equity prices, including companies like British Airways, BT, and others.

INDICES

Table of various stock indices, including FTSE 100, Nikkei, and others.

US INDICES

Table of US stock indices, including Dow Jones, S&P 500, and others.

ASIA

Table of Asian stock indices, including Nikkei, Hang Seng, and others.

AFRICA

Table of African stock indices, including Johannesburg, and others.

TRADING ACTIVITY

Table of trading activity for various commodities and currencies.

TOKYO - MOST ACTIVE STOCKS

Table of most active stocks in Tokyo, including Dai-ichi Kangyo Bank, Daiwa Bank, and others.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Power Steering advertisement for Hewlett-Packard, featuring the text 'If the business decisions are yours, the computer system should be ours.' and the HP logo.

Bel brand logo and partial advertisement for a beverage.

High-flying Dow in Nine bourses scale all time peaks Santa Claus rally

AMERICAS

US shares traded quietly, but prices continued the modest "Santa Claus" rally which began at the start of the week, writes Lisa Branstetter in New York.

At 12.30 pm, the Dow Jones Industrial Average was up 17.68 at 6,578.59, on course to break the record set on Friday.

Technology shares were mixed with the Nasdaq composite, which is weighted toward that sector, edging up 0.38 at 1,281.71.

MARKETS IN PERSPECTIVE table showing % change in local currency and % change in US \$ for various regions.

Table with columns: Region, % change in local currency, % change in US \$.

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on the Nasdaq, shed 81% at \$134, while Microsoft, the index's second largest issuer added 8% at \$55.

There was some merger news that moved shares in yesterday's session. Long Island Lighting added \$3 or 16 per cent at \$224 on news that the troubled utility had agreed to merge with Brooklyn Union Gas.

Provident, the US insurer, slipped 1% to \$51 1/2 on news that it would be acquired by Aegon, the Dutch insurer, in a deal valued at about \$2.6bn.

SANTIAGO made a steady start to the final session of 1996 with the IPSA index gaining 0.49 or 0.6 per cent to 88.27 at mid-session.

MEXICO CITY, helped by another solid start on Wall Street, also shared in the general optimism seen

across Latin America. At mid-session, the IPC index was up 11.89 at 3,339.09.

CARACAS showed every indication of wanting to notch up its eighth straight day of advances. At mid-session, the IBC index was 24.92 higher at 6,632.15.

SAO PAULO traded quietly in low volume with the Bovespa index racking up a gain of 269 to 70,328 at mid-session.

EUROPE

Nine continental bourses hit new all time highs, joining New York and London. A number of professionals said that the highs came in thin volume, and would not be tested properly until after the holiday season.

AMSTERDAM was the best performing senior bourse, peaking on the news that Aegon planned to pay FI 3.5bn for a US life business.

Stocks in Johannesburg ended their last full trading day of 1996 in upbeat mood, advancing 48.1 to 6,629.2 on the overall index after a session of solid two-way trade.

Industrial shares put on 73.8 to 7,889.4 with South African Breweries gaining R4 to R119 and Minorco adding R1.26 to R88. Dealers said there was good buying by local institutions.

Gold was also active as the bullion price made a steady recovery towards \$370. The golds index gained 7.2 to 1,502.5.

marginally lower, reflecting of growing concern among investors about the direction of the Japanese economy, further weakening of the yen against the dollar and austere fiscal conditions in the coming year, writes Gwen Robinson.

The Nikkei 225 average shed just 7.69, ending the half-day session at 19,361.85m after moving between 19,106.50 and 19,391.79.

The broader Topix index, by contrast, gained 4.14 to 1,470.94 and the capital-weighted Nikkei 300 was up 0.92 at 280.26.

FTSE Actuaries Share Indices

Dec 30 THE EUROPEAN SERIES table showing daily changes for various indices.

bolstered by optimism that Spain would be among the first countries forming Europe's single currency at the beginning of 1999.

The day's other all time highs came in LISBON and BUDAPEST.

FRANKFURT fell short of its highs, the floor trading close of 2,887.85 leaving the Dax index up 28.2 per cent on the year and just 1.5 per cent on the month of December.

PARIS moved ahead in quiet, end of year trading where the main features were big trades in selected leading stocks. At the close

the CAC 40 index was up 11.68 at 2,318.63.

Volume was FFr2.5bn, with around half of that in block trades in Renault, Elf Aquitaine, Total, Carrefour and other blue chips.

Renault fell sharply during the morning session following talk that the motor giant was set to acquire the truck business of Sisu of Finland.

Bancaire gained FFr20 or 3.3 per cent to FFr621. Accor, buoyed by press reports that the hotels group was about to finalise a thermal baths deal, jumped FFr 14 to FFr636.

MILAN was helped by a strong day for Fiat on hopes that the government was about to unveil a package of aid measures for the local car market.

FLAT put on almost 3 per cent, rising L112 to L4,340 after touching a low of session L4,380. The Mibtel index ended 91 or 0.87 per cent higher at 10,592.

Written and edited by William Cochrane and Jeffrey Brown

ASIA PACIFIC

Driven by a buoyant futures market and end of year hook-squaring, SYDNEY stayed firmly on the upside with a rise to a fresh peak for the year.

At the close, the All Ordinaries index was up 17.3 at 2,412.9 after touching 2,416.3 at one stage.

The index is now almost 16 per cent above its lows of mid-July.

Dealers said activity was low and in the thin conditions a surge for futures spilled over heavily into cash equities.

BHP put on 25 cents to A\$17.80 and CRA moved up by a smaller amount to A\$19.90.

ANZ Bank gained 7 cents to A\$7.83. Land Lease, the property leader, jumped 45 cents to A\$24.50.

TOKYO ended the year marginally lower, reflecting of growing concern among investors about the direction of the Japanese economy, further weakening of the yen against the dollar and austere fiscal conditions in the coming year, writes Gwen Robinson.

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The broader Topix index, by contrast, gained 4.14 to 1,470.94 and the capital-weighted Nikkei 300 was up 0.92 at 280.26.

Other major banks were sold, Sakura Bank shedding Y15 to Y328 and Sanwa Bank down Y50 to Y1,580.

SEGA Enterprises, the video game and amusement park company which last week announced a sharp downward revision of full-year earnings on an extraordinary loss of Y230 to write off cumulative losses at its US subsidiary, plunged below Y4,000 for the first time in about four months.

Toyota stock had a total market value of Y12,580bn, the TSE announced. In second place was the Bank of Tokyo-Mitsubishi, along with five other banks in the top 10.

KARACHI came back from a five day break and closed 2.2 per cent down on political uncertainty ahead of elections on February 3. The KSE 100 index fell 30.73 to 1,344.82 in provisional volume of 11m shares, compared to 24m last Tuesday.

Brokers said the market was likely to perceive the announcement by Jamaati-Islami, the fundamentalist Islamist party, that it would boycott the general elections, as a worsening of Pakistan's political crisis.

BANGKOK finished at its lowest level for almost 43 months as the SET index gave up 4.14 to 831.57 in solid two-way turnover of Bk4.7bn. Energy was the worst performing sector, falling more than 2.5 per cent.

Financial stocks were also targeted by the seller. Bangkok Bank fell Bt 2 to Bt191.

WELLINGTON closed higher with the broad market led up by a good showing for market leaders. The 401 capital index ended 6.01 higher at 2,856.43. NZ Telecom added 5 cents to NZ\$7.15

BUOYANT FUTURES TAKE SYDNEY TO FRESH RECORD

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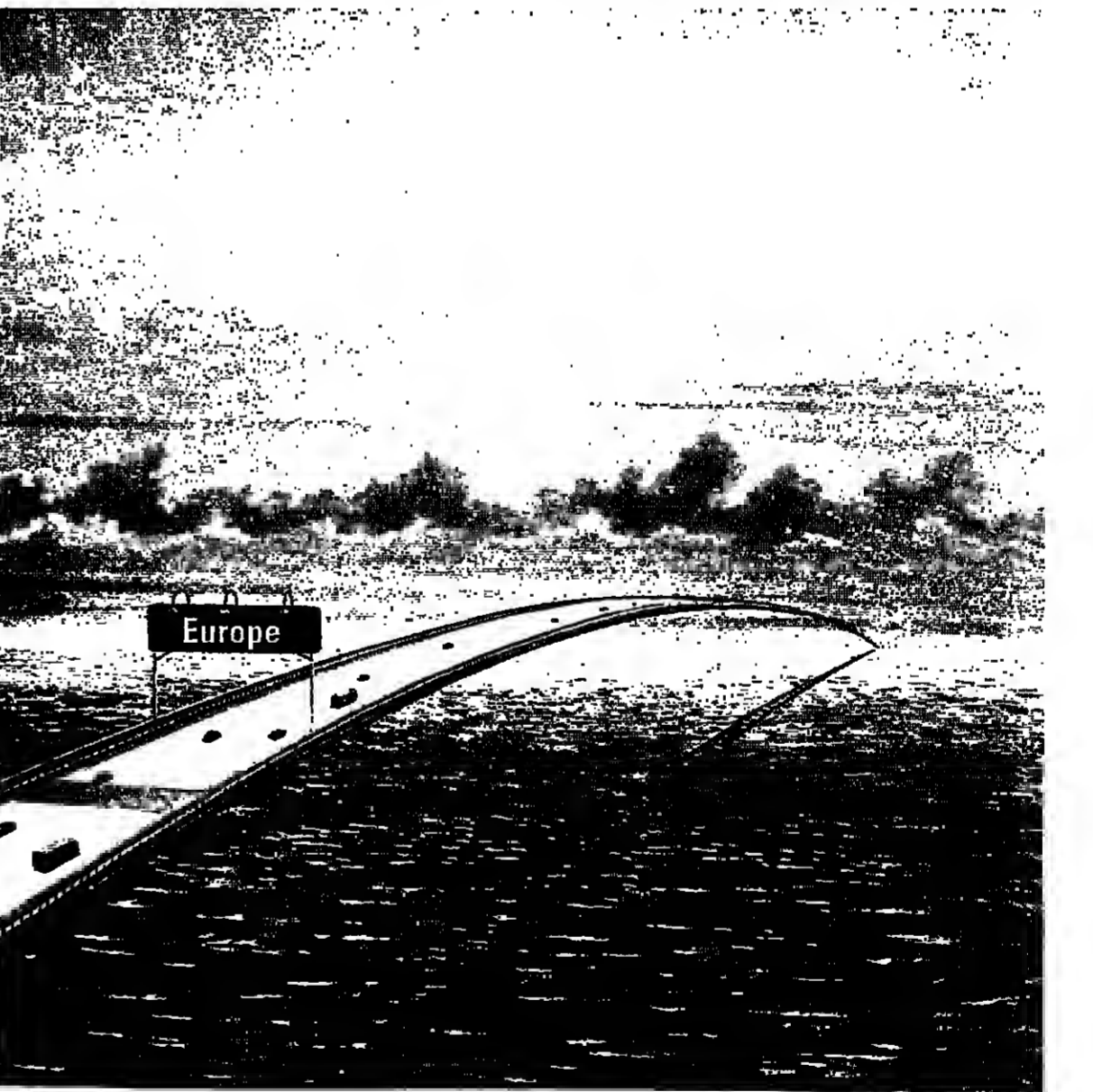
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Table with columns: REGIONAL MARKETS, US Dollar Index, Friday December 27 1996, Thursday December 26 1996, Dollar Index.

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